

**HSBC BANK (MAURITIUS) LIMITED**

**ANNUAL REPORT**

**FOR THE YEAR ENDED 31 DECEMBER 2024**

# **HSBC Bank (Mauritius) Limited**

## **Annual Report**

*for the year ended 31 December 2024*

<b>Contents</b>	<b>Page</b>
Management discussion and analysis	1 - 25
Statement on corporate governance practices	26 - 62
Climate-related and environmental financial risks disclosures	63 - 71
Statement of compliance	72
Statement of directors' responsibility for financial reporting	73
Secretary's certificate	74
Independent auditor's report	75 - 81
Statement of profit or loss and other comprehensive income	82
Statement of financial position	83 - 84
Statement of changes in equity	85
Statement of cash flows	86
Notes to and forming part of the financial statements	87 - 171
<b>Appendix</b>	
Cautionary statement regarding forward-looking statements	172 - 174

## **HSBC Bank (Mauritius) Limited**

### **Management discussion and analysis**

HSBC Bank (Mauritius) Limited ("the Bank") was incorporated in Mauritius on 27 April 2006 (Company number: 62412) and was granted its banking licence under section 7 of the Mauritian Banking Act 2004 by the Bank of Mauritius ("BoM") on 8 June 2006 and started its operations on 1 August 2006. The Bank's registered office is Level 5, Icon Ebene, Office 1(West Wing) Rue de l'Institut, Ebène, Mauritius. The Bank is primarily involved in commercial and global business banking.

#### **Principal activities**

The Bank operates under various business segments namely commercial, global and institutional banking and offers a comprehensive range of financial services including foreign exchange and money market products, global trade and receivable finance, global payments solutions and custody and clearing services. The Bank comprises the following main business units:

**Wholesale Banking ("WSB"):** Provides a wide range of financial services and products having international connectivity to meet the need of both corporate, commercial and global banking customers. WSB manages the relationship with corporate customers and provides services including working capital, term loans, payment services and international trade facilitation, among other services, and access to financial markets.

**Global Banking and Markets ("GBM"):** Manages the Bank's relationships with institutional customers. The GBM business unit comprises:

- Financial Institutions Group ("FIG"): FIG services relationships with bank and non-bank financial institutions, and
- Markets & Securities Services ("MSS"): MSS enables corporate and institutional clients to access financial markets and liquidity, unlock investment opportunities, manage risk and transact seamlessly, including a comprehensive range of custody and clearing services to institutional clients. MSS also provides financial solutions mainly in foreign exchange and money market products to its customers.

The Bank is a wholly owned subsidiary of The Hongkong and Shanghai Banking Corporation Limited ("HBAP"), a company incorporated in Hong Kong. HSBC Holdings plc, a company incorporated in England, is the ultimate holding company. HSBC Holdings plc together with its subsidiaries form the HSBC Group ("Group").

The directors are pleased to present the annual report of HSBC Bank (Mauritius) Limited for the year ended 31 December 2024.

The financial statements on pages 82 to 171 have been prepared in accordance with IFRS Accounting Standards and in compliance with the requirements of the Mauritian Companies Act 2001, the Mauritian Banking Act 2004 and the regulations and guidelines issued by the BoM.

In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether IFRS Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Bank will continue in business.

The directors have authorised the issue of this annual report on 24 March 2025 and they do not have the power to amend the financial statements after issue.

## **HSBC Bank (Mauritius) Limited**

### **Management discussion and analysis (continued)**

This Annual Report and Accounts 2024 contains certain forward-looking statements with respect to the financial condition, environmental, social and governance ("ESG") related matters, results of operations and business of the Bank, including the strategic priorities; financial, investment and capital targets; and the Bank's ability to contribute to the Group's ESG targets, commitments and ambitions described herein.

Statements that are not historical facts, including statements about the Bank's beliefs and expectations, are forward-looking statements. Words such as 'expects', 'anticipates', 'intends', 'plans', 'believes', 'seeks', 'estimates', 'potential' and 'reasonably possible', variations of these words and similar expressions are intended to identify forward-looking statements. These statements are based on current plans, estimates and projections, and therefore no undue reliance should be placed on them. Forward-looking statements apply only as of the date they are made. The Bank makes no commitment to revise or update any forward-looking statements to reflect events or circumstances occurring or existing after the date of any forward-looking statement.

Forward-looking statements involve inherent risks and uncertainties. Readers are cautioned that a number of factors, including ESG related factors, could cause actual results to differ, in some instances materially, from those anticipated or implied in any forward-looking statement.

### **Financial Review**

The commentary in this financial review compares the Bank's financial performance for the year ended 31 December 2024 with the year ended 31 December 2023 unless otherwise stated.

#### **Results Commentary**

The Bank's reported profit before income tax of USD118.5m represented growth of 1% year on year as a result of rising global interest rates.

Total operating revenue was USD132.2m, up by USD3.9m, as net interest income increased by USD3.5m (3%), reflecting the positive impact from the higher interest rate environment.

There was a net impairment release on financial assets of USD0.4m in 2024 compared to a release of USD0.8m against the prior year mainly as a result of a decrease in loans and advances to customers.

The Bank experienced subdued demand for international loan assets during 2024 on account of higher interest rates, notwithstanding the improving global economic conditions seen in our major markets in India and South East Asia. Coupled with scheduled loan repayments, the Bank's loan assets decreased by USD0.2bn against the prior year.

The Bank remains liquid, strongly capitalised and is well positioned for the year ahead.

#### **Outlook**

The macro-economic environment remains important to the delivery of our financial objectives. During 2024, the Bank has benefitted from elevated levels of interest rates seen in the current interest rate cycle. This is now expected to reverse during 2025 albeit the timing for rate cuts remains uncertain.

The improvements seen in the external economic conditions are not guaranteed and uncertainties have increased and could result in a marked slowdown of global demand and negatively impact the rate of growth of economic activity across India and South East Asia. In addition, high levels of geopolitical tensions persist and remains a drag on the pace of global economic activity, resulting in supply chain disruptions and impacting the growth in international trade.

## HSBC Bank (Mauritius) Limited

### Management discussion and analysis (continued)

#### Financial Review (continued)

#### Performance against objectives

Objectives for 2024	Performance for 2024	Objectives for 2025
<b>1. Revenue Growth</b>		
Maintaining revenue at 2023 levels.	Revenue (total operating income) increased by 3% compared to prior year mainly due to increase in net interest income.	Maintaining revenue at 2024 levels.
<b>2. Return on tangible equity</b>		
Deliver in line with the Group target to achieve mid-teens ROTE for 2024.	The Bank recorded a ROTE of 29%.	Deliver in line with the Group target to achieve mid-teens ROTE for 2025.
<b>3. Expense Growth</b>		
Maintain operating costs flat to 2023 levels.	Revenue increased by 3%, and costs rose by 19%, yielding a negative Jaws (Jaws ratio is used to measure income growth against expenses growth) of 16%.	Maintain operating costs flat to 2024 levels.
Achieve a cost efficiency ratio (total expenses/total operating income) of less than 30%.	The Bank's cost efficiency ratio was 11%.	Achieve a cost efficiency ratio (total expenses/total operating income) of less than 30%.
<b>4. Portfolio Quality</b>		
Proactively continue to manage credit risk within the loan book and keep ECLs at a minimum (Charge of USD1.3m or <1% of total on and off balance sheet exposures).	Impairment release of USD0.4m compared to a release of USD0.8m in 2023.	Proactively continue to manage credit risk within the loan book and keep ECLs at a minimum (Charge of USD1.3m or <1% of total on and off balance sheet exposures).
<b>5. Capital and Liquidity Risk Management</b>		
To maintain total capital ratio above the BoM minimum regulatory requirement of 12.5%.	The capital ratio remained above the regulatory minimum throughout 2024 and as at 31 December 2024, the capital adequacy ratio was at 39.3% and Core Equity Tier 1 (CET1) ratio was 38.4% under Basel III.	To maintain total capital ratio above the BOM minimum regulatory requirement of 12.5%.
Above regulatory limit of 100%.	Liquidity Coverage Ratio (LCR) stood at 345.2% as at year end well above the regulatory limit of 100%.	Same as 2024.
<b>6. Return on Average Assets</b>		
Monitor return on the average assets to achieve profit before tax above 1%.	Return on Average assets has remained stable at 3% in 2024.	Monitor return on the average assets to achieve profit before tax above 1%.

## **HSBC Bank (Mauritius) Limited**

### **Management discussion and analysis (continued)**

#### **Financial Review (continued)**

##### **Performance against objectives (continued)**

For the year ended 31 December 2024, the Bank recorded a profit before income tax of USD118.5m, representing an increase of USD1.3m against the prior year (Dec 2023: USD117.2m). This performance was mainly driven by an increase in net interest income.

The Bank's net interest income increased by 3% to USD124.0m (Dec 2023: USD120.5m) as a result of the settlement of bank borrowings from cash surplus which reduced interest expense by 31%. This was offset by a decrease in interest income of 9%.

Net fee income increased by 9% to USD5.7m (Dec 2023: USD5.2m) mainly from an increase in fee income coupled with a decrease in custody fees expense due to lower transaction balances during the year. Trading income decreased by 4% to USD2.1m (Dec 2023: USD2.2m) on account of lower revaluation gains recognised on foreign exchange derivatives.

During the year, a net impairment release on financial assets of USD0.4m (Dec 2023: USD0.8m) was recognised which was mainly driven by a decrease in loans and advances to customers.

Operating expenses increased to USD14.1m, a rise of USD2.2m against prior year (Dec 2023: USD11.9m). The increase is mainly attributable to higher intercompany charges and personnel expenses.

As at 31 December 2024, the Bank's customer deposit base was USD2.3bn (Dec 2023: USD2.6bn). The reduction of USD0.3bn was mainly from a fall in current account balances.

As at 31 December 2024, the Bank's total assets decreased by USD0.7bn to USD2.7bn (Dec 2023: USD3.4bn). The main drivers were a reduction in cash resources arising from a drop in customer deposits by USD0.3bn and the repayment of other borrowed funds totalling USD0.3bn. Customer loans fell by USD0.3bn during the year driven by scheduled repayments whilst demand for new facilities remained muted.

Total assets include USD0.8bn of investment securities recognised at fair value through other comprehensive income. As at 31 December 2024, the Bank recognised a fair value increase in other comprehensive income on securities of USD0.2m driven by a fall in market interest rates seen in the year.

As at 31 December 2024, the Bank's total Capital Adequacy Ratio was 39.3% (Dec 2023: 41.1%). The key driver for the reduction during the year was a drop in regulatory capital following the payment of dividend and an increase in risk weighted assets.

As at 31 December 2024, the Bank's Liquidity Coverage Ratio increased to 345.2% (Dec 2023: 274.1%) against a set limit of 100% (2023: 100%) driven by lower net cash outflows from a decrease in customer term deposit accounts maturing over a 30-day time period.

As at 31 December 2024, the consolidated NSFR of the Bank was 203.3%. Further information on the Bank's NSFR can be found on its website (<https://www.about.hsbc.co.mu/>).

#### **HSBC Global Businesses**

The Group serves its customers through three Global Businesses; Wealth and Personal Banking (WPB), Commercial Banking (CMB) and Global Banking and Markets (GBM), which are responsible for developing, implementing and managing their business propositions consistently across the Group.

Effective from 1 January 2025, the Group has implemented a new organisational business structure that aims to unleash our full potential by building on our strong progress in recent years and driving our success into the future. These will now include Corporate and Institutional Banking, International Wealth and Premier banking, Hong Kong and UK. In Mauritius, the Bank's activities involve CMB and GBM and based on the new organisational business structure these fall under Corporate and Institutional Banking.

## HSBC Bank (Mauritius) Limited

### Management discussion and analysis (continued)

#### Financial Review (continued)

##### Key Ratios

	2024	2023	2022
	%	%	%
Net interest margin	3.9	3.4	1.5
Return on average assets	3.3	3.0	1.2
Cost / Income ratio	10.7	9.3	23.9

##### Key Balance Sheet items

	2024	2023	2022
	USD'm	USD'm	USD'm
<b>Assets</b>			
Cash and cash equivalents	819.8	1,243.3	896.9
Loan and advances to banks	352.9	237.2	576.8
Loan and advances to customers	592.3	906.8	1,219.8
Investment securities at FVOCI	762.6	634.0	526.5
Investment securities at amortised costs	3.2	170.1	174.4
<b>Liabilities</b>			
Deposits from customers	2,347.4	2,639.3	2,304.4
Other borrowed funds	32.0	379.6	768.8

##### Net Interest Income analysis

	2024	2023	2022
	USD'm	USD'm	USD'm
<b>Interest Income</b>			
Cash and cash equivalents	83.9	64.4	16.7
Loans and advances to banks	10.2	23.9	6.7
Loans and advances to customers	37.5	62.0	35.3
Investment securities at FVOCI	31.4	27.6	6.9
Investment securities at amortised costs	6.0	7.9	1.8
<b>Total</b>	<b>169.0</b>	<b>185.8</b>	<b>67.4</b>
<b>Interest Expense</b>			
Deposits from customers	(36.2)	(33.1)	(5.0)
Other borrowed funds	(8.8)	(32.2)	(10.4)
<b>Total</b>	<b>(45.0)</b>	<b>(65.3)</b>	<b>(15.4)</b>
<b>Net interest income</b>	<b>124.0</b>	<b>120.5</b>	<b>52.0</b>

Interest income decreased to USD169.0m in 2024 largely as a result of the decrease in USD interest rates. Interest expense decreased to USD45.0m arising from a fall in bank borrowings.

As a result, net interest income for the year increased to USD124.0m.

## HSBC Bank (Mauritius) Limited

### Management discussion and analysis (continued)

#### Financial Review (continued)

##### Non-interest income

	2024 USD'm	2023 USD'm	2022 USD'm
Net fee and commission income	5.7	5.2	5.1
Net trading income	2.1	2.2	3.0
Other operating income	0.4	0.4	0.4
	<b>8.2</b>	<b>7.8</b>	<b>8.5</b>

Non-interest income increased to USD8.2m (2023: USD7.8m) mainly because of a rise in net fee and commission income.

##### Non-interest expense

	2024 USD'm	2023 USD'm	2022 USD'm
Personnel expenses	(2.6)	(2.5)	(4.8)
Other expenses (including depreciation)	(11.5)	(9.4)	(9.7)
	<b>(14.1)</b>	<b>(11.9)</b>	<b>(14.5)</b>

Non-interest expense increased to USD14.1m (2023: USD11.9m) mainly due to a rise in personnel costs and higher intercompany charges.

#### Credit exposure and quality

##### General

The Bank manages its credit risks by establishing policies and control procedures for maintaining and developing risk assets, and off-balance sheet exposure of sound quality and distribution, over appropriate economic sectors. Such policies and control procedures are set out in the Bank's instruction manuals which are in compliance with regulatory requirements.

In accordance with the BoM *Guideline on Credit Concentration Risk*, the Bank is subject to an aggregate large credit exposure limit as follows:

##### Credit Exposures denominated in Mauritian Rupee

- Aggregate credit exposure to any single customer shall not exceed 25 per cent of the Bank's Tier 1 capital;
- Aggregate credit exposure to any group of closely-related customers shall not exceed 40 per cent of the Bank's Tier 1 capital;
- and
- Aggregate large credit exposures to all customers and groups of connected counterparties shall not exceed 800 per cent of the Bank's Tier 1 capital.



## HSBC Bank (Mauritius) Limited

### Management discussion and analysis (continued)

#### Credit exposure and quality (continued)

##### General (continued)

##### Credit Exposures denominated in currencies other than the Mauritian Rupee

- Credit exposure to any single customer shall not exceed 50 per cent of the Bank's Tier 1 capital;
- Credit exposure to any group of closely-related customers shall not exceed 75 per cent of the Bank's Tier 1 capital; and
- Aggregate large credit exposures to all customers and groups of connected counterparties shall not exceed 1200 per cent of the Bank's capital base. This limit is exclusive of the limit of 800 per cent imposed in Mauritian Rupee denominated credit.

As at 31 December 2024, the Bank is in compliance with the BoM *Guideline on Credit Concentration Risk*.

#### Gross customer advances by industry sector

	2024		2023		2022	
	USD'm	%	USD'm	%	USD'm	%
<b>Other Non-Financial Corporations</b>						
C - Manufacturing	48.1	8.1	111.5	12.3	141.5	11.6
D - Electricity, gas, steam and air conditioning supply	0.8	0.1	1.5	0.2	2.2	0.2
F - Construction	97.0	16.4	98.4	10.9	100.4	8.2
G - Wholesale and retail trade; and repair of motor vehicles and motorcycles	0.5	0.1	3.0	0.3	27.6	2.3
H - Transportation and storage	3.0	0.5	7.1	0.8	11.1	0.9
J - Information and communication	35.1	5.9	55.1	6.0	105.4	8.6
L - Real estate activities	-	-	-	-	15.2	1.2
<b>Financial Corporations (excluding Global Business Companies)</b>	1.7	0.3	377.0	41.5	613.3	50.3
<b>Global Business Corporations (GBCs)</b>	406.1	68.6	253.7	28.0	203.7	16.7
	<b>592.3</b>	<b>100.0</b>	<b>907.3</b>	<b>100.0</b>	<b>1,220.4</b>	<b>100.0</b>

#### Off-balance sheet foreign exchange trading contracts at nominal amount by industry sector

	2024	2023	2022
	USD'm	USD'm	USD'm
<b>Banks :</b>			
Group	63.1	111.6	67.5
<b>Total</b>	<b>63.1</b>	<b>111.6</b>	<b>67.5</b>

A breakdown of the foreign exchange trading contract by country is disclosed under section Credit Risk Exposures on page 19.

## **HSBC Bank (Mauritius) Limited**

### **Management discussion and analysis (continued)**

#### **Credit quality (continued)**

##### *Restructured Credits*

No facilities have been restructured during the year.

##### *Credit Impairment*

Net impairment release stood at USD0.4m (2023: release of USD0.8m), which is calculated in accordance with IFRS 9 'Financial Instruments'.

During the year, the BoM *Guideline on Credit Impairment Measurement and Income Recognition* which previously dictated the general banking reserve calculation has been repealed and superseded by the BoM *Guideline on Classification, Provisioning and Write-off of Credit Exposures* effective as from 30 September 2024. As at 31 December 2024, a general banking reserve of USD8.3m (2023: USD10.3m) has been set aside as an appropriation of retained earnings to cater for future potential losses in the portfolio.

##### *Credit-impaired (Stage 3)*

The Bank determines that a financial instrument is credit-impaired and in stage 3 by considering relevant objective evidence, primarily whether:

- contractual payments of either principal or interest are past due for more than 90 days;
- there are other indications that the borrower is unlikely to pay such as that a concession has been granted to the borrower for economic or legal reasons relating to the borrower's financial condition; and
- the loan is otherwise considered to be in default.

If such unlikelihood to pay is not identified at an earlier stage, it is deemed to occur when an exposure is 90 days past due.

Therefore, the definitions of credit-impaired and default are aligned as far as possible so that stage 3 represents all loans which are considered defaulted or otherwise credit-impaired. There were no stage 3 facilities as at 31 December 2024.

#### **Risk management policies and controls**

The nature of the Bank's risks and the approach to manage those risks differ fundamentally between the trading and the non-trading portfolio. Both risks are reviewed by the Asset and Liability Management Committee (ALCO) and Risk Management Meeting (RMM). Risk management information relating to the trading activities and non-trading activities, are set out below and an analysis of the Bank's risks profile is disclosed in note 35 of the financial statements.

**HSBC Bank (Mauritius) Limited**

**Management discussion and analysis (continued)**

**Risk management policies and controls (continued)**

Risks	Arising from	Measurement, monitoring and management of risk
<b>Credit risk</b>		
Credit risk is the risk of financial loss if a customer or counterparty fails to meet an obligation under a contract.	- Credit risk arises principally from direct lending and trade finance, but also from certain other products such as guarantees and derivatives, from holding assets in the form of debt securities.	Credit risk is: <ul style="list-style-type: none"> <li>- measured as the amount which could be lost if a customer or counterparty fails to make repayments;</li> <li>- monitored using various internal risk management measures and within limits approved by individuals within a framework of delegated authorities; and</li> <li>- managed through a robust risk control framework which outlines clear and consistent policies, principles and guidance for risk managers; and by setting limits and appetite across geographical markets and portfolios.</li> </ul>
<b>Treasury Risk</b>		
Treasury risk is the risk of having insufficient capital, liquidity or funding resources to meet financial obligations and satisfy regulatory requirements, including the risk of adverse impact on earnings or capital due to structural and transactional foreign exchange exposures and changes in market interest rates, together with pension risk.	Treasury risk arises from changes to the respective resources and risk profiles driven by customer behaviour, management decisions or the external environment.	Treasury risk is: <ul style="list-style-type: none"> <li>– measured through risk appetite and more granular limits, set to provide an early warning of increasing risk, minimum ratios of relevant regulatory metrics, and metrics to monitor the key risk drivers impacting treasury resources;</li> <li>– monitored and projected against appetites and by using operating plans based on strategic objectives together with stress and scenario testing; and</li> <li>– managed through control of resources in conjunction with risk profiles, strategic objectives and cash flows.</li> </ul>
<b>Market risk</b>		
Market risk is the risk of an adverse financial impact on trading activities arising from changes in market parameters such as interest rates, foreign exchange rates, asset prices, volatilities, correlations and credit spreads.	Exposure to market risk is separated into two portfolios: <ul style="list-style-type: none"> <li>- Trading portfolios</li> <li>- Non-trading portfolios.</li> </ul>	Market risk is: <ul style="list-style-type: none"> <li>- measured using sensitivities, value at risk and stress testing, giving a detailed picture of potential gains and losses for a range of market movements and scenarios as well as tail risks over specified time horizons;</li> <li>- monitored using value at risk, stress testing and other measures ; and</li> <li>-managed using risk limits approved by the RMM for the Bank and the various global businesses.</li> </ul>

**HSBC Bank (Mauritius) Limited**

**Management discussion and analysis (continued)**

**Risk management policies and controls (continued)**

Risks	Arising from	Measurement, monitoring and management of risk
<b>Climate risk</b>		
Climate risk relates to the financial and non-financial impacts that may arise as a result of climate change and the move to a net zero economy.	Climate risk can impact the Bank either directly or through the relationships with clients. These include the potential risks arising as a result of the Bank's net zero ambition, which could lead to reputational concerns, and potential legal and/or regulatory action if the Bank is perceived to have misled stakeholders on its business activities or if the Bank fails to achieve the stated net zero targets.	The Bank seeks to manage climate risk across all businesses in line with the HSBC Group-wide risk management framework and is incorporating climate considerations within the traditional risk types.  Climate risk is: – measured using risk metrics; – managed through adherence to risk appetite thresholds, through specific policies, and through enhancements to processes and development of tools including the development of product market controls to manage the risk of greenwashing and the development of portfolio steering capabilities to manage our net zero targets.
<b>Resilience risk</b>		
Resilience risk is the risk of sustained and significant business disruption from execution, delivery, physical security or safety events, causing the inability to provide critical services to our customers, affiliates, and counterparties.	Resilience risk arises from failures or inadequacies in processes, people, systems or external events.	Resilience risk is: – measured using a range of metrics with defined maximum acceptable impact tolerances, and against our agreed risk appetite; – monitored through oversight of enterprise processes, risks, controls and strategic change programmes; and – managed by continual monitoring and thematic reviews.
<b>Regulatory compliance risk</b>		
Regulatory compliance risk is the risk associated with breaching our duty to clients and other counterparties, inappropriate market conduct (including unauthorised trading) and breaching related financial services regulatory standards.	Regulatory compliance risk arises from the failure to observe relevant laws, codes, rules and regulations and can manifest itself in poor market or customer outcomes and lead to fines, penalties and reputational damage to our business.	Regulatory compliance risk is: – measured by reference to identified metrics, incident assessments, regulatory feedback and the judgement and assessment of our regulatory compliance teams; – monitored against the first line of defence risk and control assessments, the results of the monitoring and control assurance activities of the second line of defence functions, and the results of internal and external audits and regulatory inspections; and – managed by establishing and communicating appropriate policies and procedures, training employees in them and monitoring activity to help ensure their observance. Proactive risk control and/or remediation work is undertaken where required.

Management discussion and analysis (continued)

Risk management policies and controls (continued)

Risks	Arising from	Measurement, monitoring and management of risk
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**Financial crime risk**

<p>Financial crime risk is the risk that HSBC’s products and services will be exploited for criminal activity. This includes fraud, bribery and corruption, tax evasion, sanctions and export control violations, money laundering, terrorist financing and proliferation financing</p>	<p>Financial crime risk arises from day-to day banking operations involving customers, third parties and employees.</p>	<p>Financial crime risk is:</p> <ul style="list-style-type: none"> <li>– measured by reference to risk appetite, identified metrics, incident assessments, regulatory feedback and the judgement of, and assessment by, our compliance teams;</li> <li>– monitored against the first line of defence risk and control assessments, the results of the monitoring and control assurance activities of the second line of defence functions, and the results of internal and external audits and regulatory inspections; and</li> <li>– managed by establishing and communicating appropriate policies and procedures, training employees in them and monitoring activity to help ensure their observance. Proactive risk control and/or remediation work is undertaken where required.</li> </ul>
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**Model Risk**

<p>Model risk is the risk of the potential for adverse consequences from model errors or the inappropriate use of modelled outputs to inform business decisions.</p>	<p>Model risk arises in both financial and non-financial contexts whenever business decision making includes reliance on models.</p>	<p>Model risk is:</p> <ul style="list-style-type: none"> <li>– measured by reference to model performance tracking and the output of detailed technical reviews, with key metrics including model review statuses and findings;</li> <li>– monitored against model risk appetite statements, insight from the independent validations completed by the model risk management team, feedback from internal and external audits, and regulatory reviews; and</li> <li>– managed by creating and communicating appropriate policies, procedures and guidance, training colleagues in their application, and supervising their adoption to ensure operational effectiveness.</li> </ul>
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## HSBC Bank (Mauritius) Limited

### Management discussion and analysis (continued)

#### Risk management policies and controls (continued)

##### Concentration of risk policies

As at 31 December 2024, the top 6 customers or group of connected customers accounted for 71.2% (2023 – 67.7%) of total large credit exposures extended to corporates. The six most significant concentration with respect to non-exempted exposures are listed below.

Customer Group	Total USD'm	% of Large credit Corporate exposure*	% of Tier 1 Capital
Customer Group 1	140.0	16.6%	41.5%
Customer Group 2	110.0	13.1%	32.6%
Single Customer 1	94.1	11.2%	27.9%
Single Customer 2	90.0	10.6%	26.7%
Customer Group 3	85.0	10.1%	25.2%
Customer Group 4	80.6	9.6%	23.9%

\*"Large credit exposure" means the sum of all exposures to a customer or a group of connected counterparties in Mauritian Rupees or foreign currencies or both which is over 10% of the Bank's Tier 1 Capital.

As at 31 December 2024, the Bank's credit concentration risk stood at 265.9% (2023: 340.8%).

The facilities extended to the customer groups consist mostly of trade finance facilities and medium and long term loans.

##### Related party transactions policies and practices

In accordance with the BoM *Guideline on Related Party Transactions*, credit exposure to any single borrower/group of closely-related customers who are related parties to the bank shall be subject to the following conditions:

- the aggregate of credit exposures to and investments in equity shares of all related parties in Category 1, other than investments in subsidiaries and associates, should not exceed 60 per cent of the financial institution's Tier 1 capital; and
- the aggregate of credit exposures to and investments in equity shares of all related parties in Category 1 and Category 2, other than investments in subsidiaries and associates, should not exceed 150 per cent of the financial institution's Tier 1 capital.

For the purpose of determining the regulatory limits on exposures to related parties, the latter are classified into the following three categories:

##### **Category 1**

This includes credit exposures to:

- a person who has significant interest in the financial institution;
- a director of the financial institution;
- a director of a body corporate that controls the financial institution;
- the spouse, child and parent of a natural person covered in (a) or (b) or (c) above;
- any entity that is controlled by a person described in (a) or (b) or (c) or (d) above; and
- any entity in which the financial institution has significant interest, excluding a subsidiary of the financial institution as mentioned in Category 2 (e).

##### **Category 2**

This includes credit exposures to:

- senior officers, which are outside the terms and conditions of employment contracts;
- the spouse, child and parent of senior officers;

## HSBC Bank (Mauritius) Limited

### Management discussion and analysis (continued)

#### Related party transactions policies and practices (continued)

##### Category 2 (continued)

- (c) senior officers of a body corporate that controls the financial institution;
- (d) any entity that is controlled by a person described in (a) or (b) or (c) above; and
- (e) a subsidiary of the financial institution with no shareholder (natural person) holding directly or indirectly more than a significant shareholding in the parent financial institution.

##### Category 3

This includes credit exposures to senior officers, which are within the terms and conditions of employment contracts.

The following credit exposures are however exempted from the regulatory limits:

- (a) a credit exposure to the extent to which it is collateralised by deposits with the financial institution or Government of Mauritius securities or a loan to the extent to which it is guaranteed by the Government of Mauritius;
- (b) a credit exposure to the extent to which it is collateralised by securities issued by another government or a loan to the extent to which it is guaranteed by another government provided that the exposure is
  - (i) denominated and funded in its national currency, and
  - (ii) approved by the Bank under paragraph 4 of the *Guideline on Standardised Approach to Credit Risk* for a zero per cent risk weight;
- (c) a credit exposure to parastatal bodies and to an entity in which Government has more than 50 per cent shareholding;
- (d) inter-bank transactions as part of treasury operations;
- (e) credit exposures, including aggregate credit exposures to a group of connected counterparties as defined at Annex II to the *Guideline on Credit Concentration Risk*, representing less than 2 per cent of the financial institution's Tier 1 capital; and
- (f) category 3 type of related party exposures.

The Bank complies with the BoM *Guideline on Related Party Transactions* which sets out the manner in which these transactions are identified, monitored and reported on a quarterly basis. All related party transactions are approved by the Board of Directors on a quarterly basis.

In line with the above guideline, the Board has adopted a policy which sets out the rules governing the identification of related parties, the terms and conditions applicable to transactions entered into with them, and reporting procedures to the Board.

The table below sets out the seven largest related party exposures, outstanding or limits if greater and the respective percentages of the Bank's Tier 1 capital:

Related Party	Exposure USD'm	% of Tier 1 capital
1. The Hongkong and Shanghai Banking Corporation Limited - Hong Kong Branch	2,232	661
2. The Hongkong and Shanghai Banking Corporation Limited - India Branch	696	206
3. The Hongkong and Shanghai Banking Corporation Limited - Singapore Branch	403	119
4. HSBC Bank (Taiwan) Limited	400	118
5. The Hongkong and Shanghai Banking Corporation Limited - Japan Branch	340	101
6. The Hongkong and Shanghai Banking Corporation Limited - Mauritius Branch	301	89
7. HSBC Continental Europe, S.A.	205	61

All of the above exposures are exempted facilities under the BoM *Guideline Related Party Transactions*. None of the loans advanced to related parties were classified as non-performing as at 31 December 2024.

## HSBC Bank (Mauritius) Limited

### Management discussion and analysis (continued)

#### Basel III Disclosures

##### Scope of application

The Bank's credit, market and operational risks are measured under the Standardised Approach. The amount of credit risk capital is arrived at by applying the risk weights based on the external credit assessments for sovereign, Central Bank and bank exposures along with the standard Basel III risk weights as applicable under the Standardised Approach for corporate, retail, mortgage and past due exposures. The capital charge for market risk is based on the assessment of foreign exchange risk in the Bank's trading book. The computation of operational risk capital follows the Basel III measurement methodology whereby gross income is used as a proxy to calculate capital charge.

##### Capital Structure

HSBC Bank (Mauritius) Limited is a 100% owned subsidiary of The Hongkong and Shanghai Banking Corporation Ltd, a company registered in Hong Kong and regulated by the Hong Kong Monetary Authority. The authorised share capital of HSBC Bank (Mauritius) Limited is USD100m made up of 100,000,000 ordinary shares of nominal value USD 1 each, of which 72,956,783 have been issued.

The Capital Base under Basel III stood as follows:

	2024 USD'000	2023 USD'000	2022 USD'000
<b>Tier 1</b>			
<b>CET 1 capital</b>			
Paid Up Capital	72,957	72,957	72,957
Other Disclosed Reserves	73,054	72,890	73,101
Retained Earnings	192,461	193,671	154,124
<b>CET 1 capital before regulatory adjustments</b>	<b>338,472</b>	<b>339,518</b>	<b>300,182</b>
Regulatory adjustments:			
Deferred tax	(171)	(198)	(418)
Defined benefit scheme asset	(689)	(484)	(635)
<b>Tier 1 capital</b>	<b>337,612</b>	<b>338,836</b>	<b>299,129</b>
<b>Tier 2</b>			
Eligible reserves	8,293	9,205	12,704
<b>Tier 2 capital</b>	<b>8,293</b>	<b>9,205</b>	<b>12,704</b>
<b>Total Capital</b>	<b>345,905</b>	<b>348,041</b>	<b>311,833</b>
<b>Total risk weighted assets</b>	<b>879,390</b>	<b>846,508</b>	<b>1,080,031</b>

At least 10 times a year, the ALCO reviews the actual and projected capital adequacy ratios under the local regulatory capital requirement and ensures compliance with the regulatory requirement.

##### Capital Adequacy

The Basel III Standardised Approach presents risk sensitivity in measuring credit risk in that it makes use of the credit ratings of External Credit Assessment Institutions (ECAIs) to define the weights used when calculating the risk-weighted assets. Sovereign, Central Bank and bank risk weights are based on the credit assessments of recognised external rating agencies with each category of borrower having a specific risk weight structure.



## HSBC Bank (Mauritius) Limited

### Management discussion and analysis (continued)

#### Basel III Disclosures (continued)

##### Capital Adequacy (continued)

Claims on corporate customers as well as claims on corporate public sector entities are assigned a standard risk weight of 100% when they are not rated by any of the ECAs as mentioned on page 21, recognised rating agencies.

Past due claims are assigned a risk weight, ranging from 50% to 150%, dependent on the proportion of specific provision to the outstanding amount of the exposure.

With on-balance sheet risk weighted assets of USD659.6m (2023: USD631.4m), details of which are given in the Credit Risk: Standardised approach section on pages 21 and 22, minimum capital requirements for credit risk for portfolios subject to the Standardised Approach as at 31 December 2024 was USD82.4m (2023: USD78.9m). Risk weighted assets of USD59.1m (2023: USD105.0m) for market and non-market related off-balance sheet exposures and USD0.2m (2023: USD0.2m) for market risk foreign currency exposure, generated further capital requirement of USD7.4m (2023: USD13.1m).

Capital requirement for Operational Risk in accordance with the Basic Indicator Approach which, based on the average gross income for the last 3 years per annum of USD107.0m (2023: USD73.3m), gave a capital charge for operational risk of USD16.1m (2023: USD11.0m).

Total risk weighted asset capital requirement therefore stood at USD109.9m (2023: USD105.8m) compared to the Bank's capital base of USD345.9m (2023: USD348.0m).

The capital adequacy ratios and their respective regulatory limits, inclusive of capital conservation buffer, applicable to the Bank were as follows:

	2024	2023	2022
	%	%	%
CET 1 capital adequacy ratio	38.4	40.0	27.7
<i>Regulatory Limit – Minimum CET 1 CAR</i>	9.0	9.0	9.0
Tier 1 capital adequacy ratio	38.4	40.0	27.7
<i>Regulatory Limit – Minimum Tier 1 CAR</i>	10.5	10.5	10.5
Total capital adequacy ratio	39.3	41.1	28.9
<i>Regulatory Limit – Minimum Total CAR</i>	12.5	12.5	12.5

Capital adequacy ratios include audited profits for 2024. Capital adequacy ratios for 2023 and 2022 have been calculated on the same basis.

##### The Credit Risk Policy Framework

Credit Risk is the risk that a counterparty of the Bank will be unable or unwilling to meet a commitment that it has entered into. Credit Risk may take various forms, including:

- Lending – that funds will not be repaid;
- Guarantees or bonds – that funds will not be forthcoming upon crystallisation of the liability;
- Treasury products – that the payment or series of payments due from the counterparty under the contract is not forthcoming or ceases;
- Trading businesses – that settlement will not be effected;
- Cross-border exposure – that the availability and free transfer of currency is restricted or ceases; and
- Holdings of assets in the form of debt securities – that the value of these falls e.g. after a downgrading of credit rating.

## **HSBC Bank (Mauritius) Limited**

### **Management discussion and analysis (continued)**

#### **Basel III Disclosures (continued)**

##### **The Credit Risk Policy Framework (continued)**

Credit Risk may be mitigated by the deployment of appropriate techniques of risk analysis for the management of individual facilities and of portfolios and for the early detection of risk deterioration, as well as by the completion of effective legal documentation and the taking of security.

The Bank has historically sought to maintain a conservative, yet constructive and competitive credit risk culture. This has served the Bank well, through successive economic cycles and strategic plan periods, and remains valid today. This culture is determined and underpinned by the disciplined credit risk control environment which the Bank has put in place to govern and manage credit risk, and which is embodied in the formal policies and procedures within which the Bank must operate. These extend from the overall strategic approach to the daily actions of management, demonstrated in:

- The corporate values, principles and standards as set out in the Group's Standards Manual;
- The organisational structure, governance arrangements, the assumption of authority/ responsibility, and the inter-action of functions; and
- The risk rating systems and assessment techniques, controls, reporting and other processes that are employed to measure, evaluate, monitor and manage credit risk.

The Bank's credit risk policy is governed by the Group's credit instructions manuals and lending guidelines.

The Bank's lending guidelines further give an indication of the local management's current view of the business development priorities. The guidelines also set out terms and conditions which are likely to lead to the approval of credit applications taking into account changes in the economic outlook, competitive environment and the evolution of the asset book. The guidelines are reviewed on an annual basis.

The Credit Approval Authorities ("CAA") are delegated in globally consistent CAA Matrix, which has been established by Group Risk. The Chief Executive Officer ("CEO") and the Wholesale Credit Risk ("WCR") team receive a confirmation from the Asia Pacific ("ASP") WCR Policy Team with a CAA Mapping Excel confirming the CAA band assigned for each member. The CAA band assigned is also approved by the Bank's Board of Directors. Credit exposures in excess of the limits delegated to the CEO & local WCR are approved by the parent company in Hong Kong. The Credit Risk team ensures that credit risk assessment standards remain in line with the Group's credit policy.

The identification, understanding and management of the Bank's different risks are of increasing importance and as a result, a comprehensive Enterprise-wide Risk Management Framework is applied throughout the Group and across all risk types, including credit risk. As outlined under the Statement on Corporate Governance Practices, risk governance is exercised in both an executive capacity, through the monthly Risk Management Meetings, and a non-executive capacity, through the quarterly Board of Directors' Meetings, advised and supported by the Risk Management Committee ("RMC"). This structure helps to ensure appropriate oversight and accountability of risk, and facilitates reporting and escalation as appropriate.

The Bank's information system, has also been designed such that unauthorised excesses, overdue loan repayments and pending documentation are tracked and addressed in a timely manner. In addition, regular reporting on credit risk is made to the parent company in Hong Kong and to BoM.

**HSBC Bank (Mauritius) Limited****Management discussion and analysis (continued)****Basel III Disclosures (continued)****Credit Risk Exposures**

Total gross credit risk exposures as at 31 December 2024 stood as follows:

Fund based:

<b>Items</b>	<b>USD'000</b>
Claims on Sovereign	762,577
Claims on Central Banks	16,562
Claims on Banks	1,401,795
Claims on Corporates	590,877
Claims on Other assets	7,052
<b>Total</b>	<b>2,778,863</b>

Non fund based:

<b>Items</b>	<b>USD'000</b>
Direct Credit Substitute	917
Transaction-related contingencies	67,771
Other commitments with an original maturity of up to one year	125,696
Unconditionally cancellable commitments *	439,906
Foreign Exchange Contracts	63,055
<b>Total</b>	<b>697,345</b>

\* Commitments that can be unconditionally cancellable at any time by the Bank without prior notice, or that effectively provide for automatic cancellation due to the deterioration in a borrower's credit worthiness.

The geographical distribution of the gross credit exposures is disclosed below and is based on the country risk of the exposure.

Fund Based:

<b>Items</b>	<b>Risk Country</b>	<b>USD'000</b>
Claims on Sovereigns	Mauritius	3,477
	United States	759,100
<b>Total</b>		<b>762,577</b>

<b>Items</b>	<b>Risk Country</b>	<b>USD'000</b>
Claims on Central Banks	Mauritius	16,562
<b>Total</b>		<b>16,562</b>

**HSBC Bank (Mauritius) Limited**

**Management discussion and analysis (continued)**

**Basel III Disclosures (continued)**

**Credit Risk Exposures (continued)**

Fund Based: (continued)

<b>Items</b>	<b>Risk Country</b>	<b>USD'000</b>
Claims on Banks	Australia	29
	Belgium	9
	Canada	697
	China, P.R.	68
	France	8,726
	Hong Kong	729,654
	India	330
	Japan	84,171
	Mauritius	69,510
	New Zealand	11
	Singapore	280,178
	South Africa	2,253
	South Korea	140,769
	Switzerland	30,218
	Thailand	1,726
	United Arab Emirates	21
United Kingdom	28,210	
United States	25,004	
Vietnam	211	
<b>Total</b>		<b>1,401,795</b>

<b>Items</b>	<b>Risk Country</b>	<b>USD'000</b>
Claims on Corporates	Hungary	11
	India	108,048
	Madagascar	35,007
	Mauritius	409,540
	Sri Lanka	3,792
	Thailand	192
	United Kingdom	27,808
	Vietnam	6,479
<b>Total</b>		<b>590,877</b>

Non fund based:

<b>Items</b>	<b>Risk Country</b>	<b>USD'000</b>
Direct Credit Substitute	Mauritius	490
	Netherlands	250
	Sri Lanka	177
<b>Total</b>		<b>917</b>

<b>Items</b>	<b>Risk Country</b>	<b>USD'000</b>
Transaction-related Contingent Items	India	947
	Mauritius	2,930
	Sri Lanka	25
	Thailand	43,507
	Vietnam	20,362
<b>Total</b>		<b>67,771</b>

**HSBC Bank (Mauritius) Limited****Management discussion and analysis (continued)****Basel III Disclosures (continued)****Credit Risk Exposures (continued)**

Non-Fund Based: (continued)

<b>Items</b>	<b>Risk Country</b>	<b>USD'000</b>
Other commitments with an original maturity of up to one year	Cayman Islands	50,000
	Mauritius	71,841
	United Kingdom	1,979
	Vietnam	1,877
Unconditionally cancellable commitments	Mauritius	264,665
	Netherlands	3,750
	Thailand	4,493
	United Kingdom	329
	Vietnam	166,668
<b>Total</b>		<b>565,602</b>

<b>Items</b>	<b>Risk Country</b>	<b>USD'000</b>
Foreign Exchange Contracts	Hong Kong	201
	Singapore	351
	United Kingdom	62,503
<b>Total</b>		<b>63,055</b>

The counterparty type distribution of exposures was as follows:

Fund based:

<b>Items</b>	<b>USD'000</b>
Financial Institutions	1,418,357
Corporates	590,877
Others	769,629
<b>Total</b>	<b>2,778,863</b>

Non fund based:

<b>Items</b>	<b>USD'000</b>
Financial Institutions – banks	64,271
Corporates	633,075
<b>Total</b>	<b>697,346</b>

**HSBC Bank (Mauritius) Limited****Management discussion and analysis (continued)****Basel III Disclosures (continued)****Credit Risk Exposures (continued)**

The contractual maturity breakdown of the portfolio was as follows:

Fund based:

Items	USD'000							Total
	0-3m	4-6m	7-12m	13-24m	25-36m	37-60m	> 60m	
Number of Months	0-3m	4-6m	7-12m	13-24m	25-36m	37-60m	> 60m	Total
Claims on Sovereigns	398,647	228,394	135,536	-	-	-	-	762,577
Claims on Central Banks	16,562	-	-	-	-	-	-	16,562
Claims on Banks	1,199,445	20,062	100,962	81,326	-	-	-	1,401,795
Claims on Corporates	127,288	35,007	272,854	98,743	43,512	13,473	-	590,877
<b>Total</b>	<b>1,741,942</b>	<b>283,463</b>	<b>509,352</b>	<b>180,069</b>	<b>43,512</b>	<b>13,473</b>	<b>-</b>	<b>2,771,811</b>

Non fund based:

Items	USD'000							Total
	0-3m	4-6m	7-12m	13-24m	25-36m	37-60m	> 60m	
Number of Months	0-3m	4-6m	7-12m	13-24m	25-36m	37-60m	> 60m	Total
Direct Credit Substitute	490	-	177	-	250	-	-	917
Transaction-related Contingent Items	110	54,016	11,029	25	2,591	-	-	67,771
Other commitments with an original maturity of up to one year	67,191	1,978	56,527	-	-	-	-	125,696
Unconditionally cancellable commitments	86,275	35,659	317,972	-	-	-	-	439,906
Foreign Exchange Contracts	62,704	351	-	-	-	-	-	63,055
<b>TOTAL</b>	<b>216,770</b>	<b>92,004</b>	<b>385,705</b>	<b>25</b>	<b>2,841</b>	<b>-</b>	<b>-</b>	<b>697,345</b>

All of the items in the above mentioned disclosures are subject to the Basel III Standardised Approach.

## HSBC Bank (Mauritius) Limited

### Management discussion and analysis (continued)

#### Basel III Disclosures (continued)

#### Credit Risk Exposures (continued)

##### Credit Risk: Standardised Approach (continued)

The Standardised Approach to Credit Risk requires banks to use credit assessments provided by external credit assessment institutions (ECAIs) that are recognised by national supervisors as eligible for regulatory capital purposes, to determine the risk weights on their credit exposures.

The following ECAIs are used by the Bank:

- Standard & Poor's Ratings Services
- Moody's Investors Service
- Fitch Ratings

The ratings of these international credit rating agencies are used for capital adequacy purposes for risk weighting claims in all market segments. Claims on sovereigns, claims on central banks and international institutions, claims on banks and, claims on corporates are the major market segments where the Bank makes use of the above referred credit agencies rating data.

Apart from the above 3 referred ECAIs, the BoM *Guideline on the Recognition and Use of External Credit Assessment Institutions* allows the use of the following agencies to risk weight claims on corporates only:

- Credit Analysis and Research Limited (CARE)
- Credit Rating Information Services of India Limited (CRISIL)
- Fitch India
- Investment Information and Credit Rating Agency of India (ICRA)

The Bank also makes use of the corporate ratings indicated by the above four Indian agencies to risk weight the advances it extends to its portfolio of Indian corporates, for its calculation of capital adequacy. If ratings are not available, the facilities extended to them are risk weighted at 100%.

Exposures after credit risk mitigation (CRM) subject to the standardised approach were as follows:

##### Fund Based:

Items	Exposures Before CRM	Exposures After CRM	Risk	RWA
	USD'000	USD'000	%	USD'000
Claims on Sovereigns	762,577	762,577	0	-
Claims on Central Banks	16,562	16,562	0	-
	1,097,450	1,097,450	0	-
Claims on Banks	158,419	159,186	20	78,064
	145,926	145,926	50	88,076
Claims on Corporates	14,147	14,147	20	15,345
	3,217	1,930	50	8,066
	569,721	539,370	100	94
	3,792	3,025	150	423,394
Claims on Other assets	7,052	7,052	100	7,052
<b>Total</b>	<b>2,778,863</b>	<b>2,747,225</b>		<b>620,091</b>

**HSBC Bank (Mauritius) Limited****Management discussion and analysis (continued)****Basel III Disclosures (continued)****Credit Risk Exposures (continued)****Credit Risk: Standardised Approach (continued)**

Non Fund Based:

Items	Exposures Before CRM	Exposures After CRM	Credit Conversion	Credit	RWA
	USD'000	USD'000	%	USD'000	USD'000
Direct Credit Substitute	917	442	100%	442	293
Transaction-related Contingent Items	67,771	67,771	50%	33,689	33,586
Other commitments with an original maturity of up to one year	125,696	125,696	20%	25,139	25,139
Unconditionally cancellable commitments	439,906	439,906	0%	-	-
<b>Total</b>	<b>634,290</b>	<b>633,815</b>			<b>59,018</b>

Items	Notional principal amount	Credit Conversion Factor	Potential Future Risk	Current Exposure	Credit Equivalent Amount	RWA
	USD'000	%	USD'000	USD'000	USD'000	USD'000
Foreign Exchange Contracts	63,055	1	631	2	633	127

**Credit Risk Mitigation**

The Bank generally accepts security as collateral for advances extended to its corporate customer base. The acceptable forms of tangible security are agreed every year by way of area lending guidelines which are prepared by the Credit Risk Management function and approved by the regional credit function in Hong Kong before being circulated to relationship managers for guidance and adherence. Credit derivatives, haircuts and on and off-balance sheet netting are not used in respect of credit risk mitigation.

Common acceptable forms of security are:

- standby letters of credit /guarantees from banks;
- cash or deposits held under lien;
- personal or corporate guarantees;
- letters of undertaking;
- registered mortgages; and
- fixed and floating charge on all assets.



## **HSBC Bank (Mauritius) Limited**

### **Management discussion and analysis (continued)**

#### **Basel III disclosures (continued)**

##### **Market Risk**

Market risk is the risk that the market rates and prices on which the Bank has taken views - interest rates, exchange rates, equity prices, etc. will move adversely relative to positions taken, thereby causing losses to the Bank.

It is the responsibility of the country CEO or his delegate to ensure that market risk may only be taken by Markets & Securities Services businesses within authorised limits. Units other than Markets & Securities Services businesses must transfer market risk to the Markets & Securities Services business, either by an internal transaction between the two areas, or by the inclusion of the transaction in the Markets & Securities Services business' dealing position. The market risk limit mandate of the Bank therefore encompasses all market risks taken by the Bank. Exceptions to this rule are explicitly agreed with local management, such as local and regional ALCO, and Group Market Risk function in Group Head Office in London. Any exceptions are subject to the same control and reporting requirements as that applied to risk taken by Markets & Securities Services, including annual review of limits by Group Market Risk.

An Annual Limit Review (ALR) is prepared by Group Market Risk and reviewed by the Risk Management Meeting (RMM) of the Group Management Board (GMB) each year. The Bank henceforth submits a request annually to apply for market risk limits covering the following calendar year. All requests are submitted in writing and these clearly indicate the support of the country CEO, or his delegate and, the local and regional Head of Markets & Securities Services and the Head of Market Risk in Hong Kong. These annual submissions contain formal confirmation that all limits can be independently monitored and that all products have passed through an appropriate due diligence process.

The foreign exchange risk position as at 31 December 2024 stood at USD0.2m (2023: USD0.2m) giving a capital requirement of USD0.02m (2023: USD0.03m).

##### **Operational Risk**

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or external events, including legal risk. Operational risk arises from day to day operations or external events and is relevant to every aspect of the Group's business.

The Group's Risk Management Framework is the overarching approach adopted by the Bank to ensure governance and management of operational risks. The framework consists of a set of activities, processes and tools which are used in the management of operational risk across the Group.

## HSBC Bank (Mauritius) Limited

### Management discussion and analysis (continued)

#### Basel III disclosures (continued)

##### Operational Risk (continued)

The purpose of the Operational Risk Management Framework is to enable the Bank to fully identify and manage its operational risks in an effective manner and maintain operational risk within risk appetite.

The BoM *Guideline on Operational Risk Management and Capital Adequacy Determination* which came into effect on 01 April 2008, defines three main methods for calculating operational risk capital charges. These are the Basic Indicator Approach (BIA), the Standardised Approach and the Advanced Standardised Approach. The Bank has chosen the BIA approach to calculate its operational risk capital requirement and this is briefly described below.

Under the BIA, the capital requirement for operational risk is equal to 15% of the average annual positive gross income over the previous three years.

Gross income is defined as the sum of net interest income and net non - interest income and is arrived at before accounting for:

- a) provisions, including those for credit impairment;
- b) operating expenses (including fees paid for outsourced services); and
- c) realised profits/ losses from the sale of investment securities.

The Bank's capital requirement for operational risk as at 31 December 2024 stood as follows:

	<b>Financial Year Ended 2024 USD'000</b>	Financial Year Ended 2023 USD'000	Financial Year Ended 2022 USD'000
<i>Annual Gross Income</i>	132,213	128,294	60,521
(1) Number of Years with positive income	3		
(2) Average Gross Income over last 3 years	107,009		
(3) Capital charge for Operational Risk	16,051		

## **HSBC Bank (Mauritius) Limited**

### **Management discussion and analysis (continued)**

#### **Interest rate risk in the trading book**

Present Value of Basis Point (PVBP) is one of the most widely used methods for quantifying outright interest rate risk. It expresses the impact on the present value of a position of a one basis point (1bp) rise in the interest rate used to calculate the present value - for example a change from 5.25% to 5.26%. PVBP is calculated net within each currency and gross across currencies.

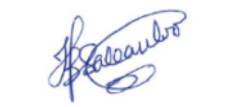
This is an accurate expression of interest rate sensitivity and exposure and is the most appropriate method for books where the value of the book is sensitive to interest rate movements.

PVBP cannot, however, be readily calculated by mental arithmetic, unlike some other forms of limit. The PVBP of a given position is affected not only by the nominal amount of the position and its term but also by any coupon, for example on a bond, and by the actual level of interest rates used to calculate the present value.

PVBP is used by the Bank's treasury trading system to monitor interest rate risk. The outstanding position as at 31 December 2024 in the trading book by time buckets is disclosed in note 35 of the financial statements.



**Philip Fellowes**  
*Chairman*



**Hajrah Sakauloo**  
*Chief Executive Officer &  
Head of Banking*



**Yousuf M Syed**  
*Director*

Date: 24 March 2025

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices

The Bank is a public interest entity as defined under the Mauritian Financial Reporting Act 2004, and is guided by the Bank of Mauritius *Guideline on Corporate Governance*, and the National Code of Corporate Governance for Mauritius (2016) (the “Code”).

Corporate governance involves a framework of processes and attitudes within a company and relationships between a company’s management, board, shareholders and other stakeholders. Effective corporate governance practices are essential to adding value and ensuring long-term continuity and success of a company.

During the year under review, the Board of the Bank continuously assessed the requirements and provisions as specified in the Code, and took the necessary steps to ensure adherence thereto.

Throughout the year ended 31 December 2024, to the best of the Board’s knowledge, where the Bank has not applied certain principles set out in the Code, the reasons for non-application are listed out in the relevant sections of the report.

Principles of the Code
<b>Principle 1:</b> Governance Structure
<b>Principle 2:</b> The Structure of the Board and its Committees
<b>Principle 3:</b> Director Appointment Procedures
<b>Principle 4:</b> Director Duties, Remuneration and Performance
<b>Principle 5:</b> Risk Governance and Internal Controls
<b>Principle 6:</b> Reporting with Integrity
<b>Principle 7:</b> Audit
<b>Principle 8:</b> Relations with Shareholders and Other Key Stakeholders

### Group Values, Charter and Code of Conduct

The Group outlines its purpose, values and Code of Conduct, and the Board strives to ensure effective management in line with all these principles.

The Bank’s values describe how we interact with each other and with customers, regulators and the wider community. All employees are expected to have and reflect these refreshed values in their day-to-day behaviour.

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Group Values, Charter and Code of Conduct (continued)

The Bank's values are:

##### We value difference

- We were born speaking different languages. We were founded on the strength of different experiences, attributes and voices; they are integral to who we are and how we work.
- The greater our empathy and diversity, the better we reflect the worlds of our customers and communities – and the better we can serve them.
- So, we champion inclusivity. We listen. We remove barriers. And we seek out views different from our own.

##### We succeed together

- We offer our customers a unique breadth of opportunity.
- And we can only deliver the full promise of this by being truly connected – across boundaries.
- With our customers and partners. Together as colleagues and as an organisation.
- So, we collaborate across boundaries. We break down silos. We trust and support each other. And, when necessary, get out of each other's way.
- Together, we make possible what we cannot do alone.

##### We take responsibility

- What we do has a real impact on people's lives, communities and the planet. We take this responsibility seriously.
- We set ourselves high standards and are each accountable for our actions. We use good judgement. And if something doesn't feel right, as colleagues we speak up and act.
- We build for tomorrow, today. We succeed only by taking the long view, by focusing on the sustainable interests of our customers, investors, and the planet we all share.

##### We get it done

- We create value for our customers and investors by always moving forward and making things happen.
- We're entrepreneurial: we try new things, we learn and improve, and we take smart risks.
- We're dynamic: we reject mediocrity. We move at pace.
- We're decisive: we make clear choices and take bold actions.
- And we keep our word: we always do what we promise.

All employees are expected to live the above values on a day-to-day basis and standing firm for what is right.

The Bank's Code of Conduct ('Code') is a document that brings together the Bank's purpose and values in the context of Bank's history and Bank's future, and how they can be used to make better decisions.

Management of conduct is a critical component of all the Bank's business activities, including the Board's strategy and business model, the Bank's culture and behaviours, its interaction with customers, financial markets operations, and governance and oversight processes. Employees are empowered through the Code of Conduct to support responsible decision making and to adhere to the highest standards of business practice.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Group Values, Charter and Code of Conduct (continued)**

The Board ensures effective management in line with the above values and its Code of Conduct (Code of Ethics) which was reviewed and approved in April 2023. Employees are empowered through the Code to support responsible decision making and to adhere to the highest standards of business practice. Incident reporting is encouraged and a dedicated confidential telephone is available for all employees. The Board also renewed its pledge to adhere to the Code in November 2023.

The Board is responsible for compliance of the Bank with all relevant laws and regulation and ensuring the integrity of the annual financial report and periodically monitors the compliance to the Code by all the employees of the Bank.

### **Principle One - Governance Structure**

#### **1.1 Shareholding structure**

The Bank is incorporated in Mauritius as a subsidiary of The Hongkong and Shanghai Banking Corporation Limited, a company incorporated in Hong Kong. HSBC Holdings plc, a company incorporated in the United Kingdom, is the ultimate parent company. As at 31 December 2024, the Bank's issued capital was USD 72,956,783, solely held by The Hongkong and Shanghai Banking Corporation Limited.

#### **1.2 Responsibilities of the Board**

The Bank is led by a committed and unitary Board, which has the ultimate collective responsibility for the overall stewardship and oversight of the activities of the Bank. The Bank operates within a clearly defined governance framework, which provides for delegation of authority and clear lines of responsibility without abdicating the Board's responsibility.

The Board aims to promote the long-term success of the Bank, delivering sustainable value and promoting a culture of openness and debate. In exercising its duty to promote the success of the Bank, the Board is responsible for overseeing the leadership and management of the Bank.

The Board is responsible for regularly reviewing and evaluating performance against financial and other strategic objectives, business challenges, business developments and risk (including strategic risk, financial risk, operational risk and compliance risk). It is also responsible for determining the nature and extent of risk which can be taken in order to achieve the Bank's strategic objectives.

The Board is responsible for keeping proper accounting records which disclose with reasonable accuracy, at any time, the financial position of the Bank. It is also responsible for safeguarding the assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Board is responsible for ensuring that the internal control systems in place are effective and that the Bank's operations are properly controlled and comply with policies approved by the Bank as well as applicable laws and regulations.

The Board is responsible for the preparation and fair presentation of the financial statements as described in Section 6.1.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle One - Governance Structure (continued)**

##### **1.2 Responsibilities of the Board (continued)**

The Board's responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

The Board has assessed the Bank's ability to continue as a going concern and have no reason to believe the business will not be a going concern in the year ahead.

##### **1.3 Board & and its Committees Terms of Reference**

In line with the Code and the *Guideline on Corporate Governance* issued by the Bank of Mauritius, the composition, frequency of meetings and the responsibilities of the Board are set out in the Board Terms of Reference which was initially approved and adopted by the Board at its meeting held on 8 November 2018 and subsequently reviewed on an annual basis, last review being done on 8 August 2024. Similarly, responsibilities delegated to each Board Committee are embodied in respective Terms of Reference (ToRs), All the ToRs are reviewed annually, as and when any amendments are required to align with the core terms of reference of the group from time to time.

The role of the Board is to provide entrepreneurial leadership of the Bank within a framework of prudent and effective controls which enables risks to be monitored, evaluated and managed. The Board is collectively responsible for the long-term success of the Bank and the delivery of sustainable value to shareholders. It sets the strategy and risk appetite for the Bank and approves capital and operating plans presented by management for the achievement of the strategic objectives it has set.

The Board is ultimately responsible for the operational and the financial soundness of the Bank. In discharging its responsibilities, the Board takes into account the legitimate interests of shareholders, depositors and other relevant stakeholders. Directors act bona fide in the interest of the Bank, and on an informed and prudent basis, in accordance with the applicable laws, local regulations and supervisory standards.

The Board is of sufficient size to discharge its responsibilities and allow changes to the Board's composition to be managed without undue disruption. The Board believes that based on Bank's size and operations, it possesses the right balance of executive and non-executive directors.

The Board has determined that each Director shall stand for re-election at each Annual Meeting or by means of ordinary shareholder resolution. In determining the re-election of Directors, the Board reviewed whether each Director remained qualified for his/her post.

The business and affairs of the Bank are managed by, or under the direction or supervision of the Board. In doing so, the Board exercises all the powers of the Bank, subject to any relevant laws and regulations and to its Constitution.

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle One - Governance Structure (continued)

##### 1.3 Board & and its Committees Terms of Reference (continued)

The Constitution of the Bank provides that the Board may appoint committees and may delegate all or any of their powers to any such committee and, from time to time, revoke any such delegation and discharge any such committee wholly or in part. In line with this, the Board has established the below committees:

- (1) Executive Committee
- (2) Audit Committee
- (3) Risk Management Committee

The Chairs of each Committee report matters of significance to the Board after each meeting and the minutes of the meetings are made available to all Board members.

#### Principle Two - The Structure of the Board and its Committees

##### 2.1 Board Composition

A summary of the Board Charter and the Terms of Reference of the Board and its Committees are given as below:

<b>Board of Directors</b>		
Frequency of meetings	Quarterly	
Composition	Philip Fellowes Gregory Lowden <sup>1</sup> Hajrah Sakauloo Rajiv Gopaul <sup>2</sup> Timothy Evans Priyadarshini Kini Jonathon Lee	Chairman of the Board and Non-Executive Director Managing Director Executive Director Executive Director Non-Executive Director Non-Executive Director Non-Executive Director
Main Responsibilities	The key responsibilities of the Board include: (i) setting and overseeing the objectives of the Bank and the strategies for achieving those objectives; (ii) risk governance; (iii) appointment and oversight of senior management, including the Managing Director, as and when required; (iv) setting corporate values and standards; (v) ensuring a suitable and transparent corporate structure; (vi) ensuring effective audit functions; and (vii) ensuring an appropriate degree of transparency in respect of the structure, operation and risk management of the Bank, including setting policies and procedures for related party transactions and approving same.	

<sup>1</sup>Gregory Lowden left the Bank as Managing Director on 28 February 2025.

<sup>2</sup>Rajiv Gopaul left the Bank on 6 January 2025.



## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle Two - The Structure of the Board and its Committees (continued)

##### 2.2 Audit Committee

Frequency of meetings	Quarterly	
Composition	Jonathon Lee Timothy Evans Priyadarshini Kini	Chairman of Audit Committee Member and Non-Executive Director Member and Non-Executive Director
Main Responsibilities	The key responsibilities of the Audit Committee include:  (i) reviewing the financial statements of the Bank before they are approved by the directors, to monitor the integrity of such statements; (ii) reviewing, evaluating and where necessary, approving, the Bank's financial and accounting policies and practices; (iii) reviewing the Bank's internal financial controls and its internal control and risk management systems; (iv) monitoring and reviewing the internal audit plan, the effectiveness of the internal audit function and co-ordination between the internal and external auditors, considering the major findings of internal investigations and management's response; (v) reviewing such transactions as could adversely affect the sound financial condition of the Bank as the auditors or any officers of the Bank may bring to the attention of the Committee; (vi) reviewing the terms of appointment, re-appointment or removal of the external auditors and approve the terms of engagement; and (vii) reviewing and monitoring the external auditor's independence and objectivity and the effectiveness of the audit process.	

##### Key topics considered during the year

- Interim and audited financial statements with recommendations made to the Board.
- Reports from internal and external auditors and actions taken accordingly.
- Audit plan for external auditor.
- Audit fees for external auditor.
- Bi-annual certifications to the parent entity.

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle Two - The Structure of the Board and its Committees (continued)

##### 2.3 Risk Management Committee (RMC)

Frequency of meetings	Quarterly	
Composition	Priyadarshini Kini Gregory Lowden <sup>1</sup> Timothy Evans Jonathon Lee  Philip Fellowes Hajrah Sakauloo	Chairperson of the RMC Managing Director Member and Non-Executive Director Member and Non-Executive Director up to 1 March 2025 Member from 1 March 2025 Member and Chief Executive Officer from 1 March 2025
Main Responsibilities	The key responsibilities of the RMC include: (i) overseeing and advising the Board on all high-level risk related matters; (ii) identifying principal risks, including those relating to credit, market, liquidity, operational, compliance, and reputation of the Bank, and actions to mitigate the risks; (iii) advising the Board on risk appetite and tolerance in determining strategy.	
Main Responsibilities	(i) requiring regular risk management updates from management in the form of the Chief Risk & Compliance Officer (“CRCO”) report which enables the Committee to assess the risks, including financial crime risks, involved in the Bank’s business and how they are controlled and monitored by management; as well as giving clear, explicit and dedicated focus to current and forward-looking aspects of risk exposure which may require a complex assessment of the Bank’s vulnerability to hitherto unknown or unidentified risks; (ii) reviewing the effectiveness of the Bank’s risk management framework and internal control systems; and (iii) seeking to embed and maintain throughout the Bank a supportive culture in relation to the management of risk and maintenance of internal controls alongside prescribed rules and procedures.	

<sup>1</sup>Gregory Lowden left the Bank as Managing Director on 28 February 2025.

##### 2.4 Management Committees

The Bank is headed by its Managing Director and is supported in the day to day running of the business by a team of senior executives managing customer service and operations, business development and marketing.

Support functions including IT, Finance, Human Resources, Credit Administration, Financial Crime Risk and Risk Management are provided by The Hongkong and Shanghai Banking Corporation - Mauritius branch through a service level agreement.

The following are the main Management Committees set up for specific matters:

- (1) Executive Committee
- (2) Assets and Liabilities Committee
- (3) Risk Management Meeting

The Terms of Reference and membership of these committees are disclosed on following pages.

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle Two - The Structure of the Board and its Committees (continued)

##### 2.5 Executive Committee

Frequency	At least 10 times yearly	
	Gregory Lowden <sup>1</sup>	CEO of HSBC Mauritius and Managing Director
	Hajrah Sakauloo	CEO and Head of Banking as from 1 March 2025
	Sarina Saul-Hassam	Chief Operating Officer ('COO')
	Rajiv Gopaul <sup>2</sup>	Chief Financial Officer and Executive Director
	Nitin Ramlugon <sup>3</sup>	Head of Wealth and Personal Banking
	Masud A Monwar	Head of Human Resources
	Vivekananda Caleemootoo	Head of Markets and Securities Services
	Noor Jehan Meerun	Communications Manager
	Yousuf M Syed	Chief Risk and Compliance Officer ('CRCO')
	Ashiti Prosand	Head of Legal and Company Secretary
	Alexandra Kidson	Interim COO as from 17 February 2025
	Sanjeev Suresh	Interim CFO as from 27 January 2025
	Deepa Harcharan	Business Planning and Execution Manager – CEO Office
Purpose	<p>The objective of the Executive Committee (EXCO) is to discuss, review and manage business strategies as well as performance in the Bank. Under the leadership of the CEO, the EXCO has the executive management responsibility for the Bank. The EXCO shall exercise all of the powers, authorities and discretions of the Board, in so far as they concern the management and day to day running of the Bank.</p> <p>The EXCO is a forum for discussion of business issues at the Bank level, with the intention to discuss and agree appropriate actions to ensure a consistent and proactive approach to strategy and business development. It carries responsibility to ensure all legal and regulatory requirements are fulfilled and risk is managed appropriately. The EXCO provides a framework which maintains a reporting and control structure whereby all business, operations and global functions lines of operation are accountable to individual members of the EXCO. While the EXCO and other sub-committees provide support and assistance for decision making and discharging duties, the responsibilities are personal and individuals are ultimately responsible for the timely and effective execution of the performance of their duties in accordance with their role profile and delegated authorities.</p> <p>The EXCO members are responsible for timely and effective implementation of resolutions within their area of authority. Those assigned an action point must take responsibility for implementation overall in a timely and effective manner. The members notify the Chair promptly and the EXCO, without delay, of any extraordinary events or risks occurring in the course of the Bank's activities. The members must, in addition, immediately inform the Chair and/or the Company Secretary of any potential conflicts of interest that may arise in the execution of their role regarding topics tabled in the Agenda. In the decision process relating to business and other topics where there is a risk of conflict of interest with their private matters, the concerned members must abstain from participating in the deliberations and adoption of resolutions. Exceptional cases, which are the responsibility of the EXCO, owing to their urgent nature and in order to protect the best interests of the Bank, may be dealt with and decided by the Chair.</p>	

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle Two - The Structure of the Board and its Committees (continued)

##### 2.5 Executive Committee (continued)

Main Responsibilities	Such decisions must be brought to the attention of the EXCO without delay and added in the minutes of the next meeting. In any case, the EXCO must be advised of such transactions or decisions.
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<sup>1</sup>Gregory Lowden left the Bank as Managing Director on 28 February 2025.

<sup>2</sup>Rajiv Gopaul left the Bank on 6 January 2025.

<sup>3</sup>Nitin Ramlugon left the Bank on 31 December 2024.

##### 2.6 Asset and Liability Committee

The Asset and Liability Committee (ALCO) of the Bank has a formal schedule of matters reserved to it and holds its meetings not less than 10 times each year. It is responsible for the overall balance sheet strategy, funding and capital management, acquisition and divestment policy, and consideration of significant financing matters. It monitors the exposure to key business risks and reviews the strategic direction of the Bank and the impact of these risks on the balance sheet.

ALCO monitors the external environment in which the Bank operates and assesses the impact of factors such as interest rate volatility and trends, market liquidity, exchange rate movements, monetary and fiscal policies and competitors' actions.

Frequency	At least 10 times yearly	
Composition	Rajiv Gopaul <sup>2</sup>	Chief Financial Officer and Executive Director (Chairman)
	Gregory Lowden <sup>1</sup>	CEO of HSBC Mauritius and Managing Director
	Hajrah Sakauloo	CEO and Head of Banking as from 1 March 2025
	Yousuf M Syed	CRCO
	Vivekananda Caleemootoo	Head of Markets and Securities Services
	Shoba Thancanamootoo	Head of Market Treasury
	Prabal Chakraborty	Country Head of Global Payments Solutions
	Rajiv Bali	Head of Global Trade Services ('GTS')
	Nitin Ramlugon <sup>3</sup>	Head of Wealth and Personal Banking
	Jason Chin	Head of Assets and Liabilities Capital Management (ALCM)
	Sanjeev Suresh	Interim CFO as from 27 January 2025
Purpose	<p>The key responsibilities of the Asset and Liability Committee include:</p> <ul style="list-style-type: none"> <li>(i) provide direction and ensure tactical follow-through to create an evolving balance sheet structure to meet the Bank's performance objectives within prescribed risk parameters;</li> <li>(ii) monitor the ALCM risks and influences;</li> <li>(iii) provide a forum for discussing ALCO issues;</li> <li>(iv) facilitate teamwork between different businesses/sites/departments;</li> <li>(v) resolve departmental inter-face issues such as transfer pricing and resource allocation;</li> <li>(vi) review overall sourcing and allocation of funding;</li> <li>(vii) be forward looking and determine the most likely banking environment for asset/liability forward planning and review contingency scenarios;</li> <li>(viii) evaluate alternative rate, pricing and portfolio mix scenarios, review asset/liability distribution and maturities;</li> <li>(ix) companies' rationalisation.</li> </ul>	

# HSBC Bank (Mauritius) Limited

## Statement on corporate governance practices (continued)

### Principle Two - The Structure of the Board and its Committees (continued)

#### 2.6 Asset and Liability Committee (continued)

Main Responsibilities	<p>The key responsibilities of the Asset and Liability Committee include:</p> <ul style="list-style-type: none"><li>(i) to manage the balance sheet with a view to achieving efficient allocation and utilization of all resources;</li><li>(ii) to enhance economic profit by improving net profits and prompting efficiency in the use of capital and funding by enhancing return on risk weighted assets in the context of a clearly defined growth policy;</li><li>(iii) to review all related risks and ensure their prudent management, including, but not limited to structural interest rate risk, structural foreign exchange risk and liquidity/funding risk;</li><li>(iv) to monitor the external environment and measure the impact (current and projected) on profitability and the balance sheet of factors such as interest rate volatility/trends/expected future movements, market liquidity, trends/expected future movements, monetary and fiscal policies, customer behaviour and competitor bank actions, accounting and regulatory changes;</li><li>(v) to understand the interaction between different lines of business and portfolios in the balance sheet and the issues affecting them such as funds transfer pricing, behaviouralisation and resource allocation.</li></ul> <p>The members must notify the Chair promptly and ALCO, without delay, of any extraordinary events or risks occurring in the course of the Bank’s activities impacting liquidity, funding, capital and any other ALCO matters.</p> <p>The members must, in addition, immediately inform the Chair of any potential conflicts of interest that may arise in the execution of their role regarding topics tabled in the Agenda. In the decision process relating to business and other topics where there is a risk of conflict of interest with their private matters, the concerned members must abstain from participating in the deliberations and adoption of resolutions.</p>
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<sup>1</sup>Gregory Lowden left the Bank as Managing Director on 28 February 2025.

<sup>2</sup>Rajiv Gopaul left the Bank on 6 January 2025.

<sup>3</sup>Nitin Ramlugon left the Bank on 31 December 2024.

#### 2.7 Risk Management Meeting (RMM)

The RMM is a formal governance committee established to provide recommendations and advice to the CRCO on enterprise-wide management of all risks, including key policies and frameworks for the management of risk within the Bank. It supports the CRCO’s individual accountability for the oversight of enterprise risk as set out in the Group’s Risk Management Framework (“RMF”).

Decision-making authority in relation to all matters considered at the RMM remains with the CRCO, except where decision-making authority is within the scope of another RMM member in accordance with the RMF.

The RMM and hence the CRCO are accountable to the Board. The RMM provides risk management reports to the Board through the CRCO in the format of the CRCO’s report which is presented to the quarterly RMC. The Chairman of the RMC in turn reports matters of significance to the Board

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle Two - The Structure of the Board and its Committees (continued)

##### 2.7 Risk Management Meeting (RMM) (continued)

Frequency	6 meetings per Year	
	Yousuf M Syed	CRCO (Chairperson)
	Gregory Lowden <sup>1</sup>	Managing Director
	Hajrah Sakauloo	CEO and Head of Banking as from 1 March 2025
	Rajiv Gopaul <sup>2</sup>	Chief Financial Officer (CFO)
	Sarina Saul-Hassam	Chief Operating Officer (COO)
	Ashiti Prosand	Head of Legal and Company Secretary
	Vivekananda Caleemootoo	Head of Markets & Securities Services
	Masud A Monwar	Head of Human Resources
	Alexandra Kidson	Interim COO as from 17 February 2025
	Sanjeev Suresh	Interim CFO as from 27 January 2025
Main Responsibilities	<p>The RMM serves as the governance forum for enterprise-wide risk management with particular focus on risk culture, risk appetite, risk profile and integration of risk management into the Bank's strategic objectives. The members of the RMM ("Members") will debate, consider, advise and make recommendations on such matters as the CRCO will determine. This may include:</p> <p><u>Strategy</u></p> <ul style="list-style-type: none"> <li>• Providing a forum for risk issue to be considered, including strategic and budgetary responses to technology and climate risk;</li> <li>• Receiving regular reports on the status of material Change/Transformation projects including the delivery, risk, key exposures, and risk mitigation plans in conjunction with the opinions from the Second Line, Risk, Internal Audit or external stakeholders as necessary.</li> </ul> <p><u>Business Performance and Priorities</u></p> <ol style="list-style-type: none"> <li>(i) Reviewing key risk management policies and framework addendums; including but not limited to the Bank's Risk Appetite Framework, annual Risk Appetite Statements and Stress Testing Framework and changes thereto, prior to onward submission for the Bank/Management approval where appropriate;</li> <li>(ii) Reviewing of credit and market risk limits for the Bank's businesses and the delegation of these limits for the control of the credit, market, operational and reputational risks in the light of the Bank's capital and related risk capacity;</li> <li>(iii) Considering the Bank's Risk Profile, Key Risk Management Information, and be informed of material changes to the Risk Appetite Profile, Top and Emerging Risks and Risk Map;</li> <li>(iv) Considering relevant reports and updates pertaining to the key risks and issues across the three lines of defence, commissioning further review where required;</li> <li>(v) Reviewing the effectiveness of internal controls required to manage risk, including processes for managing Regulatory Compliance Risk arising from Volcker Rules in relation to the activity of entities that are owned by the Bank and do not come under the supervision of one of the Global Businesses;</li> <li>(vi) Receiving and reviewing reports and updates on the Bank's internal assessments and/or regulatory submissions, including but not limited to Recovery and Resolution, Stress Testing, the Internal Capital Adequacy Assessment Process ('ICAAP'), Internal Liquidity Adequacy Assessment Process ('ILAAP') and related management actions as required;</li> </ol>	

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle Two - The Structure of the Board and its Committees (continued)

##### 2.7 Risk Management Meeting (RMM) (continued)

Main Responsibilities	(vii)	Reviewing and understanding the high level structure and operational processes of the business in respect of Client Assets and assess the effectiveness, transparency and visibility of the controls over these. Discuss and oversee the remediation of breaches and to also consider Client Assets' findings from Regulator's supervision reports, Risk, Audit, and Regulatory Compliance monitoring reviews, as well as regulatory developments;
	(viii)	Reviewing and providing on-going recommendation of updates to the Bank's Recovery Plan, to ensure that any material changes in the Bank's business, strategy, nature or scale of its activities or the regulatory or operational environment are considered and the Recovery Plan updated if required;
	(ix)	Reviewing, discussing and addressing regulatory risks and issues, policy changes and resultant impact. Promote, monitor and assess the regulatory risk culture;
	(x)	Ensuring that risk management practices support desired conduct and culture outcomes;
	<u>Governance</u>	
	(i)	Considering the Bank's risk reports and taking action in relation to the issues raised therein as it considers appropriate;
	(ii)	Any other matter within the remit of the CRCO that he/she may wish to bring to the RMM.

<sup>1</sup>Gregory Lowden left the Bank as Managing Director on 28 February 2025.

<sup>2</sup>Rajiv Gopaul left the Bank on 6 January 2025

##### 2.8 Corporate Governance Committee

All matters pertaining to Corporate Governance are regularly reviewed and discussed by the Board. Hence, a committee on Corporate Governance has not been constituted.

##### 2.9 Remuneration Committee

The Bank has been dispensed from constituting a separate Remuneration Committee. The exemption was granted by Bank of Mauritius vide its letter dated 13 December 2012.

#### Principle Three - Director Appointment Procedures

##### 3.1 Appointment of Directors

The Board follows the HSBC Subsidiary Accountability Framework (SAF), for appointment of directors which is led by the Chairman of the Board. The Chairman reviews the structure, size and composition of the Board annually, or whenever appointments are considered, to ensure that the Board has a diverse mix of competencies, knowledge and experience, in order to enrich Board discussions and improve the quality of decision making. Directors are appointed by ordinary resolution by the shareholder or in line with the above SAF. There are no limits on the number of times a director may stand for re-election, subject to continued satisfactory performance.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Three - Director Appointment Procedures (continued)**

##### **3.2 Board Access to Information & Advice**

Once appointed all directors have access to the advice and services of the Company Secretary, who is responsible for providing guidance to the Directors on their duties, responsibilities and powers. They also have access to Senior Executives to obtain information on items to be discussed at Board Meetings or meetings of Board Committees or on any other area they consider to be appropriate.

The Board and its Committees also have the authority to secure the attendance at meetings of third parties with relevant experience and expertise as and when required.

##### **3.3 Directors' Interests in Shares**

None of the Directors holds a direct interest in the Bank.

##### **3.4 Independent Directors**

Pursuant to section 18 (4) (b) of the Mauritian Banking Act 2004, a subsidiary of a foreign bank is required to have 40 per cent non-executive directors instead of 40 per cent independent directors. In line with this requirement and given that the Bank is wholly owned subsidiary of a foreign bank, it has appointed more than 40 percent of non-executive Directors on its Board and no independent director.

The Board is of the opinion that the appointment of Non-Executive Directors from other Group entities is sufficient to ensure independence.

##### **3.5 Evaluation of Board Performance**

All the directors are employees of the Bank or the Group who are subjected to the Bank's rigorous objectives setting and performance evaluation in their roles as both employees and directors of the Bank. In reference to the year under review, the Board through the Company Secretary conducted the self-assessment of the effectiveness of the board and its committees. No issues in relation to the performance of the directors have come to light in reference to the year under review.

##### **3.6 Succession Planning**

Succession Planning and the development of management are part of the standard Group processes which are required by the Group and the shareholder, HBAP. To that effect, the SAF has been devised which ensures proper succession planning in the subsidiaries' Boards, including that of the Bank. The Board assumes the responsibility that the Bank has an effective management team and actively participates in the development of management and succession planning in line with this group process.

##### **3.7 Induction & Orientation Programme & Periodic Refresher Programme for Directors**

It is crucial that new directors receive a proper induction when being appointed in office to ensure that they are familiarised, as soon as possible, with the Bank's operations, Senior Management, business environment and corporate strategy, as well as their fiduciary duties and responsibilities as directors. All the executive and non-executive directors and employees of the Bank are familiar with the Bank's business model and expectations of the Group. In-country director induction has been implemented through a Director Handbook and may include further learning about the business and meeting EXCO Members. The Directors are briefed on their legal duties and roles and responsibilities and kept informed on the Bank's operations and business environment, so as to enable them to effectively contribute to strategic discussions and oversight.



## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Three - Director Appointment Procedures (continued)**

##### **3.8 Continuous Training & Development**

Continuous training is essential to cope with the constant changes in the business environment. Whilst Directors have a duty to keep up-to-date with industry, legal and regulatory developments, it is also the responsibility of the Board to provide adequate training and development programme to its Directors.

All the directors are employees of the Bank and have attended mandatory trainings that are critical in their roles as both directors of the Bank and employee of the Group.

##### **3.9 Common directors between the Bank and its sole shareholder**

There are no common directors between the Bank and The Hongkong and Shanghai Banking Corporation Limited and none of the Directors have any interest in the shareholding of the Bank.

#### **Principle Four - Director Duties, Remuneration and Performance**

##### **4.1 Position Statement and Statement of Accountabilities**

The Position Statement and Statement of Accountabilities which have been approved are reviewed, in case of any change, by the Board, provide a clear definition of the roles of the Chairperson of Board and its subcommittees, Managing Director and Company Secretary. The role of the Chairperson is distinct and separate from that of the Managing Director and there is a clear division of responsibilities with the Chairperson leading the Board and the Chief Executive managing the Bank's day-to-day business operations.

The Position Statements and Statement of Accountabilities are published on the website of the Bank.

##### **4.2 Role of Chairman**

The role of the Chairman of the Bank is to provide leadership to the Board and to be responsible for the overall effective functioning of the Board. The Chairman possesses the requisite experience, competencies and personal qualities to fulfil these responsibilities. The Chairman is responsible for the development of strategy and the oversight of implementation of Board approved strategies and direction.

The Chairman ensures that decisions of the Board are taken on a sound and well-informed basis and in the best interest of the Bank. To this end, the Chairman, among other things:

- (i) sets the agenda for board meetings and ensures that all Directors are given an opportunity to include matters on the agenda;
- (ii) ensures that Directors receive accurate, timely and clear information for Board meetings;
- (iii) encourages and promotes open and critical discussion;
- (iv) ensures that any concerns and dissenting views are expressed and discussed within the decision making process;
- (v) participates in the selection of board members to ensure that the Board has an appropriate mix of competencies, experience skill and independence;
- (vi) encourages constructive relations and effective communication between the Board and management, and between the executive Directors and non-executive Directors; and

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Four - Director Duties, Remuneration and Performance (continued)**

##### **4.2 Role of Chairman (continued)**

- (vii) ensures that Directors, especially non-executive Directors, have been granted access to independent professional advice at the Bank's expenses where they judge it necessary to discharge their responsibilities.

##### **4.3 Role and Function of Managing Director**

The Managing Director is responsible for:

- (i) developing and recommending to the board a long-term vision and strategy for the Bank that generates satisfactory levels of shareholder value and positive, reciprocal relations with relevant stakeholders;
- (ii) developing and recommending to the board annual business plans and budgets that the Bank's long-term strategy. In development of these plans, it is essential that the managing director ensures that a proper assessment of the risks under a variety of possible or likely scenarios is undertaken and presented to the Board or sub-committee;
- (iii) ensuring implementation of the strategy and policy as established by the Board;
- (iv) managing and day-to-day running of operations; and
- (v) actively participating in the Executive, RMM and Asset and Liability Committees.

##### **4.4 Role of Company Secretary**

The Company Secretary, who is appointed by the Board, provides guidance to the Directors and ensures that the Directors are aware of their duties and responsibilities. She facilitates the evaluation of board and committee effectiveness and is responsible for the training and induction of new directors.

The Company Secretary assists the Chairman in drafting an agenda for each meeting of the Board. Directors may propose any matters for inclusion in the agenda through the Chairman or the Company Secretary. Board papers and agenda are targeted for distribution to Directors at least one week before the date of the meeting. Similar arrangements are in place for Board Committees.

##### **4.5 Directors' Service Contracts**

All executive directors, except for the Managing Director and Chief Financial Officer are in fixed term contracts with the Bank.

##### **4.6 Directors' Emoluments**

The SAF policy does not allow both Executive and Non-Executive directors to receive a separate fee in their role as directors of subsidiary companies.

During the financial year 2024, the directors received emoluments, which includes salaries and other benefits, amounting to USD 202,574 (2023: USD 352,695). Other directors were not entitled to directors' fees and other remuneration during the year.

The emoluments paid and payable to the directors during the year ended 2024 were as below:

<b>Directors' emoluments</b>	<b>Total (USD)</b>
Hajrah Sakauloo	202,574

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Four - Director Duties, Remuneration and Performance (continued)**

##### **4.7 Job descriptions**

The Board has approved the appropriate job descriptions of the key senior governance position and there were no changes to their roles compared to the previous year.

##### **4.8 Statement of Remuneration Policy**

The Board advocates to attract, retain and motivate the most talented individuals in order that there may be a positive contribution to the long-term success of the Bank.

The Bank applies a Group based reward strategy that focuses on rewarding successful performance of the Bank and individual employees and the assessment is tailored to both annual as well as long term objectives that have been agreed. The structure of remuneration is made up of fixed pay, benefits, annual incentive based on performance of the Bank and individual and the Group Performance Share Plan.

##### **4.9 Conflict of Interest**

Personal interests of a director or persons closely associated with the director must not take precedence over those of the Bank and the Shareholder. Directors should make the best effort to avoid conflicts of interests or situations which others may reasonably perceive to be conflicts of interests. The Board is satisfied that the Non-Executive Directors are free from any relationships or circumstances that are likely to affect their judgement. The Bank has a comprehensive policy to provide guidance on what constitute a conflict of interest and how it will be managed and monitored by the Bank in line with the applicable laws. This policy is directed not only to Directors and Senior Officers of the Bank, but to all employees who can influence any decision of the Bank.

##### **4.10 Information Governance**

The Bank continuously seeks to foster frameworks that upholds the security of information and Information Technology (IT) systems in adherence to regulatory and industry norms keeping in mind the confidentiality, integrity and availability of information. The Board, through the Risk Management Committee, receives a quarterly update from the Head of IT to ensure that that set policies implemented by management to manage associated risks, supported by appropriate structures, processes and resources.

Information Risk occurs when information held by the Bank wherever it resides and in whatever format it is stored, is lost, stolen or manipulated. The Bank protects against this risk through the implementation of administrative, technical, and physical measures. There are normally wide-ranging duties of confidentiality with respect to customer information. Many of the jurisdictions in which HSBC operates also have specific data protection, privacy and bank secrecy laws, regulations and codes which also apply where information is outsourced or transferred to third parties and which additionally obligate Group companies to keep customer data safe from identity fraud.

The Bank has applied standard of confidentiality in relation to certain types of information. Managers are responsible for ensuring that all mandatory information risk policies are acted upon and implemented. They are also responsible for ensuring that effective procedures are in place to meet the obligations and requirements imposed by local data protection, privacy and bank secrecy laws, regulations, and codes.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Four - Director Duties, Remuneration and Performance (continued)**

##### **4.10 Information Governance (continued)**

Local Security Risk, IT, HR, and Regulatory Compliance advice should be sought to ensure that all aspects of data protection are covered, and that wherever an incident of data loss occurs, a clear local reporting structure is in place and discuss in IT Steering Committee conduct quarterly.

The Board maintains oversight on Information Technology expenditure through the EXCO. All key IT projects and expenditure are monitored and scrutinized by the Board.

##### **4.11 Directors' Profile**

###### **Philip Fellowes – Chairman and Non-Executive Director (Non - resident)**

Mr. Fellowes is the Chief Commercial Officer reporting to Co-Chief Executives of the Hong Kong and Shanghai Banking Corporation Limited, based in Hong Kong. He is a member of the Boards of banking subsidiaries in Indonesia, Vietnam, Australia and Mauritius.

Prior to HSBC, Mr. Fellowes was with the management consultancy Oliver Wyman where he served financial services clients across Europe, Middle East and Asia.

Mr. Fellowes is an Institute of International Finance (IIF) Future Leader and a former member of the UK Board of Directors for the Society for Worldwide Interbank Financial Telecommunications (SWIFT). Mr. Fellowes graduated from the University of Oxford and has an Executive MBA from Columbia Business School New York, London Business School and Hong Kong University.

*Directorships held in companies listed on Market of the Stock Exchange of Mauritius Ltd as at 31 December 2024: None*

###### **Gregory Lowden – CEO of HSBC Mauritius and Managing Director (Non- resident) up to 28 February 2025**

Mr. Lowden joined HSBC on the International Management Programme in 2009 and has held a variety of senior roles across Commercial Banking, Trade Finance, Financial Crime Risk, and Government Affairs in the UK, US, and Hong Kong. Before moving back to Asia in 2021, he spent three years working directly for the Group Chairman.

Prior to his current role, as Managing Director and CEO of HSBC Mauritius, Mr. Lowden was the Deputy Head of International Subsidiary Banking, Hong Kong, where he led a strong team supporting the complex financing requirements of corporate clients headquartered in Europe, the Middle East, and around Asia. After graduating from the University of Cambridge, he lived and worked in Japan and Hong Kong, at the United Nations and law firm Herbert Smith.

*Directorships held in companies listed on Market of the Stock Exchange of Mauritius Ltd as at 31 December 2024: None*

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Four - Director Duties, Remuneration and Performance (continued)**

##### **4.11 Directors' Profile (continued)**

#### **Rajiv Gopaul – Chief Financial Officer and Executive Director (Resident) – Left the Bank on 6 January 2025**

Mr. Gopaul is Head of Finance, HSBC Mauritius. He joined HSBC in 2000 and has served in a number of roles in Group Finance spanning Tax, ALCM and Group Treasury in London and, in 2014, was appointed the Finance Lead for the UK Ring-Fenced Bank project. Prior to joining HSBC, he qualified as a Chartered Accountant specialising in Corporate Tax and worked at a large UK banking group as Head of UK tax compliance. Mr. Gopaul holds a Bachelor of Science degree in Accounting & Finance from the London School of Economics & Political Science.

*Directorships held in companies listed on Market of the Stock Exchange of Mauritius Ltd as at 31 December 2024: None*

#### **Timothy Evans - Non-Executive Director (Non - resident)**

Mr. Evans is the Chief Executive Officer of HSBC Vietnam and had held the role of Head of Commercial Banking, International Markets, Asia Pacific (ASP), HSBC prior to his current role. Mr. Evans also held various senior management positions within HSBC, including Regional Head of Middle Market Enterprises, ASP, Regional Head of Global Trade & Receivables Finance for Middle East & North Africa (MENA), and Chief Operating Officer for Commercial Banking, MENA. He previously served as Chief Operating Officer at Wells Fargo HSBC Trade Bank, an equity joint venture between Wells Fargo and the Group in the United States dedicated exclusively to the finance of international trade. Mr. Evans holds a BA in International Business from Loughborough University, UK, and is a member of the Chartered Institute of Bankers.

*Directorships held in companies listed on Market of the Stock Exchange of Mauritius Ltd as at 31 December 2024: None*

#### **Priyadarshini Kini – Non-executive Director (Non- resident)**

Ms. Kini is Country Head of Corporate Banking in HSBC Singapore. Her previous role was Managing Director and Head of Global Banking there. She joined HSBC in 2001 and has served in a number of roles spanning Corporate and Institutional Banking, Client Coverage and Risk Management in HSBC offices in Mumbai, London, Hong Kong and Singapore. Prior to joining HSBC, she has also worked at other FIs in Treasury and Capital Markets roles. Ms. Kini holds a Post-Graduate Degree in Management from the Indian Institute of Management, Ahmedabad.

*Directorships held in companies listed on Market of the Stock Exchange of Mauritius Ltd as at 31 December 2024: None*

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Four - Director Duties, Remuneration and Performance (continued)**

##### **4.11 Directors' Profile (continued)**

###### **Jonathon Lee – Non-executive Director (Non- Resident)**

Mr. Lee is HSBC's Financial Controller for HBAP and Eastern Markets, based in Hong Kong. He has previously performed roles with responsibility for Financial Reporting and retail business finance teams across HSBC in Asia. Previously, he worked in Hong Kong and the United Kingdom in audit, advisory and consulting roles across the banking, insurance and asset management industries.

Mr. Lee graduated from the University of Bath with a BSc. (Hons) Degree in Economics, and holds an Executive Masters in Business Administration jointly from the University of Edinburgh and École Nationale des Ponts et Chaussées, Paris. He is a Fellow of the Institute of Chartered Accountants in England and Wales (ICAEW).

*Directorships held in companies listed on Market of the Stock Exchange of Mauritius Ltd as at 31 December 2024: None*

###### **Hajrah Sakauloo – Chief Executive Officer and Head of Banking effective 1 March 2025 (Resident)**

Fellow member of the Association of Chartered Certified Accountants, Mrs. Sakauloo joined HSBC in 1997 and has held various positions at the Bank within operations, Custody & Clearing, Corporate & Institutional banking and Global Banking & Markets with a particular focus on global business. She was previously the Mauritius Head of International Subsidiaries which covers a wide spectrum of businesses ranging from large international corporate clients to mid corporates.

*Directorships held in companies listed on Market of the Stock Exchange of Mauritius Ltd as at 31 December 2024: None*

###### **Yousuf Syed – CRCO and Executive Director effective 1 March 2025**

Mr. Yousuf Syed has worked in leading international financial service organisations like Citicorp, American Express, Mashreq Bank, India Infoline Finance (IIFL), and geographically in India, Middle East, and the Philippines. He joined HSBC Invest Direct Financial Services (HIFSL) in 2014 as Chief Risk Officer where he was responsible for managing the enterprise-wide risk. Later he worked in the India Remediation Management Office and Unsecured risk for India Wealth and Personal Banking (WPB) Risk. He was Head of WPB, Risk for HSBC, Philippines before joining HSBC Mauritius from 1 May 2022 as the Chief Risk Officer and on 1 December 2023, he has been appointed as Chief Risk & Compliance Officer.

*Directorships held in companies listed on Market of the Stock Exchange of Mauritius Ltd as at 31 December 2024: None*

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle Four - Director Duties, Remuneration and Performance (continued)

##### 4.12 Board and Committee Attendance in 2024

		<b>Board</b>	<b>Audit</b>	<b>RMC</b>
Number of meetings held		4	4	4
<b>Directors:</b>				
Philip Fellowes	Chairman – Non Executive	4	-	-
Priyadarshini Kini	Non-Executive Director	4	4	4
Timothy Evans	Non-Executive Director	4	4	4
Gregory Lowden	Managing Director	4	-	4
Rajiv Gopaul	Executive Director	4	-	-
Jonathon Lee	Non-Executive Director	3	3	3
Hajrah Sakauloo	Executive Director	4	-	-

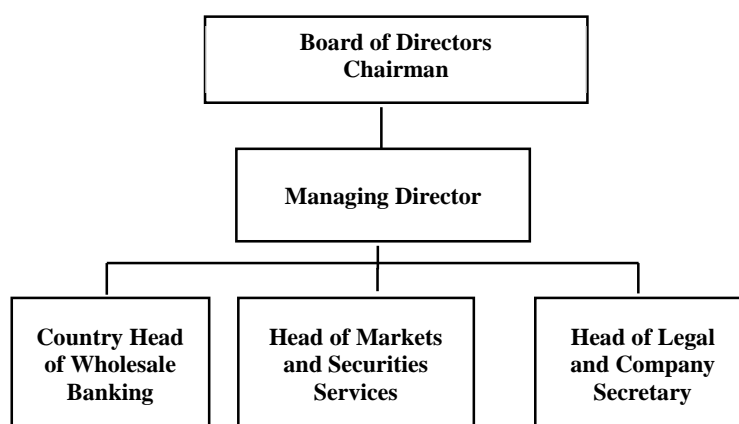
## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle Four - Director Duties, Remuneration and Performance (continued)

##### 4.13 Senior Management Profile

As at 31 December 2024, the organisation chart of the Bank is as follows:



##### **Gregory Lowden – Managing Director up to 28 February 2025**

The background of Mr. Lowden who performs the role of Managing Director of the Bank is already provided in the Directors’ profile section.

##### **Hajrah Sakauloo – Chief Executive Officer & Head of Banking**

Background has been provided in the Directors’ Profile section

##### **Prabal Chakraborty – Country Head of Global Payments Solutions**

Mr. Chakraborty is an MBA with a professional career span of over 18 years. He joined HSBC in 2020, as Head of the Cash Management business in Mauritius with remit covering payments, liquidity, digital channels and P&L for the corporate banking liability business. Prior to joining HSBC, Prabal spent a few years in the digital payments and fintech sector before which he held a sales leadership role in the Cash Management business at HSBC India.

##### **Feizal Hosany – Head of Securities Services**

Mr. Hosany joined HSBC Mauritius in June 2000. He is currently the Head of HSBC Securities Services. Prior to joining Securities Services, he was Relationship Manager at HSBC Bank (Mauritius) Limited looking after a portfolio of Global Business clients. During his past engagements with HSBC, he has worked and dealt with several international and local retail clients along with various local management companies. Mr. Hosany has also been looking after the Sub Custody business at HSBC as Manager of Direct Custody and Clearing.



## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Four - Director Duties, Remuneration and Performance (continued)**

##### **4.13 Senior Management Profile (continued)**

###### **Ashiti Prosand – Head of Legal and Company secretary**

Ms. Prosand joined HSBC Mauritius in March 2019 as Head of Legal and Company Secretary. She previously worked at MauBank Ltd in the same capacity. Prior joining MauBank Ltd, she worked in the legal and compliance department of Standard Chartered Bank (Mauritius) Limited, handling various roles in the aforementioned department. Ms. Prosand is a law graduate from the University of Mauritius and holds a Masters Degree in International Business Law from the University of Manchester. She is also an Associate of Chartered Governance Institute (CGI), UK.

For the year under review, Ms. Prosand was on a short-term assignment in HSBC Singapore for 3 months (September to December 2024).

###### **Yousuf M Syed–Chief Risk and Compliance Officer**

Mr. Syed has worked in leading international financial service organisations like Citicorp, American Express, Mashreq Bank, India Infoline Finance (IIFL), and geographically in India and the Middle East. He joined HSBC Invest Direct Financial Services (HIFSL) in 2014 as Chief Risk Officer where he was responsible for managing the enterprise-wide risk. Later he worked in the INM Remediation Management Office and Unsecured risk for India WPB Risk. He was appointed as Interim Chief Risk Officer as from 4 February 2022 to 30 April 2022 for the Bank. As from 1 May 2022, he was acting as the Chief Risk Officer and on 1 December 2023, he has been appointed as Chief Risk & Compliance Officer.

###### **Vivekananda Caleemootoo - Head of Markets and Securities Services**

Mr. Caleemootoo was appointed Head of Global Markets Mauritius in the last quarter of 2015. He graduated from Lander University, USA and has worked previously in audit and accounting firms. He joined HSBC Mauritius in 2002 in finance, and eventually moved to global markets where he held various roles. Throughout his career with the Bank, Mr. Caleemootoo has gained significant experience in various products, systems, and policies related to Global Markets.

###### **Rajiv Bali – Head of Global Trade Services**

Mr. Bali has over 18 years of Banking experience spanning over different functions covering Corporate Banking, Securities Services & DBS. He has strong risk management, commercial and product skill from previous roles as Relationship Manager in CMB team and as Head of Securities Services where he covered key relationships handling large corporates and FIs clients.

###### **Sarina Saul-Hassam – Chief Operating Officer**

Mrs. Saul-Hassam has been with Group for 20 years and was the Regional CMB Chief Administration Officer for ASP based in Hong Kong prior joining Mauritius as COO. Mrs. Saul-Hassam has got rich experience that in having undertaken a variety of transformation and leadership roles within Commercial Banking and Wealth & Personal Banking across country (UK and Indonesia), regional and global roles. Sarina graduated from the University of Manchester with a B.Sc. (Hons) Degree in Financial Services.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Four - Director Duties, Remuneration and Performance (continued)**

##### **4.13 Senior Management Profile (continued)**

###### **Alexandra Kidson – Interim Chief Operating Officer as from 18 February 2025**

Ms. Kidson joined HSBC Mauritius in March 2022 as Head of Performance Services, from February 2025 she holds the Chief Operating Officer position on an interim basis. Across the last ten years Ms. Kidson has held different roles across HSBC in both Europe and the Middle East. Ms. Kidson is a Graduate from the University of Exeter, UK where she has completed a Bachelors of Arts in Philosophy and Politics.

###### **Sanjeev Suresh – Interim Chief Finance Officer as from 27 January 2025**

Mr. Suresh is a qualified accountant with more than 30 years of varied experience in finance roles. His most recent role was Head of Financial Control and Reporting for HSBC Life Singapore. Mr. Suresh joined the Bank as from January 2025 as Interim CFO on a short-term assignment.

###### **Masud A Monwar – Head of Human Resources**

Mr. Monwar is a seasoned HR Professional with more than 16 years' experience across multinational organizations. Prior to HSBC, Masud worked in GlaxoSmithKline as HR Manager in a Business Partnering Role for two Businesses with additional responsibility of Leading Reward, Performance and Talent for the country. He holds an Executive MBA Degree and a Bachelor Degree in Business Administration.

###### **Nitin Ramlugon – Head of Wealth and Personal Banking – Left the Bank on 31 December 2024**

Holding a B.Sc. in Management and a M.Sc. in Financial Management, Mr. Ramlugon is the Head of Retail Banking and Wealth Management. He has held management positions in diverse functions of the Bank including Human Resources, Operations, Retail Credit, Global Business and Compliance.

###### **Noor Jehan Meerun – Communications Manager**

Mrs. Meerun is a seasoned journalist and communication specialist with a strong track record for crisis management, media engagement and public relations, having worked for the public and private sector. She is recalled as a national TV presenter and news reporter who was trained at France 2 Television, Paris. Holder of a Master's Degree in International Relations from Quaid E Azam University of Pakistan, she worked for Barclays Bank Mauritius as Communications Manager before taking up her job in the Communications Department at HSBC in 2012.

##### **4.14 Interests register**

The Interests Register has been in place with effect from 1 January 2019, which is available to the shareholder.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Five - Risk Governance and Internal Control**

##### **5.1 Risk Management**

All Bank employees have a role to play in the management of risk, with the ultimate accountability residing with the EXCO of the Bank. The management, advised by the RMM, sets the 'tone from the top' and is responsible for reviewing and evaluating the effectiveness of the Bank's risk management framework, as well as embedding and maintaining a supportive culture in relation to the management of risk.

The Group Risk Management Framework ('RMF') is applied throughout the Bank and across all the types of risk, both financial and non-financial, that the Bank faces in its business and operational activities. The effectiveness of the RMF depends on the staff living the values, behaviours, and principles contained within the framework.

The RMF describes Group's and the bank's approach to managing risk. It is applicable to all employees and is supplemented by specialist principles, risk frameworks, and guidance such as the Purpose-led Conduct Approach which is designed to capture how the Bank's risk management arrangements impact its customers and the financial markets in which the Bank operates, the Reputational Risk Framework, which sets out the Group's approach to the management of Reputational Risk, and the Model Risk Management Framework, which promotes an understanding of model risk on both an individual model basis as well as in aggregate across the Group.

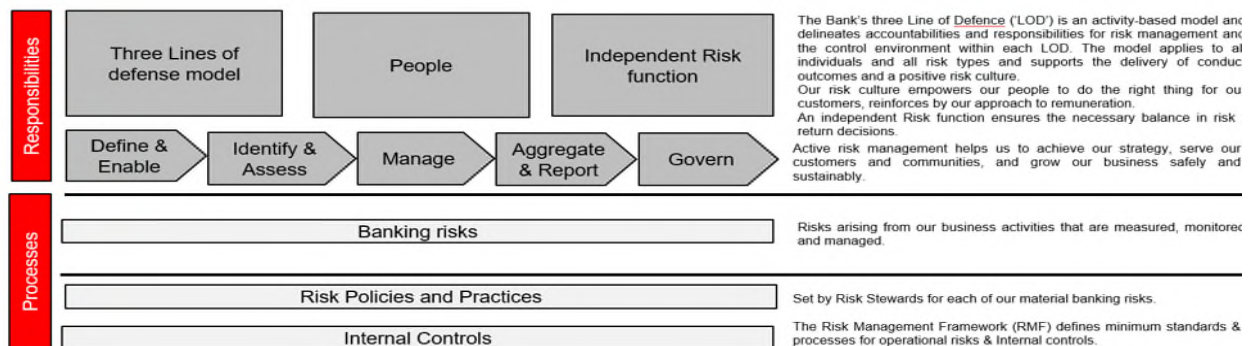
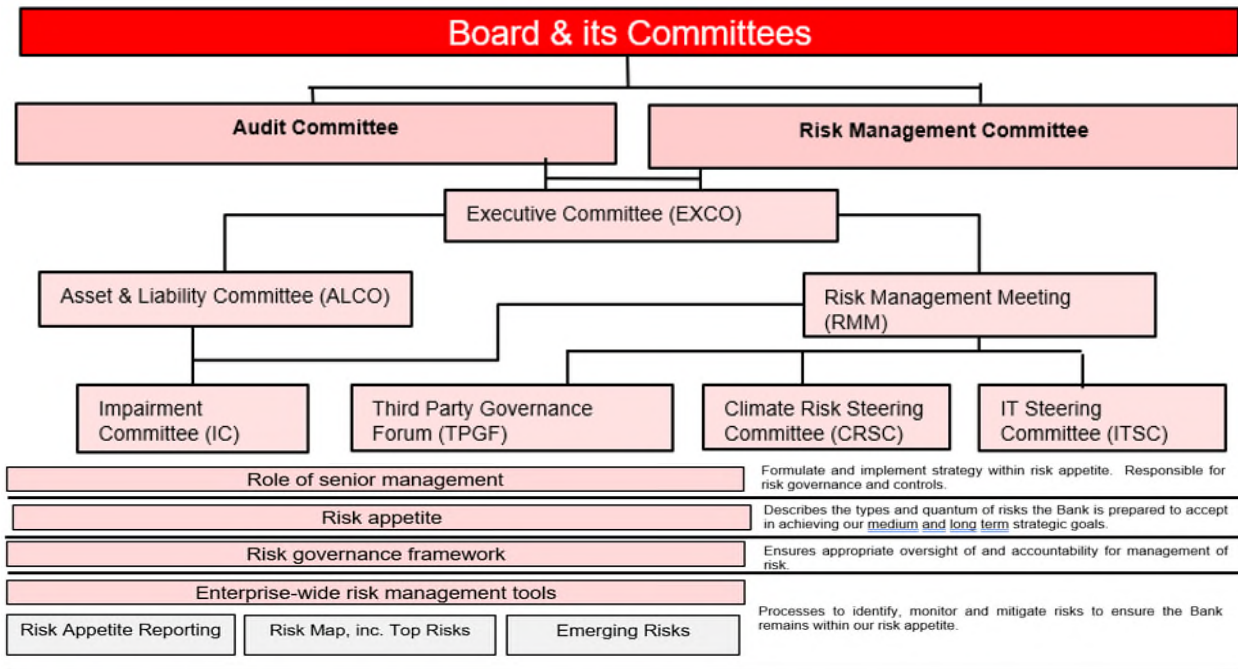
The following diagram and descriptions summarises the key components of the framework, including governance, roles and responsibilities and internal controls.

# HSBC Bank (Mauritius) Limited

## Statement on corporate governance practices (continued)

### Principle Five - Risk Governance and Internal Control (continued)

#### 5.1 Risk Management (continued)



## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Five - Risk Governance and Internal Control (continued)**

##### **5.1 Risk Management (continued)**

The next sections provide an overview of the key components of the framework as applied by the Bank.

##### **5.2 Risk Governance**

The Board has ultimate responsibility for the effective management of risk and approves the Bank's risk appetite. It is advised by the Risk Management Committee.

Executive accountability for the ongoing monitoring, assessment and management of the risk environment and the effectiveness of the risk management framework resides with the CRCO and is supported by the RMM and ensures all matters of significance are raised to the Board through the CRCO Report to the Risk Management Committee. In turn, the Chair of the Committee reports such matters of significance to the Board, as appropriate. The minutes of the RMM and RMC are made available to all Board members.

Day-to-day responsibility of risk management is delegated to senior managers with individual accountability for decision making. All employees have a role to play in risk management and these roles are defined using the Three Lines of Defence Model, which is outlined in further detail below.

The above risk governance structure helps to ensure appropriate oversight and accountability of risk, and facilitates reporting and escalation to the RMM. Matters of significance are, in turn, reported to the Risk Management Committee and, ultimately, the Board.

##### **5.3 Risk Roles and Responsibilities**

The Bank's three Line of Defence ('LOD') is an activity-based model and delineates accountabilities and responsibilities for risk management and the control environment within each LOD. The model applies to all individuals and all risk types and supports the delivery of conduct outcomes and a positive risk culture.

There must be a clear segregation between risk ownership (First LOD), risk oversight and stewardship (Second LOD) and independent assurance (Third LOD) to help support effective identification, assessment, management, and reporting of risks. It is the activities, not the job titles, which determine where one sits in the three LOD model.

- The First LOD has ultimate ownership for risk and controls, including read across assessments of identified issues, events and near misses, and the delivery of good conduct outcomes. It is the responsibility of the First LOD to assess whether an issue is likely to have relevance to another part of the business, and therefore what level of read across action is required, and whether when looked at in aggregate the level of consolidated risks is greater than on an individual basis.
- The Second LOD provides subject matter expertise, advice, guidance and review and challenge of the First LOD's activities to help ensure that risk management decisions and actions are appropriate, within risk appetite and support the delivery of conduct outcomes. The Second LOD is independent of the risk-taking activities undertaken by the First LOD and includes CRCO, Risk Stewards, the Operational and Resilience Risk ("ORR") function and Second LOD Assurance teams.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Five - Risk Governance and Internal Control (continued)**

##### **5.3 Risk Roles and Responsibilities (continued)**

- The Third LOD is Global Internal Audit (“GIA”). GIA helps the Board and Executive Management to protect the assets, reputation and sustainability of the Group. GIA provides independent assurance to management and the non-executive Risk and Audit Committees as to whether our risk management, governance and internal control processes are designed and operating effectively.

The Bank risk function, headed by the CRCO, is responsible for the Bank’s risk management framework and forms part of the second line of defence. It is independent from the businesses, including sales and trading functions, to provide challenge, appropriate oversight and balance in risk/return decisions.

##### **5.4 Risk Processes and Tools**

The Bank uses a range of tools to identify, monitor and manage risks. The key enterprise-wide risk management tools are summarised below:

- **Risk Appetite:** The risk appetite is defined as the aggregate risks that the Bank takes in order to achieve its strategic objectives. The risk appetite also defines the risks that are outside the Bank’s appetite or tolerance in order to operate effectively. Risk Appetite provides a mechanism for the management to collectively define the Bank’s willingness to engage in certain activities.
- **Risk Map:** The Risk Map is an integrated risk management tool used to assess, monitor and report the current risk profile, including Risk Drivers and Top Risks, of the Bank. It provides a point-in-time view of the enterprise-wide risk profile across both financial and non-financial risks in line with the Group’s risk taxonomy and identified Thematic Issues. The Risk Map provides a second LOD view of the residual risk profile against the qualitative statements for the Bank.

52

- **Emerging Risks:** An Emerging Risk is defined as a risk that could have a material impact on the risk profile of the Bank but is not under active management and is not immediate.

The Emerging Risks report is a key enterprise risk management tool used and provides forward-looking and thematic analysis of Emerging Risks which are often large-scale events or trends, difficult to predict and are often beyond the Bank’s ability to directly control. The report is used to assess the internal and external risk environment and provide a view of emerging issues that could threaten the execution of the Bank’s strategy or operations.

- All risks should be monitored and managed in line with the RMF.

Details of risk management policies and controls relating to trading and non-trading activities are disclosed on pages 8 to 12 under the Management discussion and analysis section.

In addition to the above tools, the Bank is also supported by a stress testing programme which supports risk management and capital planning. This includes execution of stress tests mandated by Bank’s regulators and is supported by dedicated teams and infrastructure.

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle Five - Risk Governance and Internal Control (continued)

##### 5.4 Risk Processes and Tools (continued)

As at 31 December 2024, the following risks were identified by the Bank as emerging risks;

- **Climate Risk – “Physical Risk”:** Second-order impacts include all impacts of climate change on economic, human and ecosystems beyond the boundaries of the corporation. These may include changes in the availability of natural resources, agricultural productivity, and the geographic distribution of species, disruption to transport, changes to global trade routes and migration. Clients’ own infrastructure is impacted by extreme weather events, this could result in financial loss for them, increasing credit risk for the Bank. The Bank’s business continuity (staff/property/systems) could be impacted, resulting in detriment to clients, thereby increasing operational risk for the Bank.  
**Climate Risk – “Transition Risk”:** Existing clients’ business models may not be aligned with the transition to a low carbon economy, resulting in potential economic and thereby increasing the risk for the Bank, e.g. Credit Risk, reputation risk. Transition to low carbon economy may cause reduced income or loss of employment thereby reducing customers’ ability to repay loans and increasing credit risk.
- **Digitalisation and Technological Advances – Lack of Infrastructure/resources/funding to benefit from new technologies and Payment Delivery and Future modes of Payments:**
  - Continued expansion of technology and organizations involved will create competition.
  - Hire and train resources with expertise in an emerging and rapidly changing technology at a time when they are in extremely high demand. Lack of adequate infrastructure and funding for the Bank could result in depleting market share.
  - Metaverse is a universe of interoperable applications, virtual worlds and real-world connection points that make up an “experiential internet” where people can socialise, work, transact, play and create. As the Metaverse develops and expands, there will be several risks and capabilities that will impact how the Bank conducts business today.
- **Evolving Regulatory Landscape and increasing number of policies/guidelines and systems mandated by the Regulators - Failure to meet increasing regulatory developments and/or to implement systems (including changes) mandated by the regulators:** The risk of failing to identify, deal effectively with, prepare for, respond to or implement the requirements of regulatory change (including legislations, regulations, guidelines and systems) mandated by the regulators or authorities. The risk applies on an enterprise-wide basis, covering expectations for both the First LOD and the Second LOD when responding to regulatory change across all risk types. It scopes all developments and systems changes. Hence, the need to manage the Bank’s response to change to all rules, regulations, laws and systems whether they relate to any financial or non-financial risks; in other words, it is not limited to obligations related to Compliance risks. The Bank has no appetite for failing to implement material regulatory requirements (new or changing), in a timely and effective manner.
- **General Elections and measures - Failure to abide with new measures from the Government:** Mauritius General Elections 2024 held on 10 November 2024, resulted in the sitting government being voted out in favor of the opposition Alliance for Change. The government formation has been completed post which structural and policy changes impacting the operating environment for the Bank can be expected. Implementation of the electoral measures announced by the incoming government will be monitored. Changes in the politically appointed heads of the lead regulators for the Bank is expected.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Five - Risk Governance and Internal Control (continued)**

##### **5.5 Internal Controls**

The Bank's internal controls help ensure it achieves its objectives in operational effectiveness and efficiency, reliable financial reporting, and in compliance with laws, regulations and policies. They also help ensure that the Bank's risk management activities operate as designed and that the management of risk is carried out appropriately.

- **Policies and Procedures:** The Bank's policies and procedures document its risk management requirements; they are reviewed at least annually for continued relevance and appropriateness to help ensure compliance with all relevant regulatory requirements and general good governance.
- **Control Activities:** applicable for all risk categories, control activities are the actions established through policies and procedures which ensure the Bank's risks are managed effectively and consistently across the Bank. Control activities are preventive, detective or limiting in nature, and can be manual or automated.
- **The enterprise-wide risk management tools,** such as the Risk Appetite, Risk Map, Top and Emerging Risks Report and Stress Testing, are used to assess, monitor and report on the effectiveness of the control activities, the residual risks and escalate where the risk appetite has, or is likely to be, breached. It is through these tools and the risk governance structure in place that the Board derives assurance that the internal control systems are effective and that any identified risks or deficiencies have monitoring and mitigating action plans in place.
- **Systems and Infrastructure:** systems or processes which support the identification, capture and exchange of information in a form and time-frame which enables employees to carry out their responsibilities.

During the year there were no significant or material deficiencies in the Bank's Internal Control systems that the management are not aware of. Management was not aware of any significant area not covered by Internal Control systems.

##### **5.6 Whistleblowing and HSBC Confidential**

The Bank's global whistleblowing arrangements through HSBC Confidential are intended to provide a safe and confidential method for individuals to report concerns and are a critical aspect of promoting a culture of openness and transparency, in support of the Bank's Values, Charter and Code of Conduct.

Individuals across the Bank are actively encouraged to report concerns about wrongdoing or unethical conduct including the use of normal and usual routes, for reporting and escalation. Where those procedures are, in the judgement of the person reporting their concern, inappropriate, unavailable, or where they have escalated a matter by normal routes and those routes have been exhausted or considered ineffective, individuals may report their concerns through HSBC Confidential.



## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Five - Risk Governance and Internal Control (continued)**

##### **5.6 Whistleblowing and HSBC Confidential (continued)**

Individuals should be able to raise genuine concerns without fear of reprisals and the Bank has a strict policy prohibiting retaliation against those who raise concerns. All allegations of retaliation reported are escalated to senior management.

#### **Principle Six - Reporting with Integrity**

##### **6.1 Statement of directors' responsibility**

The Board is responsible for the preparation and fair presentation of the financial statements, comprising the statement of financial position at 31 December 2024, and the statement of profit or loss and other comprehensive income, the statement of changes in equity and statement of cash flows for the year then ended, and the notes to and forming part of the financial statements, which include a summary of material accounting policy information and other explanatory notes, in accordance with IFRS Accounting Standards and in compliance with the requirements of the Mauritian Companies Act 2001, the Mauritian Banking Act 2004 and regulations and guidelines of the Bank of Mauritius.

Please refer to the Statement of directors' responsibility for financial reporting at page 76 forming part of this Annual report.

##### **6.2 Performance and Outlook**

Please refer to the Management Discussion and Analysis section forming part of this Annual report at page 1-25.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Six - Reporting with Integrity (continued)**

##### ***6.3 Safety & Health***

The Bank has an obligation as per the Occupational Safety and Health Act 2005 (OSHA) of Mauritius to manage safety and health at the workplace which comprises of:

- providing and maintaining a working environment;
- maintaining any place of work under his control, including the means of access to, or egress from it that is safe and without risks to health;
- providing and maintaining adequate facilities and arrangements for the welfare at work of his employees;
- providing information, instruction, training and supervision as is necessary to ensure the safety and health at work of his employees;
- ensuring that any person not in his employment is not exposed to any risk to his safety or health.
- Conducting workplace hazard assessments to identify potential risks to employee's safety and health;
- Development and implementation of safety policies to address identified hazards;
- Maintain records of workplace injuries and illnesses as required by OSHA;
- Regularly inspect the workplace for compliance with OSHA standards;
- Seek advice and assistance from Ministry of Labour, Occupational Safety and Health division as and when required.

As per section 30 (1) of OSHA, the Bank has employed a qualified Safety and Health Officer (SHO) who is registered with the Ministry of Labour to review, address and manage safety and health risks within the Bank's premises and to also assist the Bank in achieving its legal obligations towards his employees. The SHO provides advice and makes recommendations on risk mitigation and uses the regional safety and health risk steward for further safety and health advice.

During the year under review, a Safety and Health Report was presented at the board meeting on 8 November 2024. The report outlined the Bank's strong commitment in the reduction of work related-accidents, near misses, and improved compliance with the OSHA and new amendments brought to the act. Additionally, the Bank emphasized that in 2024, the Health and Safety Committee convened regularly with a robust attendance rate, addressing, and promptly resolving health and safety issues raised by employees. The Bank was able to demonstrate that the decline in workplace incidents particularly in offices indicates that the recent training programs and safety inspections are yielding results. Moreover, the Bank showed a strong commitment to safety by achieving a 100% completion rate for thorough risk assessments and fire drills.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Six - Reporting with Integrity (continued)**

##### **6.4 Related Party transactions**

Related party transactions of the Bank were conducted in line with relevant internal policies and guidelines. For related party transactions please refer to note 34 of the financial statements.

Please refer to the Management Discussion and Analysis section forming part of this Annual report.

##### **6.5 Website**

This annual report will be published on the Bank's website.

#### **Principle Seven - Audit**

##### **7.1 Internal audit**

The Bank's Audit Committee assists the Board in meeting its responsibilities in ensuring an effective system of internal control and compliance and for meeting its external financial reporting obligations on laws and regulations. Global Internal Audit (GIA) assists the Audit Committee in discharging its duties to review the internal control and risk management framework in the Bank.

The Regional Asia Pacific ("ASP") Internal Audit team, part of the GIA function provides independent and objective assurance on the design and operational effectiveness of the Bank's framework of risk management, control and governance processes, as designed and represented by management. The Group Head of Internal Audit reports functionally to the Chairman of the Group Audit Committee and administratively to the Group Chief Executive. The Head of Audit, ASP International participates in the Audit Committee to discuss audit plan status, key controls and risks and observations. Senior Manager Regional ASP Internal Audit also has a separate meeting with the Chairman of the Audit Committee to discuss matters in the absence of executive directors. The Head of Audit, ASP International and Senior Manager Regional ASP Internal Audit have direct access to the Audit Committee members. The Internal Audit function has no restrictions to access records, employees or management of the Bank.

A risk-based audit approach is adopted to focus on key risk areas and activities. The audit coverage is driven by the annual risk assessment results and regulatory expectations of the Bank. Executive management of the Bank is responsible for ensuring control issues raised by GIA are adequately addressed within an appropriate and agreed time frame. The 2024 GIA annual plan was presented to the Audit Committee with regular updates being provided to the Board throughout the year.

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle Seven – Audit (continued)

##### 7.2 External auditors

With a view to ensuring the overall adequacy of the Bank’s internal control framework, the Audit Committee evaluates the independence and effectiveness of the external auditor on an ongoing basis before making a recommendation to the Board on their appointment and retention. The proposal to re-appoint PricewaterhouseCoopers (“PwC”) who were first appointed in 2015 as external auditor was approved by the Audit Committee and brought to the Board’s attention for approval during 2024. As regards to the timeframe, the total duration of the assignment is for a period of one year with the possibility of re-appointment for another year and thereafter. The Bank follows Group policy together with the applicable local regulations to appoint external auditors.

The external auditor is invited to attend the Audit Committee where they are given the opportunity to present their audit plan, audit findings and any significant or material changes in accounting policies and principles. During the year the external auditor also had an opportunity to meet the Chairman of the Audit Committee in the absence of the Executive Directors.

The annual audit plan for 2024 has been presented to the Audit Committee on during the year and was approved by the same Committee.

The table below shows the fees paid to the statutory auditor for the last three financial years:

	<b>2024</b>	2023	2022
	<b>USD'000</b>	USD'000	USD'000
Audit fees for statutory audit and Internal Control review fees	<b>83</b>	82	87
Fees for other services (Note a)	<b>14</b>	14	9
	<b>97</b>	96	96

Note a: The Bank has a policy on non-audit services which are provided by our External Auditors. Non-audit services were under continuous review throughout 2024 to determine whether they were permitted by reference to their nature, assessing potential threats and safeguards to auditor independence as well as the overall ratio of audit to non-audit fees. The fees for other services relate to comfort on dividend distribution and AML/CFT review.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Eight - Relations with Shareholders and Other Key Stakeholders**

##### **8.1 Shareholder's meeting**

There was no annual shareholder's meeting during the year 2024 and decisions that need to be taken by the shareholders at this meeting were taken through the shareholders' resolution dated 31 May 2024. An Annual Meeting will be conducted as and when necessary.

##### **8.2 Shareholder feedback and concerns**

The Bank is a wholly owned subsidiary of a foreign bank and decision making and has access to the Board to share feedback and concerns.

##### **8.3 Shareholder's Calendar**

Following the end of the financial year, the Annual Report is approved in February/March with any dividends declared usually paid in the second quarter of the financial year, subject to BOM approval.

##### **8.4 Employee share plans**

To help align the interests of employees with those of the shareholder, share options are granted under all-employee share plans and discretionary awards of performance shares and restricted shares are made under the HSBC Share Plan.

##### **8.5 All-employee share option plans**

All-employee share option plans have operated within the Group and eligible employees have been granted options to acquire HSBC Holdings ordinary shares. Options under the plans are usually exercisable after one, three or five years. The exercise of options may be advanced to an earlier date under certain circumstances, for example, on retirement. It may also be extended under certain conditions, for example upon the death of a participant, the executors of the latter's estate may exercise options up to six months beyond the normal exercise period.

There will be no further grants under the HSBC Holdings Savings-Related Share Option Plan International.

##### **8.6 Dividend policy**

The Group requires subsidiary companies to establish the levels of surplus capital based on local regulatory capital adequacy requirements and any surplus capital should be distributed to the entity parent company. The Group's aim is for subsidiaries to distribute 50% to 70% of their profits.

The Bank determines the optimal amount and composition of regulatory capital and working capital required, for compliance with local minimum capital requirements at all times and to support planned business growth. Surplus capital is distributed to the parent company as dividends.

During the year under review, dividend payment amounting to USD 105m (2023: USD 70m) was paid.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Eight - Relations with Shareholders and Other Key Stakeholders (continued)**

##### **8.7 Material clauses to the Constitution**

There are no clauses of the Constitution deemed material enough for special disclosure.

##### **8.8 Shareholder's Agreement Affecting the Governance of the Bank by the Board**

There is currently no shareholder's agreement affecting the governance of the Bank by the Board.

##### **8.9 Third Party Management Agreement**

No third-party management agreement presently exists.

##### **8.10 Rights to Minority Shareholders**

The Bank is a wholly owned subsidiary of a Foreign Bank and there are no minority interests.

##### **8.11 Information for Key Stakeholders**

The Bank continues to foster open and trusted relationships with key stakeholders through regular communication and engagement. The Bank communicates to stakeholders in a transparent and timely manner through various communication channels, including press announcements, events and the Bank's website ([www.hsbc.co.mu](http://www.hsbc.co.mu)).

##### *Customers*

The Group aims to be the world's leading international bank and strives for excellence. Customers are at the heart of everything that the Bank does. The Bank is working to make life simpler, faster and better for its customers.

Operating with high standards of conduct is central to the Bank's long-term success and ability to serve customers. The Bank has clear policies, frameworks and governance in place to support the delivery of that commitment. These cover the way the Bank behaves, designs products and services, trains and incentivises employees, and interacts with customers and each other.

The HSBC approach to conduct is designed to ensure that through its actions and behaviours it delivers fair outcomes for its customers and do not disrupt the orderly and transparent operation of financial markets. The Board places a strong emphasis on conduct, requiring adherence to high behavioural standards and adhering to the HSBC Values.

##### *Employees*

The Bank encourages employees to perform at their best, and creates an environment to make that possible. Employees are encouraged to speak up, and reflect the Bank's values in the decisions they make and how they make them, as these decisions shape the future of customers and colleagues.

## **HSBC Bank (Mauritius) Limited**

### **Statement on corporate governance practices (continued)**

#### **Principle Eight - Relations with Shareholders and Other Key Stakeholders (continued)**

##### **8.11 Information for Key Stakeholders (continued)**

###### *Diversity and inclusion*

The Bank is committed to enabling a thriving environment where people are valued, respected and supported; where different ideas, backgrounds, styles and perspectives are actively sought out to create business value; and where career advancement is based on objective criteria. The Bank focuses on the diversity profile of its workforce to make it more reflective of the communities it operates in and the customers it serves.

###### *Employee development*

The development of the Bank's employees is essential to the future strength of its business. The Bank continues to develop employee capability through Degreed. Degreed provides a personalized learning experience that helps develop now, next and future skills. It is a learning platform that can be used to discover learning content, build skills, and successfully take on new career challenge. The employee can select the Skills you want to learn about, and Degreed will serve you the best articles, books, videos, courses, and people based on your interests and learning habits.

###### *Giving employees a voice*

The Bank conducts employee surveys and hosts HSBC Exchange events to give employees a voice. Exchanges are meetings with no agendas, where managers and leaders simply listen and employees do the talking. It's an innovative approach that provides a forum for people to share their views on any issue and talk about what matters most to them.

## HSBC Bank (Mauritius) Limited

### Statement on corporate governance practices (continued)

#### Principle Eight - Relations with Shareholders and Other Key Stakeholders (continued)

##### 8.12 Sustainability, Corporate Social Responsibility and Donations

###### Committed to sustainable growth

At HSBC, we recognise that how we do business is as important as what we do. We have a responsibility to our customers, employees and the communities in which we operate and understand that to achieve success in the long term, economic growth must also be sustainable.

We aim to support actively the global transition to a low-carbon economy and to contribute to achieving Net Zero. We are mindful of our social responsibilities, and committed to invest in the long-term prosperity of the communities where we operate. We recognise that technology is developing at a rapid pace and that a range of new and different skills are now needed to succeed in the workplace.


Regarding the Bank's community role, supporting charitable programmes, notably providing quality education and care services to children growing up in deprived areas, continued to be a major focus in 2024.

The amount of provision made for Statutory Charitable Giving in line with Income Tax regulations was USD 14,270 (2023: USD12,770). This amount was paid in full during the year.

There were no political donations made for the year 2024.



**Philip Fellowes**  
*Chairman*



**Hajrah Sakauloo**  
*Chief Executive Officer &  
Head of Banking*



**Ashiti Prosand**  
*Company Secretary*

Date: 24 March 2025



## **HSBC Bank (Mauritius) Limited**

### **Climate-related and environmental financial risks disclosures**

#### **The Bank's approach to climate reporting**

The Bank's disclosure is compliant with the BoM *Guideline on Climate-related and Environmental Financial Risk Management*, which sets out BoM's expected approach to climate-related and environmental financial risks with a view to enhancing the resilience of the banking sector against these risks.

The Group engages with standard setters to support the development of transparent and consistent climate-related industry standards in areas such as product labelling, sustainability disclosures, sustainable finance taxonomy and emissions accounting.

The effective measurement, governance, and reporting of progress against the Group's climate ambition relies heavily on the availability and quality of both internal and external data. Newer data sources and topics may be difficult to assure using traditional verification techniques. This, coupled with diverse external data sources and complex structures, further complicates data consolidation.

The Group continues to invest in the development of data and analytics capabilities to support the Group's net-zero transition. This includes sourcing more reliable data from external providers. The Group is also developing its processes, systems, controls, and governance to meet the demands of future environmental, social and governance ("ESG") reporting.

In 2025, the Bank will continue to review its approach to disclosures and enhance as appropriate.

#### **How climate is governed**

The Board of the Bank takes overall responsibility for the climate strategy, overseeing executive management in developing the approach, execution, and associated reporting. The CEO is supported by the Bank's EXCO and by delegation of the Bank's Board is responsible for supporting the day-to-day management of the business and implementation of the Group's strategy, including the Group's net zero ambitions. The CRCO is the key senior manager responsible for the management of climate-related risks.

A Climate Risk Steering Committee ("CRSC") has been instituted since 2023 to provide senior management oversight of all risk activities relating to the Bank's approach to climate and nature related risk management.

Co-chaired by the CEO and CRCO and attended by the EXCO members, the CRSC met four times in 2024.

#### **The Bank's approach to the transition.**

The Bank follows the Group's approach on implementing the transition plan.

#### **Supporting our customers**

The Group aims to help its customers transition to net zero and a sustainable future by providing and facilitating between \$750bn and \$1tn of sustainable finance and investment by 2030. Its sustainable finance and investment ambition aims to help promote green, sustainable and socially-focused business and sustainable investment products and solutions.

## **HSBC Bank (Mauritius) Limited**

### **Climate-related and environmental financial risks disclosures**

#### **Supporting our customers (continued)**

Continued progress towards achieving the Group's sustainable finance and investment ambition is dependent on market demand for the products and services set out in the Group's Sustainable Finance and Investment Data Dictionary 2024 (see [www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre](http://www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre)).

#### **Working with customers**

As part of implementing the Group's net zero transition plan, the Group is also promoting change in areas that play to its strengths as an organisation and can help deliver an impact on decarbonisation in the global economy. .

In 2024, the Bank was named the best ESG bank in Mauritius in the Euromoney Awards for Excellence.

The Group supports its clients in emissions intensive industries with their transition goals by engaging with them on their transition plans and by providing financing solutions. In 2024, the Group refreshed transition plan assessments for major clients in the oil and gas, power and utilities and coal mining sectors, and began assessing major clients in the automotive, aviation, cement, steel and aluminium sectors, to better understand their objectives and identify opportunities to enable their decarbonisation strategies.

Scaling infrastructure finance plays an important role in meeting global decarbonisation objectives. In 2024, the Group launched HSBC Infrastructure Finance ('HIF'), which brings together its infrastructure finance, export finance, and debt project finance capabilities to increase its capacity to realise opportunities in the transition to a low carbon economy.

#### **Net zero in our own operations**

The Bank contributes to the HSBC Group's climate ambitions. For details of HSBC Group's climate ambitions, see HSBC Holdings plc's Annual Report and Accounts at [www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre](http://www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre).

The Group's guiding approach is, and will continue to be to reduce, replace and remove emissions from its own operations and supply chain. The Group plans to first focus on reducing carbon emissions from consumption, and then replaces remaining emissions with low-carbon alternatives in line with the Paris Agreement. The Group will reduce emissions through the purchase of 100% renewables and plan to add investments in sustainable aviation fuel to replace traditional fuel and reduce emissions from its travel over time.

#### **Managing climate risk**

Climate risk relates to the financial and non-financial impacts that may arise as a result of climate change and the move to a net zero economy. The Bank manages climate risk across all its businesses and is incorporating climate considerations within its traditional risk types in line with the Group-wide risk management framework.

## **HSBC Bank (Mauritius) Limited**

### **Climate-related and environmental financial risks disclosures**

#### **Managing climate risk (continued)**

The Bank's business is well positioned to support its customers managing their own climate risk through financing. The Bank's relationship managers engage with their identified wholesale customers through a transition engagement questionnaire (formerly the transition and physical risk questionnaire) to gather information and assess the alignment of the wholesale customers' business models to net zero and their exposure to physical and transition risks. The Bank uses the responses to the questionnaire to create a ESG climate score for its key wholesale customers.

Implementation of the questionnaire for identified sectors, subject to transition and physical risks for Mauritius is ongoing for in-scope customers.

The Bank's material exposure to climate risk relates to wholesale client financing activity within its banking portfolio.

#### Overview

The Group's climate risk approach identifies two primary drivers of climate risk:

- physical risk, which arises from the increased frequency and severity of extreme weather events, such as tropical cyclones and floods, or chronic gradual shifts in weather patterns or rises in sea level; and
- transition risk, which arises from the process of moving to a net zero economy, including changes in government policy and legislation, technology, market demand, and reputational implications triggered by a change in stakeholder expectations, actions or inaction.

In addition, the Group has also identified the following thematic issues related to climate risk, which are most likely to materialise in the form of reputational, regulatory compliance and litigation risks:

- net zero alignment risk, which arises from the risk of HSBC failing to meet its net zero ambition or failing to meet external expectations related to net zero; and
- the risk of greenwashing, which arises from the act of knowingly or unknowingly making inaccurate, unclear, misleading or unsubstantiated claims regarding sustainability to the Group's stakeholders.

#### **Approach**

The Bank recognises that the physical impacts of climate change and the transition to net zero economy can create significant financial risks for companies, investors and the financial system. The Bank may be affected by climate risks either directly or indirectly through its relationships with customers, which could result in both financial and non-financial impacts.

The Bank's climate risk approach aims to effectively manage the material climate risks that could impact its operations, financial performance and stability, and reputation. The approach is informed by the evolving expectations of the Bank's regulators.

## HSBC Bank (Mauritius) Limited

### Climate-related and environmental financial risks disclosures

#### Approach (continued)

The Bank continues to develop its climate risk capabilities across businesses, by prioritising sectors, portfolios and counterparties with the highest impacts, and recognises that this is a long-term iterative process. This includes increasing coverage and incorporating mature data, climate analytics, frameworks and tools, as well as responding to emerging industry best practice and climate risk regulations as well as reflecting on how climate risk continues to evolve in the real world, and improving how the Bank embeds climate risk factors into strategic planning, transactions and decision-making across its businesses.

The Bank's climate risk approach is aligned to the Group-wide risk management framework and three lines of defence model, which sets out how the Bank identifies, assesses and manages its risks. For further details of the three lines of defence framework, please refer to the Corporate Governance Report.

The table below provides an overview of the climate risk drivers considered within the Group's climate risk approach, which is followed by the Bank:

Climate risk – primary risk drivers		Details	Potential Impacts	Time horizons
Physical	Acute	Increased frequency and severity of weather events causing disruption to business operations.	<ul style="list-style-type: none"> <li>- Decreased real estate values or stranded assets</li> <li>- Decreased household income and wealth</li> <li>- Increased costs of legal and compliance</li> <li>- Increased public scrutiny</li> <li>- Decreased profitability</li> <li>- Lower asset performance</li> </ul>	Short term Medium term Long term
	Chronic	Longer-term shifts in climate patterns (e.g. sustained higher temperatures, sea level rise, shifting monsoons or chronic heat waves).		
Transition	Policy and legal	Mandates on, and regulation of products and services and/or policy support for low carbon alternatives. Litigation from parties who have suffered loss and damage from climate impacts.		
	Technology	Replacement of existing products with lower emissions and/or lower options.		
	End-demand (market)	Changing consumer demand from individuals and corporates.		
	Reputational	Increased scrutiny following a change in stakeholder perceptions of climate-related action or inaction.		

The Group conducts climate risk materiality assessment annually to help it to understand how climate risk may impact across HSBC's risk taxonomy. The assessment considers short-term (up to 2026), medium-term (2027-2035) and long-term (2036-2050) periods.

The table below provides a summary of how climate risk may impact a subset of the Group's principal risks.

Climate risk drivers	Credit risk	Traded risk	Reputational risk <sup>1</sup>	Regulatory compliance risk <sup>1</sup>	Resilience risk	Other financial and non-financial risk types
Physical risk	◆	◆			◆	◆
Transition risk	◆	◆	◆	◆	◆	◆

<sup>1</sup> The Group's climate risk approach identifies thematic issues such as net zero alignment risk and the risk of greenwashing, which are most likely to materialise in the form of reputational, regulatory compliance and litigation risks.

# **HSBC Bank (Mauritius) Limited**

## **Climate-related and environmental financial risks disclosures**

### **Climate risk management**

#### Key developments in 2024

The following outlines key developments in 2024:

- The Group has started to enhance its approach to assessing the impact of climate change on capital, focusing on credit, market and operational risk.
- The Bank rolled-out the Transition Engagement Questionnaire to its key wholesale customers and enhanced climate risk considerations in its credit risk assessments.
- The Bank has contributed and implemented the Group's approach for managing and mitigating the risk of greenwashing.
- The Bank has adopted the Group's climate risk metric to monitor its exposure of high transition risk sectors against its wholesale portfolio.

While the Bank has made progress, further work remains, including the need to develop additional metrics and tools to measure the Bank's exposure to climate-related risks.

### **Governance and Structure**

The Board of the Bank takes overall responsibility for the climate strategy, overseeing executive management in developing the approach, execution, and associated reporting.

The Bank's CRCO is the key senior manager responsible for the management of climate-related risks.

The Bank's CRSC oversees risk activities relating to climate and nature related risk management and the escalation of the risks. The Bank's RMM receives regular updates related to climate risk and sustainability lending.

### **Risk appetite**

The Bank's climate risk appetite forms part of the Bank's risk appetite statement and supports the business in delivering its net zero ambition effectively and sustainably.

### **Policies, processes and controls**

The Group continues to integrate climate risk into the policies, processes and controls across many areas of its organisations, and the Group will continue to update these as its climate risk management capabilities mature over time.

The Bank follows the policies, processes and controls set by the Group.

**HSBC Bank (Mauritius) Limited**  
**Climate-related and environmental financial risks disclosures**

**Embedding climate risk within existing risk taxonomy**

The table below provides further details on how the Bank has embedded the management of climate risk across key risk types in line with the Group’s risk taxonomy.

Risk type	Details
<p><b>Wholesale Credit Risk</b></p>	<p>The Bank has metric in place to monitor the exposure of its wholesale corporate lending portfolio to six high transition risk sectors which are automotive; chemicals; construction, contacting and building materials; metals and mining; oil and gas; and power and utilities.</p> <p>The Bank's relationship managers engage with their key wholesale customers, including those in higher transition risk sectors, through a transition engagement questionnaire ('TEQ'). The TEQ helps to gather information and assess the wholesale customers' business model alignment to a net zero transition and their exposure to physical and transition risks. The Bank uses the responses to the questionnaire to risk-assess its key wholesale customers.</p> <p>The Group's credit policies require that relationship managers comment on climate risk factors in credit applications for new money requests and annual credit reviews. The credit policies also require manual credit risk rating overrides if climate is deemed to have a material impact on credit risk under 12 months if not already captured under the original credit risk rating.</p> <p>Key developments to the Bank's framework in 2024 included rolling out of the TEQ, as set out above, and additionally the development of climate risk guidelines for relationship managers to further embed climate risk considerations into credit risk assessments. Key challenges for further embedding climate risk into credit risk management relate to the availability of adequate physical risk data to assess impacts to the Bank's wholesale customers.</p>

**HSBC Bank (Mauritius) Limited**  
**Climate-related and environmental financial risks disclosures**

**Embedding climate risk within existing risk taxonomy (continued)**

Risk type	Details
<b>Treasury Risk</b>	<p>Climate risk may impact Treasury risk through increased regulatory requirements and from changes to customer behaviours, which may result in increased deposit outflows.</p> <p>From a capital perspective, climate risk has been considered as part of the Group’s ICAAP in 2024, and the Group is continuing to develop its approach for climate risk management.</p> <p>In October 2024, the Group published its Green Financing Framework, in alignment with the International Capital Market Association Green Bond Principles. This framework promotes transparency, forming part of the Group’s sustainability strategy and helping to further the Group’s aim of supporting its clients in transitioning to a net zero future.</p> <p>The Bank adopts and supports the Group’s Treasury Risk policies and approach to climate risk management.</p>
<b>Traded Risk</b>	<p>Climate risk may result in trading losses due to increases in market volatility and widening spreads from the macro and microeconomic impacts of transition and physical risk.</p> <p>The Group’s market risk policies include specific climate risk control requirements, which ensure that the Group’s climate risk limits and utilisations are monitored in the same way as market and traded credit risk exposures.</p> <p>The Group conducts monthly stress testing to understand the vulnerabilities of its trading portfolio to various climate scenarios, which are refined on annual basis, with the results reported to global and regional senior management.</p> <p>The Bank adopts and supports the Group’s Traded Risk policies and approach to climate risk management.</p>

**HSBC Bank (Mauritius) Limited**  
**Climate-related and environmental financial risks disclosures**

**Embedding climate risk within existing risk taxonomy (continued)**

Risk type	Details
<b>Reputational Risk</b>	<p>The Group manages the reputational impact of climate risk through its broader reputational risk framework, supported by its sustainability risk policies and metrics.</p> <p>The Group's sustainability risk policies set out its appetite for financing activities in certain sectors. The Group's thermal coal phase-out and energy policies aim to drive down greenhouse gas emissions while supporting a just transition.</p> <p>The Group's global and regional network of sustainability risk managers provide local policy guidance to relationship managers for the oversight of policy compliance and in support of implementation across the Group's wholesale banking activities.</p> <p>The Bank adopts and supports the Group's reputational risk framework and sustainability risk policies.</p>
<b>Regulatory compliance risk</b>	<p>Regulatory Compliance is responsible for the oversight and management of climate-related risks that could cause breaches of the Bank's regulatory duties to customers and inappropriate market conduct. The Group has updated its policies to incorporate considerations for ESG and climate risks, particularly in relation to new and ongoing product management, sales outcomes, and product marketing.</p> <p>To support its key policies, the Group also enhanced the underlying control frameworks and processes. This includes the integration of greenwashing risk and controls considerations in the design of new products and changes to them, as well as in relation to marketing materials. From a product sales perspective, the Group has established key control principles, encompassing the sales journey design, training and competence, supervision, sales quality, and governance.</p> <p>The Group Regulatory Compliance function operates an ESG and climate risk working group tasked with tracking and monitoring the integration of ESG and climate risk stewardship across its operations. This group also monitors regulatory and legislative developments related to the ESG and climate agenda. In Asia-Pacific, a dedicated working Group continues to coordinate the regional implementation of climate and ESG risk-related enhancements within the Regulatory Compliance function.</p>



**HSBC Bank (Mauritius) Limited**  
**Climate-related and environmental financial risks disclosures**

**Embedding climate risk within existing risk taxonomy (continued)**

Risk type	Details
<b>Resilience Risk</b>	<p>Resilience risks may potentially crystallise through physical climate risk impacts to the Group's buildings supporting service provision, or through physical and/or transition disruption to the Group's third party supply chain relationships.</p> <p>The Group has developed metrics to assess how physical risk may impact its critical properties and to monitor progress against its own operations net zero ambitions.</p> <p>The Group's resilience risk policies are subject to continuous improvement to remain relevant to evolving climate risks.</p> <p>The Bank adopts and supports the Group's resilience risk policies and approach to climate risk management.</p>
<b>Model Risk</b>	<p>Model risk in ESG context refers to the uncertainties and complexities inherent in the modelling of the financial impact translation of climate-related changes and scenarios.</p> <p>Climate risk models are used for climate scenario analysis, risk management, and emissions reporting among other use cases. Climate risk modelling is at a nascent stage, with challenges - including limitations in data availability, consistency and quality - shared across the financial industry.</p> <p>The Group has developed model risk procedures that set out the minimum control requirements for identifying, measuring and managing model risk for climate-related models. All the identified climate-related models are subject to HSBC's model lifecycle controls and policy.</p> <p>The Bank adopts and supports the Group's Model risk policies and approach to climate risk management.</p>

**Challenges**

While the Bank has continued to develop its climate risk capabilities, its remaining challenges include:

- the diverse range of internal and external data sources and data structures needed for climate related reporting, which introduces data accuracy and reliability risks;
- data limitations on customer assets and supply chains, and methodology gaps, which hinder the Group's ability to assess physical risks accurately;
- industry-wide data gaps on customer emissions and transition plan and methodology gaps, which limit its ability to assess transition risks accurately; and
- limitations in the management of net zero alignment risk, which is undertaken at a Group level and supported by actions within Asia-Pacific, is due to known and unknown factors, including the limited accuracy and reliability of data, merging methodologies, and the need to develop new tools to better inform decision making.

**STATEMENT OF COMPLIANCE**

**(Section 75 (3) of the Financial Reporting Act)**

**Name of Public Interest Entity (the “PIE”): HSBC Bank (Mauritius) Limited**

**Reporting Period: 31 December 2024**

We, the Directors of HSBC Bank (Mauritius) Limited, confirm that to the best of our knowledge, the PIE has complied with the obligations and requirements of The National Code of Corporate Governance for Mauritius (2016).



-----  
**Philip Fellowes**  
*Chairman*



-----  
**Hajrah Sakauloo**  
*Chief Executive Officer &  
Head of Banking*



-----  
**Yousuf M Syed**  
*Director*

Date: 24 March 2025

## **HSBC Bank (Mauritius) Limited**

### **Statement of directors' responsibility for financial reporting**

The Bank's financial statements have been prepared by the directors, who are responsible for their integrity, consistency, objectivity and reliability. IFRS Accounting Standards as well as the requirements of the Mauritian Banking Act 2004 and the guidelines issued thereunder have been applied and management has exercised its judgement and made best estimates where deemed necessary.

The Bank has designed and maintained its accounting systems, related internal controls and supporting procedures, to provide reasonable assurance that financial records are complete and accurate and that assets are safeguarded against loss from unauthorised use or disposal. These supporting procedures include careful selection and training of qualified staff, the implementation of organisation and governance structures providing a well-defined division of responsibilities, authorisation levels and accountability for performance, and the communication of the Bank's policies, procedures manuals and guidelines of the Bank of Mauritius throughout the Bank.

The Bank's Board of Directors, acting in part through the Audit Committee and Risk Management and Conduct Review Committee, which is comprised of non- executive directors, oversees the management's responsibility for financial reporting, internal controls, assessment and control of major risk areas, and assessment of significant and related party transactions.

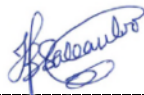
The Bank's internal auditor, who has full and free access to the Audit Committee, conducts a well- designed program of internal audits. In addition, the Bank's compliance function maintains policies, procedures, and programs directed at ensuring compliance with regulatory requirements.

Pursuant to the provisions of the Mauritian Banking Act 2004, the Bank of Mauritius makes such examination and inquiry into the operations and affairs of the Bank as it deems necessary.

The Bank's external auditor, PricewaterhouseCoopers ('PwC'), has full and free access to the management and its committees to discuss the audit and matters arising therefrom, such as their observations and fairness of financial reporting and the adequacy of internal controls.



**Philip Fellowes**  
*Chairman*



**Hajrah Sakauloo**  
*Chief Executive Officer &  
Head of Banking*



**Yousuf M Syed**  
*Director*

Date: 24 March 2025

**HSBC Bank (Mauritius) Limited**

*Secretary's Certificate under Section 166(d) of the Companies Act 2001*

In accordance with section 166 (d) of the Mauritian Companies Act 2001 we certify that, to the best of our knowledge and belief, the Bank has filed with the Registrar of Companies, all such returns as are required of the Bank under the Mauritian Companies Act 2001.



.....  
**Ashiti Prosand**  
*Company Secretary*

Date: 24 March 2025



## Independent Auditor's Report

To the Shareholder of  
HSBC Bank (Mauritius) Limited

Report on the Audit of the Financial Statements

### Our Opinion

In our opinion, the financial statements give a true and fair view of the financial position of HSBC Bank (Mauritius) Limited (the "Bank") as at 31 December 2024, and of its financial performance and its cash flows for the year then ended in accordance with IFRS Accounting Standards and in compliance with the Mauritian Companies Act 2001.

### What we have audited

The financial statements of HSBC Bank (Mauritius) Limited set out on pages 82 to 171 comprise:

- the statement of financial position as at 31 December 2024;
- the statement of profit or loss and other comprehensive income for the year then ended;
- the statement of changes in equity for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include material accounting policy information and other explanatory information.

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

We are independent of the Bank in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (the "IESBA Code"). We have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

PricewaterhouseCoopers, PwC Centre, Avenue de Telfair, Telfair 80829, Moka, Republic of Mauritius  
Tel: +230 404 5000, Fax: +230 404 5088, [www.pwc.com/mu](http://www.pwc.com/mu)  
Business Registration Number : F07000530

PricewaterhouseCoopers is a member firm of PricewaterhouseCoopers International Limited, each member firm of which is a separate legal entity.



## Independent Auditor’s Report

To the Shareholder of  
HSBC Bank (Mauritius) Limited (Continued)

### Report on the Audit of the Financial Statements (Continued)

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the key audit matter
<p><b>Credit impairment provisions under IFRS 9</b></p> <p>As at 31 December 2024, the Bank recorded allowances for expected credit losses on its financial assets of USD 161,000 (refer to note 35 (b) (ii) of the financial statements).</p> <p>This is an area of focus because the determination of expected credit losses ('ECL') requires the use of complex credit risk methodologies based on the Bank's historic experience of the correlations between defaults and losses, borrower creditworthiness and economic conditions, which can result in limitations in their reliability to appropriately estimate ECL. Judgement and subjectivity are involved in determining whether these methodologies and their application in models remain appropriate. Management judgement also include:</p> <ul style="list-style-type: none"> <li>• Evaluation of significant increase in credit risk ('SICR');</li> <li>• Input assumptions applied to estimate the probability of default ('PD'), exposure at default ('EAD') and loss given default ('LGD');</li> <li>• Incorporating forward economic guidance;</li> <li>• Likelihood of economic scenarios; and</li> <li>• Making post model adjustments.</li> </ul>	<p>Given the complexity of the model used for the ECL computation, specialist teams with experience in modelling assisted us.</p> <p>We tested controls in place over the methodologies, their application, significant assumptions and data used in determining the ECL provision. These included controls over the approval of credit facilities, subsequent monitoring, determination of customer credit ratings and system reconciliations performed.</p> <p>We performed substantive audit procedures over the compliance of ECL methodologies with the requirements of IFRS 9.</p> <p>We selected a sample of Stage 1 and Stage 2 exposures and assessed whether the stage classification of these exposures was appropriate in terms of the Bank's criteria for SICR at the end of the reporting period. This procedure included the inspection of credit ratings at the end of the reporting period, relative to origination date.</p> <p>We reviewed the minutes of the Impairment Committee to assess management's challenge and discussions surrounding models, ECL output and the approval of any model adjustments.</p>



## Independent Auditor’s Report

To the Shareholder of  
 HSBC Bank (Mauritius) Limited (Continued)

Report on the Audit of the Financial Statements (Continued)

### Key Audit Matters (Continued)

Key audit matter (Continued)	How our audit addressed the key audit matter (Continued)
...	<p>We assessed the appropriateness of methodologies used during the year, giving specific consideration to whether management judgmental adjustments were needed. Where management judgemental adjustments were made, we assessed ECL determined and the analysis supporting them.</p> <p>We further performed the following to assess the significant assumptions, data and disclosures:</p> <ul style="list-style-type: none"> <li>• We involved our economic experts s in assessing the significant assumptions made in determining the severity and probability of weighting of forward-looking economic scenarios;</li> <li>• We involved our modelling specialists in assessing the appropriateness of the assumptions of the significant assumptions and methodologies used for models;</li> <li>• We considered whether the judgements made in selecting the significant assumptions, as well as determining the management judgemental adjustments, would give rise to indicators of possible management bias;</li> <li>• We performed substantive audit procedures over critical data used in the determination of ECL to ensure these are relevant and reliable; and</li> <li>• We have evaluated and tested the credit risk disclosures made in annual report.</li> </ul>



## Independent Auditor's Report

To the Shareholder of  
HSBC Bank (Mauritius) Limited (Continued)

Report on the Audit of the Financial Statements (Continued)

### **Other Information**

The directors are responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the Directors for the Financial Statements**

The directors are responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards and in compliance with the Mauritian Companies Act 2001, the Mauritian Banking Act 2004 and regulations and guidelines issued by the Bank of Mauritius and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Bank or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for overseeing the financial reporting process.





## Independent Auditor's Report

To the Shareholder of  
HSBC Bank (Mauritius) Limited (Continued)

Report on the Audit of the Financial Statements (Continued)

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Bank to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



## Independent Auditor's Report

To the Shareholder of  
HSBC Bank (Mauritius) Limited (Continued)

Report on the Audit of the Financial Statements (Continued)

### **Auditor's Responsibilities for the Audit of the Financial Statements (Continued)**

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## Report on Other Legal and Regulatory Requirements

### **Mauritian Companies Act 2001**

The Mauritian Companies Act 2001 requires that in carrying out our audit we consider and report to you on the following matters. We confirm that:

- (a) we have no relationship with or interests in the Bank other than in our capacity as auditor;
- (b) we have obtained all the information and explanations we have required; and
- (c) in our opinion, proper accounting records have been kept by the Bank as far as appears from our examination of those records.

### **Mauritian Banking Act 2004**

The Mauritian Banking Act 2004 requires that in carrying out our audit we consider and report to you on the following matters. We confirm that:

- (a) in our opinion, the financial statements have been prepared on a basis consistent with that of the preceding year and are complete, fair and properly drawn up and comply with the Mauritian Banking Act 2004 and regulations and guidelines issued by the Bank of Mauritius; and
- (b) the explanations or information called for or given to us by the officers or agents of the Bank were satisfactory.



## Independent Auditor's Report

To the Shareholder of  
HSBC Bank (Mauritius) Limited (Continued)

Report on Other Legal and Regulatory Requirements (Continued)

### Mauritian Financial Reporting Act 2004

Our responsibility under the Mauritian Financial Reporting Act 2004 is to report on the compliance with the Code of Corporate Governance ("Code") disclosed in the annual report and assess the explanations given for non-compliance with any requirement of the Code. From our assessment of the disclosures made on corporate governance in the annual report, the Bank has, pursuant to section 75 of the Mauritian Financial Reporting Act 2004, complied with the requirements of the Code.

*PricewaterhouseCoopers*  
PricewaterhouseCoopers

*S. M. Maghun*  
Shakil Maghun, licensed by FRC

24 March 2025

## HSBC Bank (Mauritius) Limited

### Statement of profit or loss and other comprehensive income

for the year ended 31 December 2024

	Notes	2024 USD'000	2023 USD'000	2022 USD'000
Interest income		169,025	185,752	67,399
Interest expense		(45,024)	(65,264)	(15,351)
<b>Net interest income</b>	8	<b>124,001</b>	120,488	52,048
Fee and commission income		6,626	6,598	6,445
Fee and commission expense		(931)	(1,361)	(1,336)
<b>Net fee and commission income</b>	9	<b>5,695</b>	5,237	5,109
Net trading income	10	2,114	2,209	3,013
		131,810	127,934	60,170
Other operating income	11	403	360	351
<b>Total operating income</b>		<b>132,213</b>	128,294	60,521
<b>Net impairment release/(charge) on financial assets</b>	12	<b>395</b>	754	(1,244)
Personnel expenses	13	(2,553)	(2,470)	(4,778)
Depreciation	21	(279)	(298)	(163)
Other expenses	14	(11,272)	(9,114)	(9,514)
<b>Total expenses</b>		<b>(14,104)</b>	(11,882)	(14,455)
<b>Profit before income tax</b>		<b>118,504</b>	117,166	44,822
Tax expense	15	(16,950)	(14,288)	(3,837)
<b>Profit for the year</b>		<b>101,554</b>	102,878	40,985
<b>Other comprehensive income</b>				
<b>Items that will not be reclassified to profit or loss</b>				
Remeasurements of retirement benefits		160	111	1,166
Deferred tax on remeasurements of retirement benefits	22	32	(33)	132
		192	78	1,298
<b>Items that may be reclassified to profit or loss</b>				
Net change in fair value of financial assets at fair value through other comprehensive income		186	(240)	381
Deferred tax impact on change in fair value of financial assets at fair value through other comprehensive income		(25)	31	(30)
		161	(209)	351
<b>Total other comprehensive income for the year</b>		<b>353</b>	(131)	1,649
<b>Total comprehensive income for the year</b>		<b>101,907</b>	102,747	42,634

The notes on pages 87 to 171 form part of the financial statements.

## HSBC Bank (Mauritius) Limited

### Statement of financial position

at 31 December 2024

	Notes	2024 USD'000	2023 USD'000	2022 USD'000
<b>Assets</b>				
Cash and cash equivalents	16	819,788	1,243,288	896,930
Reverse repurchase agreement - non trading	33	201,742	188,646	-
Trading assets	17	2	260	1
Loans and advances to banks	18	352,916	237,160	576,824
Loans and advances to customers	19	592,255	906,833	1,219,760
Investment securities at FVOCI	20	762,577	633,953	526,458
Investment securities at amortised cost	20	3,185	170,074	174,383
Other assets	23	3,341	4,521	3,782
Property, plant and equipment	21	1,279	1,402	1,141
Deferred tax assets	22	171	198	418
<b>Total assets</b>		<b>2,737,256</b>	<b>3,386,335</b>	<b>3,399,697</b>

The notes on pages 87 to 171 form part of the financial statements.

## HSBC Bank (Mauritius) Limited

### Statement of financial position (continued)

at 31 December 2024

	Notes	2024 USD'000	2023 USD'000	2022 USD'000
<b>Liabilities</b>				
Deposits from customers	24	2,347,401	2,639,336	2,304,375
Trading liabilities	17	64	7	92
Other borrowed funds	25	31,981	379,564	768,783
Current tax liabilities	15	6,563	11,316	3,193
Other liabilities	26	4,482	6,257	6,144
<b>Total liabilities</b>		<b>2,390,491</b>	<b>3,036,480</b>	<b>3,082,587</b>
<b>Shareholder's equity</b>				
Stated capital	28	72,957	72,957	72,957
Retained earnings	29	192,461	193,671	154,124
Other reserves	29	81,347	83,227	90,029
<b>Total equity attributable to equity holder</b>		<b>346,765</b>	<b>349,855</b>	<b>317,110</b>
<b>Total liabilities and shareholder's equity</b>		<b>2,737,256</b>	<b>3,386,335</b>	<b>3,399,697</b>

Approved by the Board of Directors on 24 March 2025 and signed on its behalf by:



**Philip Fellowes**  
Chairman



**Hajrah Sakauloo**  
Chief Executive Officer &  
Head of Banking



**Yousuf M Syed**  
Director

Date: 24 March 2025

The notes on pages 87 to 171 form part of the financial statements.

## HSBC Bank (Mauritius) Limited

### Statement of changes in equity for the year ended 31 December 2024

	Stated capital	Retained earnings	Statutory reserve	General banking reserve	Share-based payment	Fair value reserve	Total equity
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
<b>Balance at 1 January 2022</b>	<b>72,957</b>	<b>138,899</b>	<b>72,957</b>	<b>15,870</b>	<b>82</b>	<b>(290)</b>	<b>300,475</b>
Profit for the year	-	40,985	-	-	-	-	40,985
Other comprehensive income							
Net change in fair value of financial asset at FVOCI	-	-	-	-	-	381	381
Remeasurements of retirement benefits	-	1,166	-	-	-	-	1,166
Tax on other comprehensive income	-	132	-	-	-	(30)	102
Total other comprehensive income for the year	-	1,298	-	-	-	351	1,649
Total comprehensive income for the year	-	42,283	-	-	-	351	42,634
Transactions with owner of the Bank							
Dividends paid (note 29)	-	(26,000)	-	-	-	-	(26,000)
Share-based payment	-	-	-	-	1	-	1
Transactions with owner of the Bank	-	(26,000)	-	-	1	-	(25,999)
Transfer to general banking reserve	-	(1,058)	-	1,058	-	-	-
<b>Balance at 31 December 2022</b>	<b>72,957</b>	<b>154,124</b>	<b>72,957</b>	<b>16,928</b>	<b>83</b>	<b>61</b>	<b>317,110</b>
Profit for the year	-	102,878	-	-	-	-	102,878
Other comprehensive income							
Net change in fair value of financial asset at FVOCI	-	-	-	-	-	(240)	(240)
Remeasurements of retirement benefits	-	111	-	-	-	-	111
Tax on other comprehensive income	-	(33)	-	-	-	31	(2)
Total other comprehensive income for the year	-	78	-	-	-	(209)	(131)
Total comprehensive income for the year	-	102,956	-	-	-	(209)	102,747
Transactions with owner of the Bank							
Dividends paid (note 29)	-	(70,000)	-	-	-	-	(70,000)
Share-based payment	-	-	-	-	(2)	-	(2)
Transactions with owner of the Bank	-	(70,000)	-	-	(2)	-	(70,002)
Transfer from general banking reserve	-	6,591	-	(6,591)	-	-	-
<b>Balance at 31 December 2023</b>	<b>72,957</b>	<b>193,671</b>	<b>72,957</b>	<b>10,337</b>	<b>81</b>	<b>(148)</b>	<b>349,855</b>
Profit for the year	-	101,554	-	-	-	-	101,554
Other comprehensive income							
Net change in fair value of financial asset at FVOCI	-	-	-	-	-	186	186
Remeasurements of retirement benefits	-	160	-	-	-	-	160
Tax on other comprehensive income	-	32	-	-	-	(25)	7
Total other comprehensive income for the year	-	192	-	-	-	161	353
Total comprehensive income for the year	-	101,746	-	-	-	161	101,907
<b>Transactions with owner of the Bank</b>							
Dividends paid (note 29)	-	(105,000)	-	-	-	-	(105,000)
Share-based payment	-	-	-	-	3	-	3
Transactions with owner of the Bank	-	(105,000)	-	-	3	-	(104,997)
Transfer from general banking reserve	-	2,044	-	(2,044)	-	-	-
<b>Balance at 31 December 2024</b>	<b>72,957</b>	<b>192,461</b>	<b>72,957</b>	<b>8,293</b>	<b>84</b>	<b>13</b>	<b>346,765</b>

The notes on pages 87 to 171 form part of the financial statements.

## HSBC Bank (Mauritius) Limited

### Statement of cash flows

for the year ended 31 December 2024

	Notes	2024 USD'000	2023 USD'000	2022 USD'000
<b>Cash flows from operating activities</b>				
Profit before income tax		118,504	117,166	44,822
<b>Adjustments for:</b>				
Depreciation	21	279	298	163
Loss on sale of equipment		1	-	-
Gain on disposal of investment securities		(133)	-	-
Profit on modification of lease		(130)	-	-
Net impairment (release)/charge on financial assets	12	(395)	(754)	1,244
Net interest income	8	(124,001)	(120,488)	(52,048)
Unrealised exchange differences		285	(2,298)	(3,429)
		<b>(5,590)</b>	<b>(6,076)</b>	<b>(9,248)</b>
<b>Change in:</b>				
Other assets		14	43,874	412
Other liabilities		(1,535)	314	2,660
Trading assets	17	258	(259)	393
Trading liabilities	17	57	(85)	84
Loans and advances to banks	18	(115,043)	339,596	(162,438)
Loans and advances to customers	19	305,514	315,123	(51,043)
Deposits from customers	24	(289,402)	330,000	(603,438)
Other borrowed funds	25	(347,166)	(386,647)	462,899
		<b>(452,893)</b>	<b>635,840</b>	<b>(359,719)</b>
Interest received		147,442	147,938	60,742
Interest paid		(47,938)	(62,875)	(10,851)
Income tax paid	15	(21,669)	(5,947)	(976)
<b>Net cash (used in)/from operating activities</b>		<b>(375,058)</b>	<b>714,956</b>	<b>(310,804)</b>
<b>Cash flows from investing activities</b>				
Acquisition of property, plant and equipment		(89)	(559)	(1,123)
Proceeds from sale of property, plant and equipment		62	-	-
Purchase of investment securities		(1,621,071)	(3,254,771)	(3,732,531)
Proceed on maturity/disposal of investment securities		1,790,077	3,094,660	4,004,598
<b>Net cash from/(used in) investing activities</b>		<b>168,979</b>	<b>(160,670)</b>	<b>270,944</b>
<b>Cash flows used in financing activities</b>				
Principal elements of lease payments		(118)	(110)	(147)
Dividends paid	29	(105,000)	(70,000)	(26,000)
<b>Net cash used in financing activities</b>		<b>(105,118)</b>	<b>(70,110)</b>	<b>(26,147)</b>
<b>Net change in cash and cash equivalents</b>		<b>(311,197)</b>	<b>484,176</b>	<b>(66,007)</b>
Cash and cash equivalents at 1 January		1,531,152	1,046,095	1,105,581
Exchange differences in respect of cash and cash equivalents		(213)	881	6,521
<b>Cash and cash equivalents at 31 December</b>	32	<b>1,219,742</b>	<b>1,531,152</b>	<b>1,046,095</b>

The notes on pages 87 to 171 form part of the financial statements.



## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements**

*for the year ended 31 December 2024*

#### **1. Reporting entity**

HSBC Bank (Mauritius) Limited (the “Bank”) is a company incorporated on 27 April 2006 and domiciled in the Republic of Mauritius. It holds a banking licence issued by the BoM on 8 June 2006. The Bank’s registered office is Level 5, Icon Ebene, Office 1(West Wing) Rue de l’Institut, Ebène, Mauritius. The Bank is primarily involved in commercial and global business banking.

#### **2. Basis of preparation**

##### **(a) Compliance with IFRS Accounting Standards**

The Bank’s financial statements have been prepared in accordance with IFRS Accounting Standards and in compliance with the requirements of the Mauritian Companies Act 2001, the Mauritian Banking Act 2004 and the regulations and guidelines issued by the BoM.

##### **(b) New and amended standards effective during the year ended 31 December 2024**

There are new standards, interpretations and amendments to accounting standards that are effective for annual period beginning on 1 January 2024 and that had no material impact on the Bank’s financial statements.

IAS 1	Presentation of financial statements (Amendment): Non-current liabilities with covenants
IFRS 16	Amendment- Lease liability in a sale and leaseback
IAS 7 and IFRS 7	Amendment - Supplier finance arrangement

##### **(c) New standards and interpretations not yet adopted**

Certain new accounting standards and amendments to accounting standards have been published that are not mandatory for 31 December 2024 reporting periods and have not been early adopted by the Bank. The Bank’s assessment of the impact of these new standards and amendments is set out below:

1. Amendments to the Classification and Measurement of Financial Instruments – Amendments to IFRS 9 and IFRS 7 (effective for annual periods beginning on or after 1 January 2026)

On 30 May 2024, the IASB issued targeted amendments to IFRS 9 and IFRS 7 which are as follows:

- clarify the date of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial liabilities settled through an electronic cash transfer system;
- clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest (SPPI) criterion;
- add new disclosures for certain instruments with contractual terms that can change cashflows (such as some financial instruments with features linked to the achievement of environment, social and governance targets); and
- update the disclosures for equity instruments designated at fair value through other comprehensive income (FVOCI).

The Bank does not expect these amendments to have a material impact on its operations or financial statements.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements**

*for the year ended 31 December 2024*

#### **2. Basis of preparation (continued)**

##### **(c) *New standards and interpretations not yet adopted (continued)***

2. IFRS 18 Presentation and Disclosure in Financial Statements (effective for annual periods beginning on or after 1 January 2027)

IFRS 18 will replace IAS 1 Presentation of Financial Statements, introducing new requirements that will help to achieve comparability of the financial performance of similar entities and provide more relevant information and transparency to users. Even though IFRS 18 will not impact the recognition or measurement of items in the financial statements, its impacts on presentation and disclosure are expected to be pervasive, in particular those related to the statement of financial performance and providing management-defined performance measures within the financial statements. Management is currently assessing the detailed implications of applying the new standard on the Bank's financial statements.

The Bank will apply the new standard from its mandatory effective date of 1 January 2027. Retrospective application is required, and so the comparative information for the financial years ending 31 December 2025 and 31 December 2026 will be restated in accordance with IFRS 18.

3. Amendments to IAS 21 Lack of Exchangeability (effective for annual periods beginning on or after 1 January 2025)

In August 2023, the IASB amended IAS 21 to help entities to determine whether a currency is exchangeable into another currency, and which spot exchange rate to use when it is not.

The Bank does not expect these amendments to have a material impact on its operations or financial statements.

4. IFRS 19 Subsidiaries without Public Accountability (effective for annual periods beginning on or after 1 January 2027)

Issued in May 2024, IFRS 19 allows for certain eligible subsidiaries of parent entities that report under IFRS Accounting Standards to apply reduced disclosure requirements.

The Bank does not expect this standard to have an impact on its operations or financial statements.

##### **(d) *Basis of measurement***

The financial statements have been prepared on a historical cost basis except for the following items:

- derivative financial instruments are measured at fair value;
- fair value through other comprehensive income ("FVOCI") financial assets;
- financial instruments at fair value through profit or loss are measured at fair value; and
- net defined benefit (asset)/liability is measured at fair value of plan assets less present value of the defined benefit obligations.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **2. Basis of preparation (continued)**

##### **(e) Critical accounting estimates and judgments**

The preparation of financial information requires the use of estimates and judgements about future conditions. In view of the inherent uncertainties and the high level of subjectivity involved in the recognition or measurement of items highlighted as the critical accounting estimates and judgements in note 4, it is possible that the outcomes in the next financial year could differ from those on which management's estimates are based, resulting in materially different conclusions from those reached by management for the purposes of these financial statements. Management's selection of the Bank's accounting policies, which contain critical estimates and judgements reflects the materiality of the items to which the policies are applied and the high degree of judgement and estimation uncertainty involved.

##### **(f) Going concern**

The financial statements are prepared on a going concern basis, as management is satisfied that the Bank has the resources to continue in business for the foreseeable future. In making this assessment, management has considered a wide range of information relating to present and future conditions, including future projections of profitability, cash flows and capital resources. These considerations include stressed scenarios as well as considering potential impacts from other top and emerging risks, and the related impact on profitability, capital and liquidity.

##### **(g) Rounding of amounts**

All amounts disclosed in the financial statements and notes have been rounded off to the nearest thousand dollars unless otherwise stated.

##### **(h) Segmental reporting**

A segment is a distinguishable component of the Bank that is engaged either in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

In accordance with the BoM *Guideline on Public Disclosure of Information*, the Bank is required to split some specific disclosures into Resident and Non-Resident:

- Non-Resident means a person whose centre of economic interest is located outside Mauritius; and includes a company incorporated in Mauritius in so far as its banking transactions carried out through a permanent establishment outside Mauritius are concerned; but does not include a company incorporated outside Mauritius in so far as its banking transactions carried out through a permanent establishment in Mauritius are concerned.

- Resident relates to banking business other than Non-Resident business.

Neither these guidelines nor IFRS Accounting Standards mandate the application of IFRS 8 'Operating segments' to the financial statements of the Bank.

#### **3. Summary of material accounting policies**

The accounting policies set out below have been applied consistently to all the years presented in the financial statements unless otherwise stated.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 3. Summary of material accounting policies (continued)

##### (a) Foreign currencies

###### (i) Functional and presentation currency

Items included in the financial statements of the Bank are measured using the currency of the primary economic environment in which the Bank operates ('the functional currency'). The financial statements of the Bank are presented in United States dollar (USD), which is the Bank's functional currency.

###### (ii) Transactions and balances

Transactions in foreign currencies are recorded at the rate of exchange on the date of the transaction. Assets and liabilities denominated in foreign currencies are translated at the rate of exchange at the end of the reporting period except non-monetary assets and liabilities measured at historical cost that are translated using the rate of exchange at the initial transaction date. Exchange differences are included in other comprehensive income or in profit or loss depending on where the gain or loss on the underlying item is recognised.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss.

##### (b) Interest

Interest income and expense are recognised in profit or loss for all interest bearing financial instruments measured at amortised cost and FVOCI using the effective interest method. The effective interest method is a way of calculating the amortised cost of a financial asset or a financial liability (or groups of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period.

The 'effective interest rate' is the rate that exactly discounts the estimated future cash payments and receipts through the expected life of the financial asset or liability (or, where appropriate, a shorter period) to the carrying amount of the financial asset or liability. When calculating the effective interest rate, the Bank estimates cash flows considering all contractual terms of the financial instrument, but not future credit losses.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received by the Bank that are an integral part of the effective interest rate.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of financial assets, except for financial assets that have subsequently become credit-impaired (or 'stage 3'), for which interest revenue is calculated by applying the effective interest rate to their amortised cost (i.e. net of the expected credit loss provision).

Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or financial liability.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **3. Summary of material accounting policies (continued)**

##### **(c) Fees and commission**

Fees and commission income and expense that are integral to the effective interest rate on a financial asset or financial liability are included in the measurement of the effective interest rate.

Fees and commission income are earned from a diverse range of services provided by the Bank to its customers. The Bank acts as principal in the majority of contracts with customers, with the exception of broking services. For most brokerage trades, the Bank acts as agent in the transaction and recognises broking income net of fees payable to other parties in the arrangement.

The Bank recognises fees earned on transaction-based arrangements at a point in time when we have fully provided the service to the customer (for example, fees arising from negotiating a transaction, such as loan syndication) and when performance obligation have been fulfilled. Where the contract requires services to be provided over time, income is recognised on a systematic basis over the life of the agreement (for example, account servicing fee). It should be noted that the Bank does not offer services with multiple non-distinct/distinct performance obligations.

Fees and commission expense relate mainly to transaction and service fees, which are expensed as the services are received.

##### **(d) Net trading income**

Net trading income comprises gains less losses related to trading assets and liabilities, and includes all realised and unrealised fair value changes and foreign exchange differences.

##### **(e) Income tax**

The tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

On 20 June 2023, legislation was substantively enacted in the UK, the jurisdiction of the entity's ultimate parent entity, HSBC Holdings plc, to introduce the 'Pillar Two' global minimum tax model rules of the OECD's Inclusive Framework on Base Erosion and Profit Shifting (BEPS), with effect from 1 January 2024.

Under these rules, a top-up tax liability arises where the effective tax rate of the parent's operations in a jurisdiction, calculated based on principles set out in the OECD's Pillar Two model rules, is below 15%. Any additional tax arising in relation to jurisdictions in which a Qualified Domestic Minimum Top-up Tax ("QDMTT") applies will be payable to the tax authority in that jurisdiction. Where there is no QDMTT, any resulting tax is payable by HSBC Holdings plc, being the Group's ultimate parent, to the UK tax authority.

During 2022, the government of Mauritius has passed the proposed Pillar Two legislation and a QDMTT, however no effective date has been mentioned. Based on the Group's forecasts, no material top-up tax liability is expected to arise in Mauritius. However the impact is dependent upon the ongoing evolution of rules and guidance in the UK and Mauritius.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 3. Summary of material accounting policies (continued)

##### (e) Income tax (continued)

###### (i) Current tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period. The directors periodically evaluate positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulations is subject to interpretation and considers whether it is probable that a taxation authority will accept an uncertain tax treatment. The Bank measures its tax balance either based on the most likely amount or the expected value depending on which method provides a better prediction of the resolution of the uncertainty.

###### (ii) Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred income tax is provided using the liability method on temporary differences arising between the tax bases of assets and liabilities and their carrying amount in the financial statements.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Deferred tax assets are reviewed at the end of each reporting period and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

The amendments to IAS 12 Income Taxes require companies to recognise deferred tax on transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences, and will require the recognition of additional deferred tax assets and liabilities.

The amendment should be applied to transactions that occur on or after the beginning of the earliest comparative period presented. In addition, entities should recognise deferred tax assets (to the extent that it is probable that they can be utilised) and deferred tax liabilities at the beginning of the earliest comparative period for all deductible and taxable temporary differences associated with right-of-use assets and lease liabilities, and decommissioning, restoration and similar liabilities, and the corresponding amounts recognised as part of the cost of the related assets. The cumulative effect of recognising these adjustments is recognised in the opening balance of retained earnings, or another component of equity, as appropriate.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **3. Summary of material accounting policies (continued)**

##### **(f) Financial assets and liabilities**

###### **Measurement methods**

###### **(i) Amortised cost**

The amortised cost is the amount at which the financial asset or financial liability is measured at initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any loss allowance.

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial asset or financial liability to the gross carrying amount of a financial asset (i.e. its amortised cost before any impairment allowance) or to the amortised cost of a financial liability. The calculation does not consider expected credit losses and includes transaction costs, premiums or discounts and fees and points paid or received that are integral to the effective interest rate, such as origination fees.

When the Bank revises the estimates of future cash flows, the carrying amount of the respective financial assets or financial liability is adjusted to reflect the new estimate discounted using the original effective interest rate. Any changes are recognised in profit or loss.

###### **(ii) Initial recognition and measurement**

The Bank initially recognises loans and advances, deposits, debt securities issued and subordinated liabilities on the date on which they are originated. All other financial instruments (including regular-way purchases and sales of financial assets) are recognised on the trade date, which is the date the Bank becomes a party to the contractual provisions of the instrument. A financial asset or financial liability is measured initially at fair value plus or minus, for an item not at fair value through profit or loss, transaction costs that are incremental and directly attributable to its acquisition or issue. Transaction costs of financial assets and financial liabilities carried at fair value through profit or loss are expensed in profit or loss. Immediately after initial recognition, an expected credit loss allowance (ECL) is recognised for financial assets measured at amortised cost and investments in debt instruments measured at fair value through other comprehensive income ('FVOCI'), as described in note 35(b)(iii), which results in an accounting loss being recognised in profit or loss when an asset is newly originated.

'Fair value' is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal market or, in its absence, the most advantageous market to which the Bank has access at that date. The fair value of a liability reflects its non-performance risk. When available, the Bank measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as active if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **3. Summary of material accounting policies (continued)**

##### **(f) *Financial assets and liabilities (continued)***

##### **(ii) Initial recognition and measurement (continued)**

If there is no quoted price in an active market, then the Bank uses valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

The best evidence of the fair value of a financial instrument at initial recognition is normally the transaction price – i.e. the fair value of the consideration given or received. If the Bank determines that the fair value at initial recognition differs from the transaction price and the fair value is evidenced neither by a quoted price in an active market for an identical asset or liability nor based on a valuation technique that uses only data from observable markets, then the financial instrument is initially measured at fair value, adjusted to defer the difference between the fair value at initial recognition and the transaction price.

Subsequently, that difference is recognised in profit or loss on an appropriate basis over the life of the instrument but no later than when the valuation is wholly supported by observable market data or the transaction is closed out.

If an asset or a liability measured at fair value has a bid price and ask price, then the Bank measures assets and long positions at a bid price and liabilities and short positions at an ask price.

Portfolios of financial assets and financial liabilities that are exposed to market risk and credit risk that are managed by the Bank on the basis of the net exposure to either market or credit risk are measured on the basis of a price that would be received to sell a net long position (or paid to transfer a net short position) for a particular risk exposure. Those portfolio-level adjustments are allocated to the individual assets and liabilities on the basis of the relative risk adjustment of each of the individual instruments in the portfolio.

The fair value of a demand deposit is not less than the amount payable on demand, discounted from the first date on which the amount could be required to be paid.

The Bank recognises transfers between levels of the fair value hierarchy as of the end of the reporting period during which the change has occurred.



## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 3. Summary of material accounting policies (continued)

##### (f) Financial assets and liabilities (continued)

###### (iii) Classification and subsequent measurement of financial assets

The Bank has applied IFRS 9 and classifies its financial assets in the following measurement categories:

- (i) Fair value through profit or loss ('FVPL');
- (ii) Fair value through other comprehensive income ('FVOCI'); or
- (iii) Amortised cost.

##### **Debt instruments**

Debt instruments are those instruments that meet the definition of a financial liability from the issuer's perspective, such as loans, government and corporate bonds and trade receivables purchased from clients in factoring arrangements without recourse.

Classification and subsequent measurement of debt instruments depend on:

- (i) the Bank's business model for managing the asset; and
- (ii) the cash flow characteristics of the asset.

Based on these factors, the Bank classifies its debt instruments into one of the following three measurement categories:

##### Amortised cost

Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest ('SPPI'), and that are not designated at FVPL, are measured at amortised cost. The carrying amount of these assets is adjusted by any expected credit loss allowance recognised and measured as described in note 35(b)(iii). Interest income from these financial assets is included in 'Interest income' using the effective interest rate method.

When debt securities are sold subject to a commitment to repurchase them at a predetermined price ('repos'), they remain on the balance sheet and a liability is recorded in respect of the consideration received. Securities purchased under commitments to resell ('reverse repos') are not recognised on the balance sheet and an asset is recorded in respect of the initial consideration paid. Non-trading repos and reverse repos are measured at amortised cost. The difference between the sale and repurchase price or between the purchase and resale price is treated as interest and recognised in net interest income over the life of the agreement.

Contracts that are economically equivalent to reverse repo or repo agreements (such as sales or purchases of debt securities entered into together with total return swaps with the same counterparty) are accounted for similarly to, and presented together with, reverse repo or repo agreements.

Fair values of repurchase and reverse repurchase agreements that are held on a non-trading basis provide approximate carrying amounts. This is due to the fact that balances are generally short dated.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

#### **3. Summary of material accounting policies (continued)**

##### *(f) Financial assets and liabilities (continued)*

(iii) Classification and subsequent measurement of financial assets (continued)

##### Fair value through other comprehensive income ('FVOCI')

Financial assets held for a business model that is achieved by both collecting contractual cash flows and selling and that contain contractual terms that give rise on specified dates to cash flows that are solely payments of principal and interest are measured at FVOCI. These comprise primarily investment securities. They are recognised on the trade date when the Bank enters into contractual arrangements to purchase and are normally derecognised when they are either sold or redeemed. They are subsequently remeasured at fair value and changes therein (except for those relating to impairment, interest income and foreign currency exchange gains and losses) are recognised in other comprehensive income until the assets are sold. Upon disposal, the cumulative gains or losses in other comprehensive income are recognised in the income statement as 'Other operating income'.

##### Fair value through profit or loss ('FVPL')

Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL and is not part of a hedging relationship is recognised in profit or loss and presented within 'Net trading income' in the period in which it arises. Interest income from these financial assets is included in 'Interest income' using the effective interest rate method.

##### ***Business model***

The business model reflects how the Bank manages the assets in order to generate cash flows. That is, whether the Bank's objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from the sale of assets. If neither of these is applicable (e.g. financial assets are held for trading purposes), then the financial assets are classified as part of 'other' business model and measured at FVPL. Factors considered by the Bank in determining the business model for a group of assets include past experience on how the cash flows for these assets were collected, how the asset's performance is evaluated and reported to key management personnel, how risks are assessed and managed and how managers are compensated.

##### ***SPPI***

Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the Bank assesses whether the financial instruments' cash flows represent solely payments of principal and interest (the 'SPPI test'). In making this assessment, the Bank considers whether the contractual cash flows are consistent with a basic lending arrangement i.e. interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at FVPL.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **3. Summary of material accounting policies (continued)**

##### **(f) Financial assets and liabilities (continued)**

##### **(iv) Classification and subsequent measurement of financial liabilities**

Under IFRS 9, financial liabilities are classified as subsequently measured at amortised cost, except for:

- Financial liabilities at FVPL: this classification is applied to derivatives, financial liabilities held for trading (e.g. short positions in the trading booking) and other financial liabilities designated as such at initial recognition. Gains or losses on financial liabilities designated at FVPL are presented partially in OCI (the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability, which is determined as the amount that is not attributable to changes in market conditions that give rise to market risk) and partially profit or loss (the remaining amount of change in the fair value of the liability). This is unless such a presentation would create, or enlarge, an accounting mismatch, in which case the gains and losses attributable to changes in the credit risk of the liability are also presented in profit or loss;

- Financial liabilities arising from the transfer of financial assets which did not qualify for derecognition, whereby a financial liability is recognised for the consideration received for the transfer. In subsequent periods, the Bank recognises any expense incurred on the financial liability; and

- Financial guarantee contracts and loan commitments (see note 3(p)).

The Bank's holding in financial liabilities represents mainly deposits and borrowings from banks, customers and other liabilities.

##### **(v) Offsetting**

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Bank has a legal right to set off the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted under IFRS Accounting Standards, or for gains and losses arising from a group of similar transactions such as in the Bank's trading activity.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **3. Summary of material accounting policies (continued)**

##### **(f) Financial assets and liabilities (continued)**

###### **(vi) Derecognition**

Financial assets or a portion thereof, are derecognised when the contractual rights to receive the cash flows from these assets have ceased to exist or the assets have been transferred and substantially all the risks and rewards of ownership of the assets are also transferred (that is, if substantially all the risks and rewards have not been transferred, the Bank tests control to ensure that continuing involvement on the basis of any retained powers of control does not prevent derecognition) or the Bank neither transfers nor retains substantially all the risks and rewards of ownership and the Bank has not retained control.

The Bank enters into transactions where it retains the contractual rights to receive cash flows from assets but assumes a contractual obligation to pay those cash flows to other entities and transfers substantially all of the risks and rewards. These transactions are accounted for as 'pass through' transfers that result in derecognition if the Bank:

- has no obligation to make payments unless it collects equivalent amounts from the assets;
- is prohibited from selling or pledging the assets; and
- has an obligation to remit any cash it collects from the assets without material delay.

Financial liabilities are derecognised when they have been redeemed or otherwise extinguished.

##### **(g) Impairment**

The Bank assesses on a forward-looking basis the expected credit losses ('ECL') associated with its debt instrument assets carried at amortised cost and FVOCI and with the exposure arising from loan commitments and financial guarantee contracts. The Bank recognises a loss allowance for such losses at the end of each reporting period. The measurement of ECL reflects:

- An unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- The time value of money; and
- Reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

Note 35(b)(iii) provides more detail of how the expected credit loss allowance is measured.

##### **(h) Reversals of impairment**

If the amount of an impairment loss decreases in a subsequent period, and the decrease can be related objectively to an event occurring after the impairment was recognised, the excess is written back by reducing the loan impairment allowance account accordingly. The write-back is recognised in profit or loss.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **3. Summary of material accounting policies (continued)**

##### **(i) Cash and cash equivalents**

Cash and cash equivalents are items, which are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purposes of the statement of cash flows, cash and cash equivalents include unrestricted balances held with the BoM and highly liquid financial assets with original maturities of three months or less from the acquisition date.

Cash and cash equivalents are carried at amortised cost in the statement of financial position.

##### **(j) Trading assets and liabilities**

Trading assets and liabilities are those assets and liabilities that the Bank acquires or incurs principally for the purpose of selling or repurchasing in the near term, or holds as part of a portfolio that is managed together for short-term profit or position taking.

Trading assets and liabilities are initially recognised and subsequently measured at fair value in the statement of financial position, with transaction costs recognised in profit or loss. All changes in fair value are recognised as part of net trading income in profit or loss. Trading assets and liabilities are not reclassified subsequent to their initial recognition, except that non-derivative trading assets may be reclassified out of the fair value through profit or loss – i.e. trading – category if they are no longer held for the purpose of being sold or repurchased in the near term and the following conditions are met.

##### **(k) Property, plant and equipment**

###### **(i) Recognition and measurement**

Items of property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Items less than USD227 are not capitalised but expensed when incurred in the profit and loss. All items between USD 227 and USD1,359 are capitalised with immediate depreciation.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment. If significant parts of an item of equipment have different useful lives, then they are accounted for as separate items (major components) of equipment.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)** *for the year ended 31 December 2024*

#### **3. Summary of material accounting policies (continued)**

##### **(k) Property, plant and equipment (continued)**

Any gain or loss on disposal of an item property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised within other operating income in profit or loss.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal.

##### **(ii) Subsequent costs**

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Bank and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

##### **(iii) Depreciation**

Depreciation is calculated to write off the cost of items of equipment less their estimated residual values using the straight-line method over their estimated useful lives, and is recognised in profit or loss. The estimated useful lives of significant equipment are as follows:

Office furniture and equipment	– 2 years to 20 years
Computer and other IT equipment	– 3 years to 5 years

Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

##### **(l) Deposits and other borrowed funds**

Deposits are the Bank's main sources of debt funding. Other borrowed funds are used in the daily treasury management activities of the Bank.

The Bank classifies capital instruments as financial liabilities or equity instruments in accordance with the substance of the contractual terms of the instruments.

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**  
*for the year ended 31 December 2024*

**3. Summary of material accounting policies (continued)**

**(l) Deposits and other borrowed funds (continued)**

Deposits and other borrowed funds are initially measured at fair value minus incremental direct transaction costs, and subsequently measured at their amortised cost using the effective interest method.

**(m) Provisions**

Provisions, including legal claims are recognised when:

- the Bank has a present legal or constructive obligation as a result of past events;
- it is probable that an outflow of resources will be required to settle the obligation;
- and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

**(n) Employee benefits**

The Bank operates two pension plans, which include both a defined benefit and a defined contribution plan.

**(i) Defined contribution plans**

A defined contribution plan is a pension plan under which the Bank pays fixed contributions into a separate entity. The Bank provides retirement benefits for its employees through a defined contribution plan which is funded by contributions from the Bank. Under the defined contribution plan, the Bank has no legal or constructive obligation to contribute further to what has been contributed into the fund as defined in the rules of the scheme. Pension contributions are charged to the profit or loss in the year to which they relate. The Bank has an obligation under the current labour laws to pay a severance allowance on retirement of its employees and is allowed to deduct from this severance allowance up to five times the amount of any annual pension granted at retirement age from the said fund.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **3. Summary of material accounting policies (continued)**

##### **(n) Employee benefits (continued)**

##### **(i) Defined contribution plans (continued)**

The present value of the severance allowance payable under the Workers' Rights Act 2019 is calculated annually by independent actuaries using the projected unit credit method. The present value of the severance allowance is determined by the estimated future cash outflows using a discount rate by reference to current interest rates and the yield on bonds and treasury bills and recent corporate debenture issues. Where the present value of the severance allowance payable on retirement is greater than five years of pension payable under the pension plan, the additional severance allowance payable is recognised as a liability and disclosed as unfunded obligations under retirement benefits obligations.

##### **(ii) Defined benefit plans**

A defined benefit plan is a pension plan that is not a defined contribution plan. Typically defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors, such as age, years of service and compensation.

The Bank's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in the current and prior periods, discounting that amount and deducting the fair value of any plan assets.

The calculation of defined benefit obligations is performed annually by a qualified actuary using the projected unit credit method. When the calculation results in a potential asset for the Bank, the recognised asset is limited to the present value of economic benefits available in the form of any future refunds from the plan or reductions in future contributions to the plan. To calculate the present value of economic benefits, consideration is given to any applicable minimum funding requirements.

Remeasurements of the net defined benefit liability, which comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest), are recognised immediately in other comprehensive income. The Bank determines the net interest expense (income) on the net defined benefit liability (asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the then-net defined benefit liability (asset), taking into account any changes in the net defined benefit liability (asset) during the period as a result of contributions and benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in personnel expenses in profit or loss.

When the benefits of a plan are changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in profit or loss. The Bank recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs.



## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **3. Summary of material accounting policies (continued)**

##### **(n) Employee benefits (continued)**

###### **(iii) State pension plan**

Contributions to the Contribution Sociale Généralisée (“CSG”) are recognised in profit or loss in the period in which they fall due.

###### **(iv) Share-based payment**

The Bank grants restricted shares of HSBC Holdings plc to certain employees under various vesting. Upon vesting, the HSBC Holdings plc delivers the shares to the employees. The Bank’s liability against HSBC Holdings plc under such arrangements is measured at fair value at the end of each reporting period. The changes in fair value are recognised in “Share-based payment” reserve in each period. For restricted shares, the fair value is determined by using HSBC Holdings plc shares closing price as at year end.

For share options granted to employees of the Bank directly by HSBC Holdings plc, the compensation expense to be spread over the vesting period is determined by reference to the fair value of the options on grant date, and the impact of any nonmarket vesting conditions such as option lapses. The expense is recognised over the vesting period. The corresponding amount is credited to ‘Share-based payment’ in equity.

###### **(v) Short-term employee benefits**

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid under short-term cash bonus or profit sharing plans if the Bank has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

###### **(vi) Termination benefits**

Termination benefits are payable when employment is terminated by the Bank before the normal retirement date, or when an employee accepts voluntary redundancy in exchange for these benefits. The Bank recognises termination benefits at the earlier of the following dates:

(a) when the Bank can no longer withdraw the offer of those benefits; and

(b) when the Bank recognises costs for a restructuring that is within the scope of IAS37 and involves the payment of termination benefits.

In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to present value.

##### **(o) Stated capital**

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **3. Summary of material accounting policies (continued)**

##### **(p) Contingent liabilities, contractual commitments and guarantees**

###### **(i) Contingent liabilities**

Contingent liabilities, which include certain guarantees and letters of credit pledged as collateral security, and contingent liabilities related to legal proceedings or regulatory matters, are not recognised in the financial statements but are disclosed unless the probability of settlement is remote.

###### **(ii) Financial guarantee contracts and loan commitments**

Financial guarantee contracts are contracts that require the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument. Such financial guarantees are given to banks, financial institutions and other bodies on behalf of customers to secure loans, overdrafts and other banking facilities.

Financial guarantees are initially recognised in the financial statements at fair value on the date the guarantee is given. The fair value of a financial guarantee at the time of signature is zero because all guarantees are agreed on arm's length terms and the value of the premium agreed corresponds to the value of the guarantee obligation. No receivable for the future premiums is recognised.

Subsequent to initial recognition, the Bank's liabilities under such guarantees are measured at the higher of:

- The amount of the loss allowance; and
- The premium received on initial recognition less income recognized in accordance with the principles of IFRS 15.

Any increase in the liability relating to guarantees is taken to profit or loss under net impairment charge on financial asset.

Loan commitments provided by the Bank are measured as the amount of the loss allowance (calculated as described in note 35(b)(iii)). The Bank has not provided any commitment to provide loans at a below-market interest rate, or that can be settled net in cash or by delivering or issuing another financial instrument.

For loan commitments and financial guarantee contracts, the loss allowance is recognised as a provision. However, for contracts that include both a loan and an undrawn commitment and the Bank cannot separately identify the expected credit losses on the undrawn commitment component from those on the loan component, the expected credit losses on the undrawn commitment are recognised together with the loss allowance for the loan. To the extent that the combined expected credit losses exceed the gross carrying amount of the loan, the expected credit losses are recognised as a provision.

###### **(iii) Acceptances and letters of credit**

Acceptances comprise undertakings by the Bank to pay bills of exchange drawn on customers. The Bank expects most acceptances to be settled simultaneously with the reimbursement from customers. Acceptances and letters of credit are accounted for as off-balance sheet items and are disclosed as contingent liabilities and commitments.

##### **(q) Comparatives**

Except when a standard or an interpretation permits or requires otherwise, all amounts are reported or disclosed with comparative information. Where IAS 8 applies, comparative figures have been adjusted to conform with changes in presentation in the current year.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 4. Use of judgements and estimates

In preparing the financial statements, the directors have made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised prospectively.

##### (i) Judgements

Information about judgements made in applying accounting policies that have the most significant effects on the amounts in the financial statements are described in note 3.

##### (ii) Assumption and estimation uncertainties

###### *Measurement of the expected credit loss allowance*

The measurement of the expected credit loss allowance for financial assets measured at amortised cost and FVOCI is an area that requires the use of complex models and significant assumptions about future economic conditions and credit behaviour (e.g. the likelihood of customers defaulting and the resulting losses). The assessment of credit risk, and the estimation of ECL, are unbiased and probability-weighted, and incorporate all available information which is relevant to the assessment including information about past events, current conditions and reasonable and supportable forecasts of future events and economic conditions at the end of the reporting period. In addition, the estimation of ECL should take into account the time value of money. Explanation of the inputs, assumptions and estimation techniques used in measuring ECL is further detailed in note 35(b)(iii), which also sets out key sensitivities of the ECL to changes in these elements.

A number of significant judgements are also required in applying the accounting requirements for measuring

- Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for the measurement of ECL;
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and the associated ECL; and
- Establishing groups of similar financial assets for the purposes of measuring ECL.

The PD, LGD and EAD models which support these determinations are reviewed regularly in light of differences between loss estimates and actual loss experience. The Bank does not have any historical loss experience. Therefore, the underlying models and their calibration, including how they react to forward-looking economic conditions, remain subject to review and refinement. This is particularly relevant for lifetime PDs, which have not been previously used in regulatory modelling and for the incorporation of 'Upside scenarios' which have not generally been subject to experience gained through stress testing.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **4. Use of judgements and estimates (continued)**

##### **(ii) Assumption and estimation uncertainties (continued)**

###### *Measurement of the expected credit loss allowance (continued)*

Wholesale models are developed at different levels of granularity and complexity depending on data availability and materiality of each portfolio. For the Bank, a simplified approach based on a proxy model, India, has been used. The risk characteristics of the target and proxy portfolios have been analysed and compared to justify the use of India as a proxy model.

The exercise of judgement in making estimations requires the use of assumptions which are highly subjective and very sensitive to the risk factors, in particular to changes in economic and credit conditions. Many of the factors have a high degree of interdependency and there is no single factor to which loan impairment allowances as a whole are sensitive.

Detailed information about the judgements and estimates made by the Bank in the above areas is set out in notes 35(b)(iii) and 35(b)(vi).

###### *Retirement Benefit Obligations*

The present value of the retirement benefit obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. Any changes in the assumptions will impact the carrying amount of pension obligations.

The assumptions used in determining the net cost (income) for pensions include the discount rate. The actuarial report determines the appropriate discount rate at the end of each year and which are validated by the Bank. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the actuary considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid and that have terms to maturity approximating the terms of the related pension liability. Other key assumptions for pension obligations are based in part on current market conditions.

The sensitivity analysis for the key assumptions are disclosed in note 27.

###### *Fair Value of Financial Instruments*

The fair value of financial instruments where no active market exists or where quoted prices are not otherwise available are determined by using valuation techniques. In these cases, the fair values are estimated from observable data in respect of similar financial instruments or using models.

For financial instruments that trade infrequently and have little price transparency, fair value is less objective, and requires varying degrees of judgement depending on liquidity, concentration, uncertainty of market factors, pricing assumption and other risks affecting the specific instrument.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 5. Fair values of financial instruments

The fair values of financial assets and financial liabilities that are traded in active markets are based on quoted market prices or dealer price quotations. For all other financial instruments, the Bank determines fair values using other valuation techniques.

##### (i) Valuation of financial instruments

The Bank measures fair values using the following fair value hierarchy, which reflects the significance of the inputs used in making the measurements:

Level 1: Quoted (unadjusted) in an active market for an identical instrument.

Level 2: Valuation techniques based on observable inputs, either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques where all significant inputs are directly or indirectly observable from market data.

Level 3: Valuation techniques using significant unobservable inputs. This category includes all instruments where the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments where significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

Valuation techniques mainly include net present value and discounted cash flow models. Assumptions and inputs used in valuation techniques include risk-free and benchmark interest rates, bond and equity prices and foreign currency exchange rates. The objective of valuation techniques is to arrive at a fair value determination that reflects the price of the financial instrument at the end of the reporting period that would have been determined by market participants acting at arm's length.

The Bank uses widely recognised valuation models for determining the fair value of common and more simple financial instruments, like interest rate and currency swaps that use only observable market data and require little management judgement and estimation. Observable prices and model inputs are usually available in the market for listed debt and equity securities, exchange traded derivatives and simple over the counter derivatives like interest rate swaps. Availability of observable market prices and model inputs reduces the need for management judgement and estimation and also reduces the uncertainty associated with determination of fair values. Availability of observable market prices and inputs varies depending on the products and markets and is prone to changes based on specific events and general conditions in the financial markets.

Valuation models for financial instruments measured at fair value that employ significant unobservable inputs require a higher degree of management judgement and estimation in determination of fair value. Management judgement and estimation are usually required for selection of the appropriate valuation model to be used, determination of expected future cash flows on the financial instrument being valued, determination of probability of counterparty default and prepayments and selection of appropriate discount rates. However, as at the end of the reporting period, the Bank did not have any instruments whose valuation required significant unobservable input.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 5. Fair values of financial instruments (continued)

(ii) *Financial instruments measured at fair value - fair value hierarchy*

The table below analyses financial instruments measured at fair value through profit and loss and through other comprehensive income at the end of the reporting period, by the level in the fair value hierarchy into which the fair value measurement is categorised as follows:

	Valuation techniques				Total USD'000	
	Quoted market price Level 1 USD'000	Using observable inputs Level 2 USD'000	With significant unobservable inputs Level 3 USD'000			
	<b>At 31 December 2024</b>					
	Trading assets	-	2	-		2
Investment securities	759,100	3,477	-	762,577		
Trading liabilities	-	64	-	64		
<b>At 31 December 2023</b>						
Trading assets	-	260	-	260		
Investment securities	630,253	3,700	-	633,953		
Trading liabilities	-	7	-	7		
<b>At 31 December 2022</b>						
Trading assets	-	1	-	1		
Investment securities	522,712	3,746	-	526,458		
Trading liabilities	-	92	-	92		

There has been no transfer between the levels during the year.

(iii) *Financial instruments not measured at fair value*

The following table sets out the fair values of financial instruments not measured at fair value and analyses them by the level in the fair value hierarchy into which each fair value measurement is categorised.

	Carrying Amount USD'000	Fair value				Total fair values USD'000
		Valuation techniques				
		Quoted market price Level 1 USD'000	Using observable inputs Level 2 USD'000	With significant unobservable inputs Level 3 USD'000		
<b>Assets and Liabilities at 31 December 2024</b>						
<b>Assets</b>						
Reverse repurchase agreement - non trading	201,742	-	201,842	-	201,842	
Loans and advances to banks	352,916	-	355,202	-	355,202	
Loans and advances to customers	592,255	-	596,092	-	596,092	
Other financial assets at amortised cost	3,185	-	3,239	-	3,239	
<b>Liabilities</b>						
Deposits from customers	2,347,401	-	2,347,401	-	2,347,401	
Other borrowed funds	31,981	-	32,004	-	32,004	

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 5. Fair values of financial instruments (continued)

(iii) Financial instruments not measured at fair value (continued)

	Carrying Amount	Fair value				Total fair values
		Valuation techniques				
		Quoted market price Level 1	Using observable inputs Level 2	With significant unobservable inputs Level 3		
Assets and Liabilities at 31 December 2023	USD'000	USD'000	USD'000	USD'000	USD'000	
<b>Assets</b>						
Reverse repurchase agreement - non trading	188,646	-	188,812	-	188,812	
Loans and advances to banks	237,160	-	239,109	-	239,109	
Loans and advances to customers	906,833	-	914,286	-	914,286	
Other financial assets at amortised cost	170,074	131,398	36,666	-	168,064	
<b>Liabilities</b>						
Deposits from customers	2,639,336	-	2,639,336	-	2,639,336	
Other borrowed funds	379,564	-	381,552	-	381,552	

	Carrying Amount	Fair value				Total fair values
		Valuation techniques				
		Quoted market price Level 1	Using observable inputs Level 2	With significant unobservable inputs Level 3		
Assets and Liabilities at 31 December 2022	USD'000	USD'000	USD'000	USD'000	USD'000	
<b>Assets</b>						
Loans and advances to banks	576,824	-	578,278	-	578,278	
Loans and advances to customers	1,219,760	-	1,222,834	-	1,222,834	
Other financial assets at amortised cost	174,383	149,116	25,267	-	174,383	
<b>Liabilities</b>						
Deposits from customers	2,304,375	-	2,304,375	-	2,304,375	
Other borrowed funds	768,783	-	769,858	-	769,858	

The following is a list of financial instruments whose carrying amount is a reasonable approximation of fair value because, for example, they are short-term in nature or re-price to current market rates frequently:

Assets	Liabilities
Cash and cash equivalents	Other liabilities including:
Other Assets including:	- Acceptance and endorsements
- Mandatory balances with central bank	- Short-term payables
- Short-term receivables	

#### Bases of valuation

The fair value measurement is the Bank's estimate of the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. It does not reflect the economic benefits and costs that the Bank expects to flow from the instruments' cash flows over their expected future lives. Other reporting entities may use different valuation methodologies and assumptions in determining fair values for which no observable market prices are available.

Fair values of the following assets and liabilities are estimated for the purpose of disclosure as described in the following section.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **5. Fair values of financial instruments (continued)**

(iii) *Financial instruments not measured at fair value (continued)*

*Loans and advances to banks and customers and reverse repurchase agreement (non trading)*

The fair value of loans and advances and reverse repurchase agreements are based on observable market transactions, where available. In the absence of observable market transactions, fair value is estimated using valuation models that incorporate a range of input assumptions. These assumptions may include value estimates from third party brokers which reflect over-the-counter trading activity, forward looking discounted cash flow models using assumptions which the Bank considers as being consistent with those which would be used by market participants in valuing such loans, and trading inputs from other market participants which includes observed primary and secondary trades.

Loans and reverse repurchase agreements are grouped, as far as possible, into homogeneous groups and stratified by loans/reverse repurchase agreements with similar characteristics to improve the accuracy of estimated valuation outputs. Valuation techniques are calibrated on a regular basis and tested for validity using prices from observable current market transactions in the same instrument, without modification or repackaging, or are based on any available observable market data. The fair value of a loan reflects both loan impairments at the end of the reporting period and estimates of market participants' expectations of credit losses over the life of the loans, and the fair value effect of re-pricing between origination and the reporting date. The fair valuation of loans and advances to banks and customers and reverse repurchase agreement are based on indirect observable inputs and are therefore classified under

*Deposits from customers and other borrowed funds*

For the purpose of estimating fair value, deposits by customer accounts and other borrowed funds are grouped by remaining contractual maturity. Fair values are estimated by applying current rates offered for deposits of similar remaining maturities; therefore, the deposits by banks and customer accounts are under the Level 2 valuation technique. The fair value of a deposit repayable on demand is approximated by its carrying value.



## HSBC Bank (Mauritius) Limited

Notes to and forming part of the financial statements (continued)  
for the year ended 31 December 2024

### 6. Segmental reporting

The information on pages 111 to 112 is provided for in accordance with the BoM *Guideline on Public Disclosure of Information*.

#### Statement of financial position

USD'000

	Notes	2024			2023			2022		
		Total	Resident	Non-Resident	Total	Resident	Non-Resident	Total	Resident	Non-Resident
<b>Assets</b>										
Cash and cash equivalents	16	819,788	24,544	795,244	1,243,288	17,057	1,226,231	896,930	38,596	858,334
Reverse repurchase agreement - non trading	33	201,742	-	201,742	188,646	-	188,646	-	-	-
Trading assets	17	2	-	2	260	-	260	1	-	1
Loans and advances to banks	18	352,916	61,173	291,743	237,160	25,222	211,938	576,824	46,701	530,123
Loans and advances to customers	19	592,255	406,045	186,210	906,833	259,976	646,857	1,219,760	223,261	996,499
Investment securities at FVOCI	20	762,577	3,477	759,100	633,953	3,700	630,253	526,458	3,746	522,712
Investment securities at amortised cost	20	3,185	3,185	-	170,074	10,194	159,880	174,383	-	174,383
Other assets	23	3,341	1,151	2,190	4,521	2,075	2,446	3,782	1,435	2,347
Property, plant and equipment	21	1,279	1,279	-	1,402	1,402	-	1,141	1,141	-
Deferred tax assets	22	171	171	-	198	198	-	418	418	-
<b>Total assets</b>		<b>2,737,256</b>	<b>501,025</b>	<b>2,236,231</b>	<b>3,386,335</b>	<b>319,824</b>	<b>3,066,511</b>	<b>3,399,697</b>	<b>315,298</b>	<b>3,084,399</b>
<b>Liabilities</b>										
Deposits from customers	24	2,347,401	2,322,960	24,441	2,639,336	2,607,697	31,639	2,304,375	2,269,548	34,827
Trading liabilities	17	64	-	64	7	-	7	92	-	92
Other borrowed funds	25	31,981	31,981	-	379,564	17,625	361,939	768,783	8,074	760,709
Current tax liabilities	15	6,563	6,563	-	11,316	11,316	-	3,193	3,193	-
Other liabilities	26	4,482	1,358	3,124	6,257	2,624	3,633	6,144	2,532	3,612
<b>Total liabilities</b>		<b>2,390,491</b>	<b>2,362,862</b>	<b>27,629</b>	<b>3,036,480</b>	<b>2,639,262</b>	<b>397,218</b>	<b>3,082,587</b>	<b>2,283,347</b>	<b>799,240</b>
<b>Shareholder's equity</b>										
Stated capital	28	72,957			72,957			72,957		
Retained earnings	29	192,461			193,671			154,124		
Other reserves	29	81,347			83,227			90,029		
<b>Total equity attributable to equity holder</b>		<b>346,765</b>			<b>349,855</b>			<b>317,110</b>		
<b>Total liabilities and shareholder's equity</b>		<b>2,737,256</b>			<b>3,386,335</b>			<b>3,399,697</b>		

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**  
for the year ended 31 December 2024

**6. Segmental reporting (continued)**

**Statement of operating income**  
**USD'000**

	Notes	2024			2023			2022		
		Total	Resident	Non-Resident	Total	Resident	Non-Resident	Total	Resident	Non-Resident
Interest income		169,025	19,156	149,869	185,752	20,445	165,307	67,399	13,619	53,780
Interest expense		(45,024)	(35,120)	(9,904)	(65,264)	(33,105)	(32,159)	(15,351)	(5,037)	(10,314)
<b>Net interest income</b>	8	<b>124,001</b>	<b>(15,964)</b>	<b>139,965</b>	120,488	(12,660)	133,148	52,048	8,582	43,466
Fee and commission income		6,626	6,207	419	6,598	6,252	346	6,445	5,804	641
Fee and commission expense		(931)	(41)	(890)	(1,361)	(57)	(1,304)	(1,336)	(160)	(1,176)
<b>Net fee and commission income</b>	9	<b>5,695</b>	<b>6,166</b>	<b>(471)</b>	5,237	6,195	(958)	5,109	5,644	(535)
Net trading income	10	2,114	3,176	(1,062)	2,209	4,300	(2,091)	3,013	(8,442)	11,455
Other operating income	11	403	270	133	360	360	-	351	348	3
		<b>2,517</b>	<b>3,446</b>	<b>(929)</b>	2,569	4,660	(2,091)	3,364	(8,094)	11,458
<b>Total operating income</b>		<b>132,213</b>	<b>(6,352)</b>	<b>138,565</b>	128,294	(1,805)	130,099	60,521	6,132	54,389

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued) for the year ended 31 December 2024

#### 7. Classification of financial assets and financial liabilities

See accounting policies in Note 3 (f).

The table below provides reconciliation between line items in the statement of financial position and categories of financial instruments.

	IFRS 9 Measurement Category	2024 USD'000	2023 USD'000	2022 USD'000
<b>Assets</b>				
Cash and cash equivalents	Amortised cost	819,788	1,243,288	896,930
Reverse repurchase agreement - non trading	Amortised cost	201,742	188,646	-
Trading assets	FVPL	2	260	1
Loans and advances to banks	Amortised cost	352,916	237,160	576,824
Loans and advances to customers	Amortised cost	592,255	906,833	1,219,760
Investment securities at FVOCI	FVOCI	762,577	633,953	526,458
Investment securities at amortised cost	Amortised cost	3,185	170,074	174,383
Other assets	Amortised cost	2,522	3,801	2,910
		<b>2,734,987</b>	<b>3,384,015</b>	<b>3,397,266</b>
<b>Liabilities</b>				
Deposits from customers	Amortised cost	2,347,401	2,639,336	2,304,375
Trading liabilities	FVPL	64	7	92
Other borrowed funds	Amortised cost	31,981	379,564	768,783
Other liabilities	Amortised cost	3,890	4,761	5,095
		<b>2,383,336</b>	<b>3,023,668</b>	<b>3,078,345</b>

#### 8. Net interest income

	2024 USD'000	2023 USD'000	2022 USD'000
<b>Interest income</b>			
<i>Recognised on financial assets measured at amortised cost</i>			
Cash and cash equivalents	83,860	64,426	16,709
Loans and advances to banks	10,219	23,901	6,722
Loans and advances to customers	37,548	61,996	35,209
Investment securities	6,011	7,869	1,832
<i>Recognised on financial assets measured at FVOCI</i>			
Investment securities	31,387	27,560	6,927
Total interest income	<b>169,025</b>	<b>185,752</b>	<b>67,399</b>
<b>Interest expense</b>			
<i>Recognised on financial liabilities measured at amortised cost</i>			
Deposits from customers	(36,230)	(33,062)	(4,943)
Other borrowed funds	(8,758)	(32,163)	(10,400)
Interest expense under IFRS 16	(36)	(39)	(8)
Total interest expense	<b>(45,024)</b>	<b>(65,264)</b>	<b>(15,351)</b>
<b>Net interest income</b>	<b>124,001</b>	<b>120,488</b>	<b>52,048</b>

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued) for the year ended 31 December 2024

#### 9. Net fee and commission income

	2024 USD'000	2023 USD'000	2022 USD'000
<b>Fee and commission income</b>			
Corporate banking related fees	4,541	4,151	4,582
Financial guarantee contracts issued	38	80	5
Global custody	1,423	1,948	1,440
Other	624	419	418
Total fee and commission income	<u>6,626</u>	<u>6,598</u>	<u>6,445</u>
<b>Fee and commission expense</b>			
Other	(931)	(1,361)	(1,336)
Total fee and commission expense	<u>(931)</u>	<u>(1,361)</u>	<u>(1,336)</u>
<b>Net fee and commission income</b>	<u>5,695</u>	<u>5,237</u>	<u>5,109</u>

Other fee and commission income consists of mainly commission received on performance bonds. Other fee and commission expense relate mainly to fees on nostro accounts with related parties.

#### 10. Net trading income

	2024 USD'000	2023 USD'000	2022 USD'000
Foreign exchange	<u>2,114</u>	<u>2,209</u>	<u>3,013</u>

#### 11. Other operating income

	2024 USD'000	2023 USD'000	2022 USD'000
Intercompany management fees	271	360	348
External recovery – third party	-	-	3
Gain on disposal of investment securities at FVOCI	133	-	-
Loss on disposal of equipment	(1)	-	-
	<u>403</u>	<u>360</u>	<u>351</u>

#### 12. Net impairment release/(charge) on financial assets

	2024 USD'000	2023 USD'000	2022 USD'000
Release/(charge) for impairment losses for the year:			
Loans and advances to customers	402	192	(649)
Investment securities at FVOCI	(1)	201	(203)
Investment securities at amortised cost	6	41	(24)
Loans and advances to banks	(6)	338	(368)
Loan commitments and financial guarantees	(6)	(18)	-
	<u>395</u>	<u>754</u>	<u>(1,244)</u>

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued) for the year ended 31 December 2024

#### 13. Personnel expenses

	2024 USD'000	2023 USD'000	2022 USD'000
	Note		
Wages and salaries	1,748	1,765	2,167
Compulsory social security obligations	125	163	154
Contributions to defined contribution plans	27 22	31	38
Contributions to defined benefit plans	27 11	95	243
Equity settled share-based payments	15	7	13
(Reversal)/provision for termination benefits	-	(511)	1,210
Other personnel expenses	632	920	953
	<b>2,553</b>	<b>2,470</b>	<b>4,778</b>

#### 14. Other expenses

	2024 USD'000	2023 USD'000	2022 USD'000
Premises and equipment	180	66	55
Administrative expenses	618	602	558
Intercompany IT charges	4,683	3,158	2,699
Intercompany regionally allocated costs	730	712	1,407
Intercompany management fees	4,654	4,068	4,272
Other intercompany expenses	406	493	413
Operating lease expense	1	15	110
	<b>11,272</b>	<b>9,114</b>	<b>9,514</b>

#### 15. Income tax

Income tax is calculated on the Bank's taxable profits as follows:

- up to MUR 1.5bn - 5%
- over to MUR 1.5bn - 15%

When different tax rates apply to different levels of taxable income, deferred tax assets and liabilities are measured using the average rates that are expected to apply to the taxable profit (or loss) of the periods in which the temporary differences are expected to reverse. Based on year 31 December 2024 and the budgeted figures of 2025 to 2027, the effective tax rate for 2024 has been determined to be at 14% (2023 and 2022: 12%).

The Bank is also liable to pay a special levy on its leviable income (Net interest income and other income before deduction of expenses) derived during the year. Special levy is calculated at the rate of 5.5% on leviable income subject always to a maximum cap at 1.5 times the amount paid in respect of the year ended 31 December 2017. The special levy is included in income tax expense and current liability in the financial statements. The Bank is subject to the Advances Payment System ('APS') whereby it pays income tax on a quarterly basis.

Corporate Social Responsibility tax (CSR) is payable at the rate of 2% on Resident (excluding GBC) chargeable income and a Corporate Climate Responsibility (CCR) Levy is also payable by the Bank at the rate of 2% of the total chargeable income. CCR is payable by companies whose annual turnover are above MUR50m.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued) for the year ended 31 December 2024

#### 15. Income tax (continued)

<u>Income tax reconciliation</u>	Note	2024 USD'000	2023 USD'000	2022 USD'000
Income tax charge		16,916	14,070	4,024
Deferred tax charge/(credit)	22	34	218	(187)
<b>Total tax expense per statement of profit or loss and other comprehensive income</b>		<b>16,950</b>	<b>14,288</b>	<b>3,837</b>
<i>Reconciliation of effective tax rate</i>				
Profit before income tax per statement of profit or loss and other comprehensive income.		<b>118,504</b>	117,166	44,822
Income tax at effective tax rate (14%/12% /12%)		<b>14,220</b>	14,060	3,586
Tax effect of non-deductible expenses		<b>4</b>	4	2
Prior years over provision		<b>(76)</b>	(39)	(17)
Special levy on banks		<b>157</b>	225	120
Corporate Social Responsibility		<b>29</b>	26	11
Corporate Climate Levy		<b>2,363</b>	-	-
Under/(over) provision of deferred income tax in current year		<b>232</b>	12	(232)
Impact of change in deferred tax rate		<b>21</b>	-	141
Overseas withholding taxes		<b>-</b>	-	226
		<b>16,950</b>	<b>14,288</b>	<b>3,837</b>
<u>Current tax liabilities</u>				
		2024 USD'000	2023 USD'000	2022 USD'000
Current tax liabilities at 1 January		<b>11,316</b>	3,193	145
Income tax charge		<b>16,916</b>	14,070	4,024
Tax paid during the year		<b>(21,669)</b>	(5,947)	(976)
<b>Current tax liabilities at 31 December</b>		<b>6,563</b>	<b>11,316</b>	<b>3,193</b>

#### 16. Cash and cash equivalents

	2024 USD'000	2023 USD'000	2022 USD'000
<b>Bank</b>			
Balances with banks in Mauritius or abroad	<b>111,676</b>	29,785	196,098
Unrestricted balances with Central Bank	<b>16,230</b>	16,608	35,201
Money market placements	<b>691,882</b>	1,196,895	665,631
	<b>819,788</b>	<b>1,243,288</b>	<b>896,930</b>

Unrestricted balances with Central Bank include both interest and non-interest bearing balances over and above the minimum cash reserve requirement (CRR). These balances are treated as current.

Money market placements under cash and cash equivalents are fixed/floating interest bearing investments with original maturities of three months or less from the acquisition date. Placements are measured at amortised cost, less impairment.

## HSBC Bank (Mauritius) Limited

Notes to and forming part of the financial statements (continued)  
for the year ended 31 December 2024

### 17. Trading assets and liabilities

Trading assets	2024 USD'000	2023 USD'000	2022 USD'000
Derivative assets	2	260	1
Current	2	260	1
<b>Trading liabilities</b>	<b>2024 USD'000</b>	<b>2023 USD'000</b>	<b>2022 USD'000</b>
Derivative liabilities	64	7	92
Current	64	7	92

Trading assets and liabilities comprise of derivative foreign exchange contracts which are denominated mainly in EUR. The nominal amount is USD63.1m (2023: USD111.6m and 2022: USD67.5m).

### 18. Loans and advances to banks

	2024 USD'000	2023 USD'000	2022 USD'000
<u>Loan and advances to banks:</u>			
Entities outside Mauritius	291,796	211,990	530,489
Entities in Mauritius	61,184	25,228	46,733
	352,980	237,218	577,222
Less impairment	(64)	(58)	(398)
	352,916	237,160	576,824
<u>Remaining term of maturity:</u>			
Up to 3 months	151,084	50,126	96,279
Over 3 months and up to 6 months	20,063	10,939	18,628
Over 6 months and up to 12 months	100,533	50,269	293,836
Over 12 months	81,300	125,884	168,479
	352,980	237,218	577,222
Current	271,680	111,334	408,743
Non-current	81,300	125,884	168,479
	352,980	237,218	577,222

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**  
for the year ended 31 December 2024

**19. Loans and advances to customers**

	2024 USD'000	2023 USD'000	2022 USD'000
Entities outside Mauritius	186,230	647,189	997,036
Entities in Mauritius	406,089	260,109	223,381
	<b>592,319</b>	907,298	1,220,417
Less impairment	(64)	(465)	(657)
	<b>592,255</b>	906,833	1,219,760
<u>Remaining term of maturity:</u>			
Up to 3 months	395,522	419,817	599,919
Over 3 months and up to 6 months	451	58,368	132,938
Over 6 months and up to 12 months	38,970	85,392	147,271
Over 1 year and up to 5 years	157,376	343,721	340,289
	<b>592,319</b>	907,298	1,220,417
Current	434,943	563,577	880,128
Non-current	157,376	343,721	340,289
	<b>592,319</b>	907,298	1,220,417

	2024			2023			2022		
	USD'000 Total	USD'000 Resident	USD'000 Non-Resident	USD'000 Total	USD'000 Resident	USD'000 Non-Resident	USD'000 Total	USD'000 Resident	USD'000 Non-Resident
<u>Credit Concentration of risk by industry sectors:</u>									
<b>Other Non-Financial Corporations</b>									
C - Manufacturing	48,136	-	48,136	111,493	-	111,493	141,547	-	141,547
D - Electricity, gas, steam and air conditioning supply	768	-	768	1,492	-	1,492	2,203	-	2,203
F - Construction	96,954	-	96,954	98,448	-	98,448	100,353	-	100,353
G - Wholesale and retail trade; and repair of motor vehicles and motorcycles	541	-	541	3,047	-	3,047	27,683	263	27,420
H - Transportation and storage	3,009	-	3,009	7,088	-	7,088	11,117	-	11,117
J - Information and communication	35,108	-	35,108	55,070	-	55,070	105,372	-	105,372
L - Real estate activities	-	-	-	-	-	-	15,159	15,159	-
<b>Financial Corporations (excluding Global Business Companies)</b>	1,714	-	1,714	376,965	6,414	370,551	613,293	4,269	609,024
<b>Global Business Corporations (GBCs)</b>	406,089	406,089	-	253,695	253,695	-	203,690	203,690	-
	<b>592,319</b>	<b>406,089</b>	<b>186,230</b>	907,298	260,109	647,189	1,220,417	223,381	997,036



## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 20. Investment securities

	2024 USD'000	2023 USD'000	2022 USD'000
Investment securities at FVOCI	762,577	633,953	526,458
Investment securities at amortised cost	3,185	170,074	174,383
	<b>765,762</b>	<b>804,027</b>	<b>700,841</b>
Current	764,700	802,894	675,574
Non current	1,062	1,133	25,267
	<b>765,762</b>	<b>804,027</b>	<b>700,841</b>

Investments securities at FVOCI comprise US treasury bills and Government of Mauritius treasury bills that are held for regulatory purposes. Investment securities at amortised costs comprise of USD3.2m (2023: USD36.9m; 2022: USD25.3m) of investment in corporate bonds and there were no US treasury bills as at 31 December 2024 (2023: USD133.2m; 2022: USD146.1m).

#### 21. Property, plant and equipment

	2024 USD'000	2023 USD'000	2022 USD'000
Owned property, plant and equipment	646	816	54
Right-of-use assets	633	586	371
Work in progress	-	-	716
At 31 December	<b>1,279</b>	<b>1,402</b>	<b>1,141</b>

USD'000	Right-of-use assets (Land and Building)	Work in progress	Computer and other IT equipment	Office furniture and equipment	Total
<i>Cost:</i>					
At 1 January 2022	291	-	112	101	504
Additions	372	716	1	34	1,123
Disposals	(245)	-	(36)	-	(281)
At 31 December 2022	418	716	77	135	1,346
Additions	311	-	52	196	559
Disposals	-	-	-	(63)	(63)
Transfers	-	(716)	-	716	-
At 31 December 2023	<b>729</b>	<b>-</b>	<b>129</b>	<b>984</b>	<b>1,842</b>
Additions	-	-	52	37	89
Modification	130	-	-	-	130
Disposals	-	-	(68)	(78)	(146)
At 31 December 2024	<b>859</b>	<b>-</b>	<b>113</b>	<b>943</b>	<b>1,915</b>

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**  
for the year ended 31 December 2024

**21. Property, plant and equipment (continued)**

USD'000	Right-of-use assets (Land and Building)	Work in progress	Computer and other IT equipment	Office furniture and equipment	Total
<i>Accumulated depreciation:</i>					
At 1 January 2022	146	-	81	96	323
Depreciation for the year	146	-	11	6	163
Disposals	(245)	-	(36)	-	(281)
At 31 December 2022	47	-	56	102	205
Depreciation for the year	96	-	43	159	298
Disposals	-	-	-	(63)	(63)
At 31 December 2023	<b>143</b>	<b>-</b>	<b>99</b>	<b>198</b>	<b>440</b>
Depreciation for the year	<b>83</b>	<b>-</b>	<b>12</b>	<b>184</b>	<b>279</b>
Disposals	<b>-</b>	<b>-</b>	<b>(63)</b>	<b>(20)</b>	<b>(83)</b>
<b>At 31 December 2024</b>	<b>226</b>	<b>-</b>	<b>48</b>	<b>362</b>	<b>636</b>
<b>Net book value at 31 December 2024</b>	<b>633</b>	<b>-</b>	<b>65</b>	<b>581</b>	<b>1,279</b>
Net book value at 31 December 2023	586	-	30	786	1,402
Net book value at 31 December 2022	371	716	21	33	1,141

**22. Deferred tax assets**

USD'000	Pension obligation	Impairment allowances	Accelerated capital allowances	Lease	Fair value reserve	Provision for termination benefits	Total
At 1 January 2022	110	3	-	-	16	-	129
Credit/(Charged)							
- to profit or loss	36	150	(4)	-	-	146	328
- to other comprehensive income	(167)	-	-	-	(53)	-	(220)
- Impact of change in deferred tax rate in profit or loss	(146)	5	-	-	-	-	(141)
- Impact of change in deferred tax rate in other comprehensive income	299	-	-	-	23	-	322
At 31 December 2022	132	158	(4)	-	(14)	146	418
Credit/(Charged)							
- to profit or loss	18	(90)	-	-	-	(146)	(218)
- to other comprehensive income	(33)	-	-	-	31	-	(2)
- Impact of change in deferred tax rate in profit or loss	-	-	-	-	-	-	-
- Impact of change in deferred tax rate in other comprehensive income	-	-	-	-	-	-	-
At 31 December 2023	117	68	(4)	-	17	-	198
Credit/(Charged)							
- to profit or loss	(45)	(36)	19	7	-	-	(55)
- to other comprehensive income	83	-	-	-	(21)	-	62
- Impact of change in deferred tax rate in profit or loss	32	(12)	1	-	-	-	21
- Impact of change in deferred tax rate in other comprehensive income	(51)	-	-	-	(4)	-	(55)
<b>At 31 December 2024</b>	<b>136</b>	<b>20</b>	<b>16</b>	<b>7</b>	<b>(8)</b>	<b>-</b>	<b>171</b>

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 23. Other assets

	Note	2024 USD'000	2023 USD'000	2022 USD'000
Mandatory balance with Central Bank (Note a)		332	1,433	580
Retirement benefit (funded)	27	689	484	635
Receivable from Income Tax Department of India (Note b)		2,075	2,139	2,148
Others		245	465	419
		<b>3,341</b>	<b>4,521</b>	<b>3,782</b>
Current		2,652	4,037	3,147
Non current		689	484	635
		<b>3,341</b>	<b>4,521</b>	<b>3,782</b>

Note a – Non-interest bearing balances to be maintained with the BoM as cash reserve requirement. The funds can be used overnight and as such, the funds are not restricted. They meet the definition of cash and cash equivalents and the balance was not reclassified to cash and cash equivalents as it was not material.

Note b – The Income Tax department of India (ITA) has challenged the withholding tax exemptions under the Mauritius-India Tax Treaty and filed assessments, including making payments of Income Tax in good faith for all periods up to and including the year ended 31 March 2016. The Bank has appealed all these tax assessments issued by the ITA and to date has received 8 out of 8 favorable orders from the various appeal tribunals and commissioners for repayment of the Income Tax paid as required under the appeal process. However as at 31 December 2014, 1 of the 8 tax repayment of USD 2.1m is still pending for the ITA for year of assessment 2016-17.

#### 24. Deposits from customers

	2024			2023			2022		
	USD'000 Total	USD'000 Resident	USD'000 Non-Resident	USD'000 Total	USD'000 Resident	USD'000 Non-Resident	USD'000 Total	USD'000 Resident	USD'000 Non-Resident
<u>Corporate Customers</u>									
Current account	1,517,477	1,495,990	21,487	1,589,625	1,557,986	31,639	1,667,354	1,632,527	34,827
Time deposits with remaining term to maturity:									
Up to 3 months	746,074	743,120	2,954	891,274	891,274	-	518,346	518,346	-
Over 3 months and up to 6 months	74,978	74,978	-	54,754	54,754	-	74,193	74,193	-
Over 6 months and up to 12 months	8,872	8,872	-	103,683	103,683	-	44,482	44,482	-
	<b>2,347,401</b>	<b>2,322,960</b>	<b>24,441</b>	<b>2,639,336</b>	<b>2,607,697</b>	<b>31,639</b>	<b>2,304,375</b>	<b>2,269,548</b>	<b>34,827</b>

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 25. Other borrowed funds

	2024 USD'000	2023 USD'000	2022 USD'000
Borrowings from banks:			
Entities in Mauritius	31,981	17,625	8,074
Entities outside Mauritius	-	361,939	760,709
	<b>31,981</b>	<b>379,564</b>	<b>768,783</b>
Current	24,546	77,890	288,141
Non-current	7,435	301,674	480,642
	<b>31,981</b>	<b>379,564</b>	<b>768,783</b>

Other borrowed funds consist mainly of borrowings from Group's offices at floating rates. There have been no defaults for the year ended 31 December 2024 (2023 and 2022: No defaults).

#### 26. Other liabilities

	Note	2024 USD'000	2023 USD'000	2022 USD'000
Other retirement obligation (unfunded)	27	201	214	267
Intercompany payable (HBAP)*		2,054	1,986	1,785
Lease liabilities		667	614	380
Unclaimed demand drafts		96	144	446
Accruals and deferred income		970	1,825	1,455
Provision for termination benefits		-	-	1,210
Marginal deposits		373	1,161	2
Other		121	313	599
		<b>4,482</b>	<b>6,257</b>	<b>6,144</b>
Current		3,641	5,923	5,803
Non-current		841	334	341
		<b>4,482</b>	<b>6,257</b>	<b>6,144</b>

\*Intercompany payable (HBAP) represents primarily the part funding of the deposit made to the Income Tax department of India in relation to the on-going tax investigation. This relate to the amount receivable as disclosed in Note 23 under Note b. This payable is non-interest bearing.

#### 27. Retirement benefits

##### (a) Defined benefit plan

The plan is a defined benefit arrangement, with benefits based on final salary. It provides for a pension at retirement and a benefit on death or disablement in service before retirement. In addition, the plan provides for a spouse's pension on a member's death in retirement. The spouse's pension is equal to one-third of the member's pension.

The pension plan is managed by a committee which comprise representatives from across the Bank and regulated by the Mauritian Private Pension Scheme Act 2012. The committee is responsible of the investment policy with regards to the assets of the pension plan in accordance with the Mauritian Private Pension Scheme Act 2012.

The assets of the plan are invested in the following two funds: The Hongkong and Shanghai Banking Corporation Limited Mauritius Superannuation Fund for Staff Officers, Clerical and Subordinate Staff ("SOCS") and The Hongkong and Shanghai Banking Corporation Limited Superannuation Fund for Resident Officers ("ROCS"). As the funds are expected to produce a smooth return, a fairly reasonable indication of future returns can be obtained by looking at historical ones. Therefore, the long term expected return on asset assumption has been based on historical performance of the funds. In terms of the individual expected returns, the expected return on equities has been based on an equity risk premium above a risk free rate. The risk free rate has been measured in accordance to the yields on government bonds at the measurement date. The fixed interest portfolio includes government bonds, loan stocks and mortgages. The expected return for this asset class has been based on yields of government bonds at the measurement date. The actual return on plan assets was USD133,784 (2023: USD508,098; 2022: USD269,864).

The defined benefit plans expose the Bank to actuarial risks, such as longevity risk, investment risk, interest risk and salary risk.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 27. Retirement benefits (continued)

##### (a) Defined benefit plan (continued)

###### Longevity risk

The plan liability is calculated by reference to the best estimate for the mortality of plan participants both during and after their employment. An increase in life expectancy of the plan participants will increase the plan liability.

###### Investment risk

The plan liability is calculated using a discount rate determined by reference to government bond yields; if the return on plan assets is below this rate, it will create a plan deficit and if it is higher, it will create a plan surplus.

###### Interest risk

A decrease in the bond interest rate will increase the plan liability; however, this may be partially offset by an increase in the return on the plan's debt investments and a decrease in inflationary pressures on salary and pension increases.

###### Salary risk

The plan liability is calculated by reference to the future projected salaries of plan participants. As such, an increase in the salary of the plan participants above the assumed rate will increase the plan liability whereas an increase below the assumed rate will decrease the liability.

The funding requirements are based on the pension funds' actuarial measurement framework set out in the funding policies of the plan.

The Fund is revalued tri-annually and the last valuation was conducted on 30 September 2023. Based on the last valuation report, the Bank made no contribution for the years ended 31 December 2023 and 2024 and is not expected to contribute to the pension scheme for the year ending 31 December 2025.

The principal actuarial assumptions were:

	2024	2023	2022
	%	%	%
Discount rate	5.1/4.7/4.9	4.8/5.2/4.7/5.3	6.30/5.4/5.6
Future long-term salary increase	3.0	3.0/3.4	4.0/4.7
Future expected pension increase	3.0	3.20/3.75	3.75/4.03

The retirement benefit liabilities at 31 December 2024 are based on the report submitted by Swan Life Ltd.

	2024	2023	2022
	USD'000	USD'000	USD'000
Equities	2,355	2,261	2,007
Fixed interest	1,908	2,987	2,490
Foreign fixed income	140	138	
Cash	1,212	492	1,202
Total market value of assets	5,615	5,878	5,699
Present value of plan liabilities	(4,926)	(5,394)	(5,064)
Surplus	689	484	635
Net asset for retirement obligations recognised in the statement of financial position	689	484	635

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 27. Retirement benefits (continued)

##### (a) Defined benefit plan (continued)

###### Expected contribution next year

The Bank is not expected to contribute to the pension schemes for the year ending 31 December 2025.

###### Maturity profile of the defined benefit obligations

The average remaining working life of the employees at 31 December 2024 is 12 years for ROCS Funded and 13 years for SOCS Funded.

##### (i) Pension expense components for the year ended

	2024 USD'000	2023 USD'000	2022 USD'000
Current service cost	87	135	235
Effect of curtailment/settlements	(50)	-	-
Service cost	37	135	235
Interest cost	266	307	264
Interest income	(292)	(347)	(256)
Net interest (income)/cost	(26)	(40)	8
<b>Total amount recognised in profit or loss</b>	<b>11</b>	<b>95</b>	<b>243</b>

##### (ii) Movement in asset/(liability) recognised in statement of financial position

	2024 USD'000	2023 USD'000	2022 USD'000
<b>At start of the year</b>	<b>484</b>	<b>635</b>	<b>(207)</b>
Total amount recognised in profit or loss	(11)	(95)	(243)
Actuarial gains/(losses)	192	(52)	1,052
Employer's contributions	111	-	-
Exchange differences arising on translation	(87)	(4)	33
<b>At end of the year</b>	<b>689</b>	<b>484</b>	<b>635</b>

##### (iii) Change in defined benefit obligations

	2024 USD'000	2023 USD'000	2022 USD'000
<b>Present value of defined benefit obligations</b>			
At start of the year	(5,394)	(5,064)	(5,771)
Current service cost	(87)	(135)	(235)
Interest cost	(266)	(307)	(264)
Effect of curtailments/settlements	50	-	-
Remeasurements gain/(loss) from change in financial assumptions	351	(213)	1,036
Benefits paid	85	285	37
Exchange differences arising on translation	335	40	133
<b>Present value of defined benefit obligations at end of the year</b>	<b>(4,926)</b>	<b>(5,394)</b>	<b>(5,064)</b>

##### (iv) Change in plan assets

	2024 USD'000	2023 USD'000	2022 USD'000
<b>Fair value of plan assets at start of the year</b>	<b>5,878</b>	<b>5,699</b>	<b>5,564</b>
Interest income	292	347	256
Employer's contributions	111	-	-
Return on plan assets, excluding amounts included in interest income	(159)	161	16
Benefits paid	(85)	(285)	(37)
Exchange differences arising on translation	(422)	(44)	(100)
<b>Fair value of plan assets at end of the year</b>	<b>5,615</b>	<b>5,878</b>	<b>5,699</b>

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**27. Retirement benefits (continued)**

**(a) Defined benefit plan (continued)**

**(v) Analysis of amount recognised in other comprehensive income**

	<b>2024</b>	2023	2022
	<b>USD'000</b>	USD'000	USD'000
(Losses)/gains on pension scheme assets	<b>(159)</b>	161	16
Experience gains/(losses) on the liabilities	<b>376</b>	35	(520)
Changes in financial assumptions on the liabilities	<b>(25)</b>	(248)	1,556
<b>Actuarial gains/(losses) recognised in other comprehensive income</b>	<b>192</b>	<b>(52)</b>	<b>1,052</b>

**(vi) Net asset/(liability) relating to the funded plans**

	<b>2024</b>	2023	2022
	<b>USD'000</b>	USD'000	USD'000
Present value of funded obligations	<b>(4,926)</b>	(5,394)	(5,064)
Fair value of plan assets	<b>5,615</b>	5,878	5,699
Surplus of funded plans	<b>689</b>	484	635

**(vii) Sensitivity analysis**

	<b>2024</b>	2023	2022
	<b>USD'000</b>	USD'000	USD'000
Decrease in Defined Benefit Obligations due to 1% increase in Discount Rate	<b>693</b>	722	709
Increase in Defined Benefit Obligation due to 1% decrease in Discount Rate	<b>877</b>	994	917
Increase in Defined Benefit Obligations due to 1% increase in Future long-term Salary assumption	<b>189</b>	264	269
Decrease in Defined Benefit Obligation due to 1% decrease in future long-term Salary assumption	<b>177</b>	246	251
Increase in Defined Benefit Obligation due to 1% increase in future long-term Pension assumption	<b>660</b>	731	629
Decrease in Defined Benefit Obligation due to 1% decrease in future long-term Pension assumption	<b>543</b>	600	520

The sensitivity analysis above has been determined based on sensibly possible changes of the discount rate, salary increase rate and long term pension rate occurring at the end of the reporting period if all other assumptions remained unchanged.

The sensitivity analysis may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of the one another as some of the assumptions may be correlated.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 27. Retirement benefits (continued)

##### (b) Severance allowance - Defined Contribution Plan employees

The liability relates to employees who are entitled to statutory benefits prescribed under parts VIII and IX of the Workers' Rights Act 2019 ('WRA'). The latter provides for a lump sum on withdrawal, at retirement or death, whichever occurs earlier, based on final salary and years of service.

For employees who are members of the Defined Contribution plan, half of any lumpsum and 5 years of pension (relating to Employer's share of contributions only) payable from the pension fund have been offset from the gratuities.

The Bank expects to pay approximately USD38,239 as residual liability for the year ending 31 December 2025.

The principal actuarial assumptions were:

	2024	2023	2022
	%	%	%
Discount rate	5.20	5.50	6.90
Future long-term salary increase	3.0	3.40	5.00

##### (i) Pension expense components for the year ended

	2024	2023	2022
	USD'000	USD'000	USD'000
Current service cost	11	13	23
Net interest cost	11	18	15
<b>Total amount recognised in profit or loss</b>	<b>22</b>	<b>31</b>	<b>38</b>

##### (ii) Movement in liability recognised in statement of financial position

	2024	2023	2022
	USD'000	USD'000	USD'000
<b>At start of the year</b>	<b>(214)</b>	<b>(267)</b>	<b>(292)</b>
Total amount recognised in profit or loss	(22)	(31)	(38)
Actuarial gains	18	82	58
Exchange differences arising on translation	17	2	5
<b>At end of the year</b>	<b>(201)</b>	<b>(214)</b>	<b>(267)</b>

##### (iii) Change in defined benefit obligations

	2024	2023	2022
	USD'000	USD'000	USD'000
<b>Present value of defined benefit obligations</b>			
At start of the year	(214)	(267)	(292)
Current service cost	(11)	(13)	(23)
Interest cost	(11)	(18)	(15)
Remeasurements – loss from change in financial assumptions	18	82	58
Exchange differences arising on translation	17	2	5
<b>Present value of defined benefit obligations at end of the year</b>	<b>(201)</b>	<b>(214)</b>	<b>(267)</b>



## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 27. Retirement benefits (continued)

##### (b) Severance allowance - Defined Contribution Plan employees (continued)

###### (iv) Analysis of amount recognised in other comprehensive income

	2024 USD'000	2023 USD'000	2022 USD'000
Experience gains/(losses) on the liabilities	11	60	(26)
Changes in financial assumptions on the liabilities	7	22	84
<b>Actuarial gains recognised in other comprehensive income</b>	<b>18</b>	<b>82</b>	<b>58</b>

###### (v) Sensitivity analysis

	2024 USD'000	2023 USD'000	2022 USD'000
Decrease in Defined Benefit Obligations due to 1% increase in Discount Rate	68	70	84
Increase in Defined Benefit Obligation due to 1% decrease in Discount rate	56	57	68
Increase in Defined Benefit Obligations due to 1% increase in future long-term Salary assumption	69	71	86
Decrease in Defined Benefit Obligation due to 1% decrease in future long-term Salary assumption	58	59	70

#### 28. Stated capital

	2024 USD'000	2023 USD'000	2022 USD'000
<i>Authorised</i>			
100,000,000 ordinary shares	100,000	100,000	100,000
Stated Capital – 72,956,783 shares issued at par, fully paid	72,957	72,957	72,957

The Bank's issued stated capital was USD72,956,783 (2023 and 2022: USD72,956,783) with nominal value of USD1 per ordinary share, which is above the minimum capital requirement of MUR400m or equivalent in foreign currency in compliance with Section 20 of the Mauritian Banking Act 2004. The ordinary shareholder is entitled to vote on a poll at a meeting on any resolution, to participate in equal share in dividends and in the distribution of surplus assets of the Bank.

#### 29. Reserves

	2024 USD'000	2023 USD'000	2022 USD'000
Other reserves:			
Statutory reserve	72,957	72,957	72,957
General banking reserve	8,293	10,337	16,928
Share-based payment reserve	84	81	83
Fair value reserve	13	(148)	61
	<b>81,347</b>	<b>83,227</b>	<b>90,029</b>
Retained earnings	192,461	193,671	154,124
	<b>273,808</b>	<b>276,898</b>	<b>244,153</b>

During the year, dividend amounting to USD105m or USD1.44 per share was declared and paid (2023: USD70m or USD0.96 per share; 2022: USD26m or USD0.36 per share). The dividend was paid out of retained earnings.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 29. Reserves (continued)

##### (a) Retained earnings

Retained earnings relate to profit or loss carried forward at year-end.

##### (b) Statutory reserve

The Bank's statutory reserve was at USD72,956,783 (2023 & 2022: USD72,956,783) in accordance with Section 21 of the Mauritian Banking Act 2004 which requires the Bank to transfer 15% of its annual profits to a statutory reserve until this reserve equals its stated capital.

##### (c) General banking reserve

This represents the amount set aside by the Bank as appropriation of earnings for unforeseeable risks and future credit losses. During the year, the BoM *Guideline on Credit Impairment Measurement and Income Recognition* which previously dictated the general banking reserve calculation has been repealed and superseded by the BoM *Guideline on Classification, Provisioning and Write-off of Credit Exposures* effective as from 30 September 2024.

For year ended 31 December 2024, the performing exposures were USD7,710,128, macroprudential provision were USD583,017 and there was no non-performing exposures, giving a total general banking reserve of USD8,293,145.

##### (d) Share-based payment reserve

The share-based payment reserve is used to record the amount relating to share awards and options granted to employees of the group directly by HSBC Holdings plc. The Group operates all-employee share option plans under which options are granted over HSBC ordinary shares. Subject to leaver provisions, options are normally exercisable after three or five years.

	<b>Share-based payment reserve USD'000</b>
At 1 January 2022	82
Credit to profit or loss	1
At 31 December 2022	83
Charge to profit or loss	(2)
At 31 December 2023	<b>81</b>
Credit to profit or loss	<b>3</b>
<b>At 31 December 2024</b>	<b>84</b>

##### (e) Fair value reserve

The fair value reserve comprises the cumulative net change in the fair value of investment securities carried at fair value through other comprehensive income until the assets are derecognised.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 30. Contingent liabilities

The Bank provides guarantees and letters of credit to guarantee the performance of customers to third parties. These agreements have fixed limits and are generally extended over the period of the facility. These commitments and contingent liabilities have off-balance sheet credit risk. Only origination fees and accruals for probable losses are recognised in the statement of financial position until the commitments are fulfilled or expired. The possibility of any outflow in settlement is remote.

The contractual amounts of commitments and contingent liabilities are set out below.

	2024 USD'000	2023 USD'000	2022 USD'000
Guarantees on account of customers	68,213	82,057	25,759
Letters of credit and other obligations	475	1,998	6,153
	<b>68,688</b>	<b>84,055</b>	<b>31,912</b>

#### 31. Commitments

	2024 USD'000	2023 USD'000	2022 USD'000
<i>Loans and other facilities</i>			
Undrawn credit facilities	565,602	395,001	473,343

#### 32. Cash and cash equivalents analysis

##### Reconciliation of cash flow statement

	Note	2024 USD'000	2023 USD'000	2022 USD'000
Cash and cash equivalents	16	819,788	1,243,288	896,930
Investment securities less than three months		198,212	99,218	149,165
Reverse repurchase agreement - non trading	33	201,742	188,646	-
		<b>1,219,742</b>	<b>1,531,152</b>	<b>1,046,095</b>

#### 33. Reverse repurchase agreement - non trading

	2024 USD'000	2023 USD'000	2022 USD'000
Reverse repos - Current	201,742	188,646	-

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 34. Related party transactions

Key management personnel ("KMP")

The total remuneration of the senior officers of the Bank is disclosed below:

	2024 USD'000	2023 USD'000	2022 USD'000
<i>Key management compensation</i>			
Salaries and short term employee benefits	748	812	530
Post-employment benefits <sup>1</sup>	84	480	356
	<b>832</b>	<b>1,292</b>	<b>886</b>

The Bank has identified key management as being the senior officers communicated to the BoM.

<sup>1</sup>No amount was paid during the year on retirement (2023: USD112k; 2022: NIL). There were no other transactions with KMP other than those mentioned in the above table.

The Bank is a wholly owned subsidiary of HBAP and has a related party relationship with it. The Bank has also a related party relationship with other Group's companies, including HSBC Bank plc.

The Bank has bank accounts (nostro) with the above related parties and bank loans from other related parties. Interests, fees and commissions were paid and/or received in relation to these bank accounts.

The following table summarises the transactions during the year and the balances at year-end with related parties. Contributions to superannuation funds on behalf of employees have been disclosed under note 27.

	31-Dec-24					
	USD'000					
	HSBC Holdings Plc	HBAP*	HSBC Bank plc*	HSBC Bank USA	Other related parties	Total
<i>Statement of financial position</i>						
<b>Assets</b>						
Intercompany bank accounts	97	69,953	27,016	25,004	21	122,091
Reverse repurchase agreement - non trading	-	201,742	-	-	-	201,742
Balances and placements with banks	-	685,312	12,045	-	(1)	697,356
<b>Liabilities</b>						
Intercompany deposit	-	68	10,108	-	-	10,176
Intercompany bank loans	-	31,981	-	-	-	31,981
Other liabilities	-	2,054	-	-	-	2,054
<i>Statement of profit or loss and other comprehensive income</i>						
Other interest income	7,290	59,366	1,401	6,685	9,118	83,860
Other interest expense	-	8,608	150	-	-	8,758
Fee and commissions income	-	1	-	173	-	174
Fee and commissions expense	3	531	15	338	6	893
Other income	-	271	-	-	-	271
Other expenses	1,232	9,241	-	-	-	10,473
Dividends paid	-	105,000	-	-	-	105,000

\* HBAP and HSBC Bank Plc includes their international branches

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 34. Related party transactions (continued)

	31-Dec-23					Total
	HSBC Holdings Plc	HBAP*	HSBC Bank plc*	HSBC Bank USA	Other related parties	
USD'000						
<i>Statement of financial position</i>						
<i>Assets</i>						
Intercompany bank accounts	111	48,841	13,158	-	905	63,015
Reverse repurchase agreement - non trading	-	188,646	-	-	-	188,646
Balances and placements with banks	-	1,021,870	46,374	-	914	1,069,158
<i>Liabilities</i>						
Intercompany deposit	-	111	11	-	-	122
Intercompany bank loans	-	344,745	-	34,816	3	379,564
Other liabilities	-	1,986	-	-	-	1,986
<i>Statement of profit or loss and other comprehensive income</i>						
Other interest income	7	48,781	10,452	5,186	-	64,426
Other interest expense	-	32,163	-	-	-	32,163
Fee and commissions income	-	1	-	-	-	1
Fee and commissions expense	2	993	12	291	7	1,305
Other income	-	360	-	-	-	360
Other expenses	1,022	7,399	-	-	-	8,421
Dividends paid	-	70,000	-	-	-	70,000

\* HBAP and HSBC Bank Plc includes their international branches

	31-Dec-22					Total
	HSBC Holdings Plc	HBAP*	HSBC Bank plc*	HSBC Bank USA	Other related parties	
USD'000						
<i>Statement of financial position</i>						
<i>Assets</i>						
Intercompany bank accounts	115	46,672	17,664	139,687	530	204,668
Balances and placements with banks	88	674,311	-	-	19,092	693,491
<i>Liabilities</i>						
Intercompany deposit	-	85	33	-	118	236
Intercompany bank loans	-	768,798	-	-	-	768,798
Other liabilities	-	2,166	-	-	-	2,166
<i>Statement of profit or loss and other comprehensive income</i>						
Other interest income	444	11,969	3,523	773	-	16,709
Other interest expense	-	10,351	32	17	-	10,400
Fee and commissions income	-	3	-	2	-	5
Fee and commissions expense	2	586	16	673	7	1,284
Other income	-	348	-	-	-	348
Other expenses	1,108	7,796	(107)	-	-	8,797
Dividends paid	-	26,000	-	-	-	26,000

\* HBAP and HSBC Bank Plc includes their international branches

None of the facilities extended to related parties were non-performing.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **35. Financial Risk Management**

##### **(a) Introduction and overview**

The Bank has exposure to the following risks from financial instruments:

- credit risk
- liquidity risk
- market risks (including interest rate and foreign currency risk)

This note presents information about the Bank's exposure to each of the above risks, the Bank's objectives, policies and processes for measuring and managing risks, and the Bank's management of capital. The measurement of ECL under IFRS 9 uses the information and approaches that the Bank uses to manage credit risk, though certain adjustments are made in order to comply with the requirements of IFRS 9. The approach taken for IFRS 9 measurement purposes is discussed separately in note 35(b)(iii).

##### **Risk management framework**

The Board has overall responsibility for the establishment and oversight of the Bank's risk management framework. The Board has established the RMC which is responsible for developing and monitoring the Bank's risk management policies in specific areas. The RMC has both executive and/or non-executive members and report regularly to the Board on its activity.

The Bank's risk management policies are established to identify and analyse the risks faced by the Bank, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Bank, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment, in which all employees understand their roles and obligations.

The Audit Committee of the Bank consists of three non-executive directors, excluding the Chairman of the Board. The Bank's Internal Auditors, GIA (Group Internal Auditors), report to the Audit Committee as well as to other Bank's senior management to consider and review the Bank's financial statements, the nature and scope of audit reviews, and the effectiveness of the systems of internal control and compliance. The Bank's external auditor, PricewaterhouseCoopers, reports to the shareholder.

The credit risk management framework of the Bank includes a RMM, which provides a holistic forum for oversight of the different aspects of risk management. The RMM at a minimum meets regularly to review all risks across all line of businesses and functions. The Bank's information system, has been designed such that unauthorised excesses, overdue loan repayments and pending documentation are tracked and addressed in a timely manner. In addition, regular reporting on credit risk is made to the parent, The Hongkong and Shanghai Banking Corporation Limited, incorporated in Hong Kong, and to the BoM.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk

Credit risk is the risk of financial loss to the Bank if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Bank's loans and advances to customers and other banks and investment in corporate bonds. For risk management reporting purposes, the Bank considers and consolidates all elements of credit risk exposure (such as individual obligor default risk, country and sector risk).

The Bank generally accepts security as collateral for advances extended to its corporate customer base. The acceptable forms of tangible security are agreed every year by way of area lending guidelines which are prepared by the Credit Risk Management function and approved by the regional credit function in Hong Kong before being circulated to relationship managers for guidance and adherence. Credit derivatives, haircuts and on and off-balance sheet netting are not used in respect of credit risk mitigation.

For risk management purposes, credit risk arising on trading assets is managed independently; and information thereon is disclosed below. The market risk in respect of changes in value in trading assets arising from changes in market credit spreads applied to corporate bonds and derivatives included in trading assets is managed as a component of market risk.

##### (i) Management of credit risk

The Global Risk & Compliance function, headed by the Group Chief Risk & Compliance Officer, has functional responsibility for the management of the HSBC Group's credit risk, including:

- formulating credit policies in consultation with business units, covering collateral requirements, credit assessment, risk grading and reporting, documentary and legal procedures, and compliance with regulatory and statutory requirements;
- establishing the authorisation structure for the approval and renewal of credit facilities;
- reviewing and assessing credit risk in excess of designated limits;
- reviewing and limiting concentrations of exposure to counterparties, geographies, industries and product types;
- developing and maintaining the Bank's risk rating systems; and
- providing advice, guidance and specialist skills to business units to promote best practice throughout the Group in the management of credit risk.

Each business unit is required to implement Group credit policies and procedures, with credit approval authorities delegated from the Group Credit Committee. Each business unit has a Chief Risk & Compliance Officer / Chief Risk Officer who is responsible for the implementation of the Group's credit policies and procedures and for monitoring and controlling all credit risks in its portfolios.

The Bank's Management, through the local Quarterly Impairment Committee, reviews the adequacy of the Expected Credit Losses ("ECL") and accounts written off, if any.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (i) Management of credit risk (continued)

For rating assignment at individually significant customer level, businesses adopt an Internal Ratings-Based (IRB) approach and maintain risk rating methodologies incorporating the probability of default ('PD'), the attribution of the exposure at default ('EAD') and the loss given default ('LGD') values at facility level.

PD reflects the likelihood of obligor default within the next 12 months, and is assigned to all corporate and other judgmentally assessed obligors, is reviewed at least annually.

LGD, is an estimate of the severity of the loss that the Bank is likely to incur in the event that the borrower defaults, expressed as a percentage of EAD and applied as a rating at facility level. The use of EAD and LGD ensures that the Bank complies with Group and local regulatory parameters to evaluate the severity of loss associated with judgmentally assessed credit exposures.

The Bank assesses the credit quality of all financial instruments that are subject to credit risk. The credit quality of financial instruments is a point in time assessment of the probability of default of financial instruments, whereas IFRS 9 stages 1 and 2 are determined based on relative deterioration of credit quality since initial recognition. The five credit quality classifications defined below, each encompass a range of granular internal credit rating grades assigned to wholesale lending businesses and the external ratings attributed by external agencies to debt securities, as shown in the table below. The credit quality classifications for wholesale lending are unchanged and are based on internal credit risk ratings.

Credit quality classification	Sovereign Debt	Other Debt securities and	Wholesale lending	
	External credit rating		Internal credit rating	12-month Basel probability of default %
<b>Strong</b>	BBB and above	A- and above	CRR1 to CRR2	0.000–0.169
<b>Good</b>	BBB- to BB	BBB+ to BBB-	CRR3	0.170–0.740
<b>Satisfactory</b>	BB- to B and unrated	BB+ to B and unrated	CRR4 to CRR5	0.741–4.914
<b>Sub-standard</b>	B- to C	B- to C	CRR6 to CRR8	4.915–99.999
<b>Credit-impaired</b>	Default	Default	CRR9 to CRR10	100



**HSBC Bank (Mauritius) Limited**
**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**
**(b) Credit risk (continued)**

## (ii) Credit Quality of financial instruments

	Gross carrying/nominal amount				Total USD'000	Allowance for ECL	Net USD'000
	Strong USD'000	Good USD'000	Satisfactory USD'000	Sub-standard USD'000		USD'000	
Loans and advances to customers at amortised cost	2,038	514,338	75,177	766	592,319	(64)	592,255
– corporate and commercial	329	247,602	39,827	766	288,524	(61)	288,463
– non-bank financial institutions	1,709	266,736	35,350	-	303,795	(3)	303,792
Loans and advances to banks at amortised cost	347,980	5,000	-	-	352,980	(64)	352,916
Other financial assets measured at amortised cost	1,023,720	332	3,187	-	1,027,239	(2)	1,027,237
– cash and cash equivalents	819,788	-	-	-	819,788	-	819,788
– reverse repurchase agreement - non trading	201,742	-	-	-	201,742	-	201,742
– accrued income and other assets	2,190	332	-	-	2,522	-	2,522
– Other financial assets at amortised cost	-	-	3,187	-	3,187	(2)	3,185
Investment securities measured at FVOCI	759,100	3,481	-	-	762,581	(4)	762,577
Total gross carrying amount on balance sheet	2,132,838	523,151	78,364	766	2,735,119	(134)	2,734,985
Loan and other credit related commitments	9,493	204,457	351,677	-	565,627	(25)	565,602
Financial guarantee and similar contracts	44,656	3,225	20,809	-	68,690	(2)	68,688
Total nominal amount off-balance sheet	54,149	207,682	372,486	-	634,317	(27)	634,290
<b>At 31 December 2024</b>					<b>3,369,436</b>	<b>(161)</b>	<b>3,369,275</b>

**HSBC Bank (Mauritius) Limited**
**Notes to and forming part of the financial statements (continued)**
*for the year ended 31 December 2024*
**35. Financial Risk Management (continued)**
**(b) Credit risk (continued)**
**(ii) Credit Quality of financial instruments (continued)**

	Gross carrying/nominal amount				Total USD'000	Allowance for ECL USD'000	Net USD'000
	Strong USD'000	Good USD'000	Satisfactory USD'000	Sub-standard USD'000			
2023							
Loans and advances to customers at amortised cost	9,124	623,231	273,457	1,486	907,298	(465)	906,833
– corporate and commercial	9,124	575,528	268,949	1,486	855,087	(381)	854,706
– non-bank financial institutions	-	47,703	4,508	-	52,211	(84)	52,127
Loans and advances to banks at amortised cost	193,648	25,548	18,022	-	237,218	(58)	237,160
Other financial assets measured at amortised cost	1,594,100	11,643	74	-	1,605,817	(8)	1,605,809
– cash and cash equivalents	1,243,288	-	-	-	1,243,288	-	1,243,288
– reverse repurchase agreement - non trading	188,646	-	-	-	188,646	-	188,646
– accrued income and other assets	2,294	1,433	74	-	3,801	-	3,801
– Other financial assets at amortised cost	159,872	10,210	-	-	170,082	(8)	170,074
Investment securities measured at FVOCI	630,253	3,703	-	-	633,956	(3)	633,953
Total gross carrying amount on balance sheet	2,427,125	664,125	291,553	1,486	3,384,289	(534)	3,383,755
Loan and other credit related commitments	20,698	263,063	111,262	-	395,023	(22)	395,001
Financial guarantee and similar contracts	45,153	10,628	26,276	1,998	84,055	-	84,055
Total nominal amount off-balance sheet	65,851	273,691	137,538	1,998	479,078	(22)	479,056
At 31 December 2023					3,863,367	(556)	3,862,811

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (ii) Credit Quality of financial instruments (continued)

2022	Gross carrying/nominal amount				Total USD'000	Allowance for ECL USD'000	Net USD'000
	Strong USD'000	Good USD'000	Satisfactory USD'000	Sub-standard USD'000			
Loans and advances to customers at amortised cost	809,655	332,269	65,314	13,179	1,220,417	(657)	1,219,760
– corporate and commercial	193,784	301,236	60,881	13,179	569,080	(657)	568,423
– non-bank financial institutions	615,871	31,033	4,433	-	651,337	-	651,337
Loans and advances to banks at amortised cost	577,222	-	-	-	577,222	(398)	576,824
Other financial assets measured at amortised cost	1,073,534	738	-	-	1,074,272	(49)	1,074,223
– cash and cash equivalents	896,772	158	-	-	896,930	-	896,930
– accrued income and other assets	2,330	580	-	-	2,910	-	2,910
– Other financial assets at amortised cost	174,432	-	-	-	174,432	(49)	174,383
Investment securities measured at FVOCI	522,918	3,745	-	-	526,663	(205)	526,458
Total gross carrying amount on balance sheet	2,983,329	336,752	65,314	13,179	3,398,574	(1,309)	3,397,265
Loan and other credit related commitments	225,213	197,027	51,103	-	473,343	(2)	473,341
Financial guarantee and similar contracts	1,199	10,058	14,502	6,153	31,912	-	31,912
Total nominal amount off-balance sheet	226,412	207,085	65,605	6,153	505,255	(2)	505,253
At 31 December 2022					3,903,829	(1,311)	3,902,518

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**  
*for the year ended 31 December 2024*

**35. Financial Risk Management (continued)**

*(b) Credit risk (continued)*

*(iii) Credit risk measurement and analysis*

*Expected credit loss measurement*

IFRS 9 outlines a 'three-stage' model for impairment based on changes in credit quality since initial recognition as summarised below:

- A financial instrument that is not credit-impaired on initial recognition is classified in 'stage 1' and has its credit risk continuously monitored by the Bank.
- If a significant increase in credit risk ('SICR') since initial recognition is identified, the financial instrument is moved to 'stage 2' but is not yet deemed to be credit-impaired. A description of how the Bank determines when a significant increase in credit risk has occurred is given below.
- If the financial instrument is credit-impaired, the financial instrument is then moved to 'stage 3'. A description of how the Bank defines credit-impaired and default is given below.
- Financial instruments in stage 1 have their ECL measured at an amount equal to the portion of lifetime expected credit losses that result from default events possible within the next 12 months. Instruments in stages 2 or 3 have their ECL measured based on expected credit losses on a lifetime basis. A description of inputs, assumptions and estimation techniques used in measuring the ECL is given below.
- A pervasive concept in measuring ECL in accordance with IFRS 9 is that it should consider forwardlooking information. An explanation of how the Bank has incorporated this in its ECL models is given below.

The following diagram summarises the impairment requirements under IFRS 9 (other than purchased or originated credit-impaired financial assets):

<b>Change in credit quality since initial recognition</b>		
<b>Stage 1</b>	<b>Stage 2</b>	<b>Stage 3</b>
(Initial recognition)	(Significant increase in credit risk since initial recognition)	(Credit-impaired assets)
12-month expected credit losses	Lifetime expected credit losses	Lifetime expected credit losses

The key judgements and assumptions adopted by the Bank in addressing the requirements of the standard are discussed on the next page.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iii) Credit risk measurement and analysis (continued)

##### *Significant increase in credit risk (SICR)*

The Bank considers a financial instrument to have experienced a significant increase in credit risk when one or more of the following quantitative or qualitative criteria have been met:

##### *Quantitative criteria:*

Exposures are evaluated for SICR by comparing the credit risk grade at the reporting date to the origination credit risk grade. Where the relative change in the credit risk grade exceeds certain pre-defined ratings' migration thresholds or, when a contractual payment becomes more than 30 days overdue (IFRS 9's rebuttable presumption), the exposure is classified within stage 2.

##### *Wholesale*

Lifetime PD band at initial recognition	Increase in Lifetime PD at the end of the reporting period which is considered significant
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CRR 0.1 - 1.2	15bps
CRR 2.1-3.3	30bps
Greater than CRR3.3 and not impaired	2 times

Additional significance criteria – Number of CRR grade notches of deterioration required to identify as significant credit deterioration (stage 2)

Origination CRR	Number notches in the band	
0.1	1 notch	5 notches
1.1 – 4.2	9 notches	4 notches
4.3 – 5.1	2 notches	3 notches
5.2 – 7.1	5 notches	2 notches
7.2 – 8.2	3 notches	1 notch
8.3	1 notch	0 notch

##### *Qualitative criteria:*

For Wholesale and Treasury portfolios, if the borrower is classified as Watch or Worry and/or the instrument meets one or more of the following criteria:

- Significant increase in credit spread
- Significant adverse changes in business, financial and/or economic conditions in which the borrower operates
- Actual or expected forbearance or restructuring
- Actual or expected significant adverse change in operating results of the borrower
- Significant change in collateral value (secured facilities only) which is expected to increase risk of default
- Early signs of cash flow/liquidity problems such as delay in servicing of trade creditors/loans

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iii) Credit risk measurement and analysis (continued)

*Significant increase in credit risk (SICR) (continued)*

*Qualitative criteria: (continued)*

The assessment of SICR incorporates forward-looking information (refer to note 35(b)(vi) for further information). In relation to Wholesale and Treasury financial instruments, where a Watchlist is used to monitor credit risk, this assessment is performed at the customer level and on a periodic basis. The criteria used to identify SICR are monitored and reviewed periodically for appropriateness by the Credit Risk team.

*Definition of default and credit-impaired assets*

IFRS 9 requires an assessment of the extent of increase in credit risk of a financial instrument since initial recognition. This assessment is performed by considering the change in the risk of default occurring over the remaining life of the financial instrument. As a result, the definition of default is important.

IFRS 9 does not specifically define default, but requires it to be applied on a consistent basis with internal credit risk management practice for the relevant instruments and consider qualitative factors where appropriate. In addition, IFRS 9 also introduces a rebuttable presumption that default does not occur later than when a financial asset is 90 days past due unless there is reasonable and supportable information to demonstrate that a more lagging criterion is more appropriate.

In addition, default is defined under Basel for regulatory reporting purposes. The Basel regulation provides a clear definition by referring to the number of days past due and criteria for unlikelihood to pay. The criteria for unlikelihood to pay are similar to the definition of credit-impaired under IFRS 9 and in general, default for regulatory reporting purposes does not occur later than when a financial asset is 90 days past due as well.

In view of the above, the Bank has decided to align the IFRS 9 definition of default and Basel definition of 'default' whenever possible. The Bank has decided not to rebut the presumption introduced by IFRS 9, that is, default does not occur later than when a financial asset is 90 days past due. The use of the same default definition ensures that a single and consistent view of credit risk is applied for internal risk management, regulatory capital, and impairment calculations. In addition, since the criteria for credit-impaired under IFRS 9 can be interpreted consistently with the accounting default definition, all accounting defaults are considered to be credit-impaired and all credit-impaired assets are considered to be defaulted for accounting purposes.

*Movement between stages*

Financial assets can be transferred between the different categories depending on their relative increase in credit risk since initial recognition. Financial instruments are transferred out of stage 2 if their credit risk is no longer considered to be significantly increased since initial recognition based on the assessments described above.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iii) Credit risk measurement and analysis (continued)

###### *Write-off policy*

Financial assets (and the related impairment allowances) are normally written off, either partially or in full, when there is no reasonable expectation of recovery. Where loans are secured, this is generally after receipt of any proceeds from the realisation of security. In circumstances where the net realisable value of any collateral has been determined and there is no reasonable expectation of further recovery, write-off may be earlier. The Bank is complying with BoM *Guideline on Classification, Provisioning and Write-off of Credit Exposures*.

###### *Collaterals*

Although collateral can be an important mitigant of credit risk, it is the Bank's general practice to lend on the basis of the customer's ability to meet their obligations out of their cash flow resources rather than rely on the value of security offered. Depending on the customer's standing and the type of product, facilities may be provided unsecured. For other lending, a charge over collateral is obtained and considered in determining the credit decision and pricing. In the event of default, the Bank may use the collateral as a source of repayment. There has been no change in the Bank's collateral policy for the year and there are no financial instruments for which the underlying collaterals would have resulted in no impairment allowance.

The Bank holds collateral against loans and advances to customers in the form of lien on Land & Buildings, deposit and securities and charge on plant and machinery. Estimates of fair value are based on the value of collateral assessed at the time of borrowing, and generally are updated every 3 years and every year when a loan is individually assessed as impaired. Collateral generally is not held over loans and advances to banks and investment securities, and no such collateral was held at 31 December 2024, 31 December 2023 and 31 December 2022.

###### *Measuring ECL – Explanation of inputs, assumptions and estimation techniques*

In general, the Bank calculates ECL using three main components, a probability of default ('PD'), a loss given default ('LGD'), and the exposure at default ('EAD'). The 12-month ECL is calculated by multiplying the 12-month PD, LGD, and EAD. Lifetime ECL is calculated on a similar basis using the lifetime PD instead. The 12-month and lifetime PDs represent the probability of default occurring over the next 12 months and the remaining maturity of the instrument, respectively.

The measurement of ECL needs to take into account forecast of future economic conditions. This could be incorporated into the measurement of ECL in more than one way. In theory, forecast economic conditions could be expanded into full credit risk variables. These variables are incorporated into the risk parameters (PDs, LGDs and EADs) used to determine IFRS 9 stage allocation and ECL measurement. This is possible if the risk parameters are calculated using an economic response model. The projection of future economic conditions relies on point in time statistical models supplemented by judgement or based entirely on judgement where there is insufficient data and correlations to develop statistically based models. Where PDs are adjusted on a systemised basis, stage allocation is determined using PDs which are calculated on a probability weighted basis. The ECL is then measured on a probability weighted basis based on this stage allocation. In practice, methods that put less pressure on calculations performed during the reporting periods may be used, for example, the use of scalars provided that these methods meet the measurement objective.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iii) Credit risk measurement and analysis (continued)

*Measuring ECL – Explanation of inputs, assumptions and estimation techniques (continued)*

Stage 1 and 2

IFRS 9 credit risk models (IFRS 9 models) produce a number of risk component estimates that are used to measure ECL allowances and provisions for stage 1 and 2 instruments. These models must be developed, implemented and maintained in line with approved global model standards. Stage 1 and 2 ECL allowances and provisions must be measured on either up to 12 months or lifetime ECL basis (depending on stage allocation) in a way that is unbiased and probability-weighted and incorporates forecasts of future economic conditions.

Stage 3

The ECL allowance assessment for financial instruments graded CRR 9/10 (i.e. stage 3) must be determined on a Lifetime ECL basis.

Furthermore, expected credit losses of any financial instrument should also be measured in a way that reflects:

- a) an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- b) the time value of money; and
- c) reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

*Period over which ECL is measured*

Expected credit loss is measured from the initial recognition of the financial asset. The maximum period considered when measuring ECL (be it 12-month or lifetime ECL) is the maximum contractual period over which the Bank is exposed to credit risk. For wholesale overdrafts, credit risk management actions are taken no less frequently than on an annual basis and therefore this period is to the expected date of the next substantive credit review. The date of the substantive credit review also represents the initial recognition of the new facility. However, where the financial instrument includes both a drawn and undrawn commitment and the contractual ability to demand repayment and cancel the undrawn commitment does not serve to limit the Bank's exposure to credit risk to the contractual notice period, the contractual period does not determine the maximum period considered. Instead, ECL is measured over the period the Bank remains exposed to credit risk that is not mitigated by credit risk management actions.

Under IFRS 9, the scope of impairment now covers amortised cost of financial assets, loan commitments and financial guarantees, as well as debt instruments measured at FVOCI. Impairment is calculated in three stages and financial instruments are allocated into one of the three stages where the transfer mechanism depends on whether there is a significant increase in credit risk between its first recognition and the relevant reporting period. After the allocation, the measurement of ECL, which is the product of PD, LGD and EAD, will reflect the change in risk of default occurring over the remaining life of the instruments.



## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iii) Credit risk measurement and analysis (continued)

##### Summary of credit risk

The disclosure below presents the gross carrying/nominal amount of financial instruments to which the impairment requirements in IFRS 9 are applied and the associated allowance for expected credit losses ('ECL').

The following tables analyse loans by industry sector which represents the concentration of exposures in which credit risks are managed.

	2024		2023		2022	
	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000
Loans and advances to customers at amortised cost	592,319	(64)	907,298	(465)	1,220,417	(657)
– corporate and commercial	288,524	(61)	855,087	(381)	569,080	(657)
– non-bank financial institutions	303,795	(3)	52,211	(84)	651,337	-
Loans and advances to banks at amortised cost	352,980	(64)	237,218	(58)	577,222	(398)
Other financial assets measured at amortised cost	1,027,239	(2)	1,605,817	(8)	1,074,223	(49)
– cash and cash equivalents	819,788	-	1,243,288	-	896,930	-
– reverse repurchase agreement - non trading	201,742	-	188,646	-	-	-
– accrued income and other assets	2,522	-	3,801	-	2,910	-
– Other financial assets at amortised cost	3,187	(2)	170,082	(8)	174,383	(49)
Total gross carrying amount on balance sheet	1,972,538	(130)	2,750,333	(531)	2,871,862	(1,104)
Loan and other credit related commitments	565,627	(25)	395,023	(22)	473,343	(2)
Financial guarantee and similar contracts	68,690	(2)	84,055	-	31,912	-
Total nominal amount off-balance sheet	634,317	(27)	479,078	(22)	505,255	(2)
At 31 December	2,606,855	(157)	3,229,411	(553)	3,377,117	(1,106)
	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000
<b>At 31 December</b>						
Investment securities measured at FVOCI (Stage 1)	762,581	(4)	633,956	(3)	526,663	(205)

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iii) Credit risk measurement and analysis (continued)

Summary of credit risk (excluding debt instruments measured at FVOCI) by stage distribution and ECL coverage by industry sector

	Gross carrying/nominal amount			Allowance for ECL			ECL coverage %		
	Stage 1	Stage 2	Total	Stage 1	Stage 2	Total	Stage 1	Stage 2	Total
	12-month ECL USD'000	Lifetime ECL USD'000	USD'000	12-month ECL USD'000	Lifetime ECL USD'000	USD'000	%	%	%
Loans and advances to customers at amortised cost	550,964	41,355	592,319	(52)	(12)	(64)	0.0	0.0	0.0
- Corporate and commercial	247,169	41,355	288,524	(49)	(12)	(61)	0.0	0.0	0.0
- non-bank financial institutions	303,795	-	303,795	(3)	-	(3)	0.0	-	0.0
Loans and advances to banks at amortised cost	347,980	5,000	352,980	(41)	(23)	(64)	0.0	-	0.0
Other financial assets measured at amortised cost	1,026,088	1,151	1,027,239	(2)	-	(2)	0.0	-	0.0
Loan and credit other credit related commitments	497,121	68,506	565,627	(25)	-	(25)	0.0	-	0.0
- Corporate and commercial	386,098	68,506	454,604	(25)	-	(25)	0.0	-	0.0
- Financial	111,023	-	111,023	-	-	-	-	-	-
Financial guarantee and similar contracts	68,690	-	68,690	(2)	-	(2)	-	-	-
- Corporate and commercial	68,690	-	68,690	(2)	-	(2)	-	-	-
- Financial	-	-	-	-	-	-	-	-	-
<b>At 31 December 2024</b>	<b>2,490,843</b>	<b>116,012</b>	<b>2,606,855</b>	<b>(122)</b>	<b>(35)</b>	<b>(157)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

Unless identified at an earlier stage, all financial assets are deemed to have suffered a significant increase in credit risk when they are 30 days past due ('DPD') and are transferred from stage 1 to stage 2. The disclosure below presents the ageing of stage 2 loans and advances to customers by those less than 30 and greater than 30 days past due and therefore presents those amounts classified as stage 2 due to ageing (30 days past due) and those identified at an earlier stage (less than 30 days past due).

##### Stage 2 days past due analysis for loans and advances to customers at 31 December 2024

	Gross carrying amount			Allowance for ECL			ECL coverage %		
	Stage 2 USD'000	Of which: 1 to 29 DPD USD'000	Of which: 30 and > DPD USD'000	Stage 2 USD'000	Of which: 1 to 29 DPD USD'000	Of which: 30 and > DPD USD'000	Stage 2 %	Of which: 1 to 29 DPD %	Of which: 30 and > DPD %
		Of which: 1 to 29 DPD USD'000	Of which: 30 and > DPD USD'000		Of which: 1 to 29 DPD USD'000	Of which: 30 and > DPD USD'000		Of which: 1 to 29 DPD %	Of which: 30 and > DPD %
Loans and advances to customers at amortised cost									
- Corporate and commercial	41,355	-	-	(12)	-	-	-%	-%	-%
- non-bank financial institutions	-	-	-	-	-	-	-%	-%	-%

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iii) Credit risk measurement and analysis (continued)

Summary of credit risk (excluding debt instruments measured at FVOCI) by stage distribution and ECL coverage by industry sector (continued)

	Gross carrying/nominal amount			Allowance for ECL			ECL coverage %		
	Stage 1	Stage 2	Total	Stage 1	Stage 2	Total	Stage 1	Stage 2	Total
	12-month ECL	Lifetime ECL		12-month ECL	Lifetime ECL		%	%	%
	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000			
Loans and advances to customers at amortised cost	592,301	314,997	907,298	(70)	(395)	(465)	0	0	0
- Corporate and commercial	540,090	314,997	855,087	(56)	(325)	(381)	0	0	0
- non-bank financial institutions	52,211	-	52,211	(14)	(70)	(84)	0	-	0
Loans and advances to banks at amortised cost	237,218	-	237,218	(58)	-	(58)	0	-	0
Other financial assets measured at amortised cost	1,597,586	8,231	1,605,817	(8)	-	(8)	0	-	0
Loan and credit other credit related commitments	395,023	-	395,023	(22)	-	(22)	0	-	0
- Corporate and commercial	252,758	-	252,758	(22)	-	(22)	0	-	0
- Financial	142,265	-	142,265	-	-	-	-	-	-
Financial guarantee and similar contracts	83,987	68	84,055	-	-	-	-	-	-
- Corporate and commercial	81,972	57	82,029	-	-	-	-	-	-
- Financial	2,015	10	2,025	-	-	-	-	-	-
At 31 December 2023	2,906,115	323,296	3,229,411	(158)	(395)	(553)	0	0	0

Stage 2 days past due analysis for loans and advances to customers at 31 December 2023

	Gross carrying amount			Allowance for ECL			ECL coverage %		
	Stage 2	Of which: 1	Of which: 30	Stage 2	Of which: 1	Of which: 30	Stage 2	Of which: 1	Of which: 30
		to 29 DPD	and > DPD		to 29 DPD	and > DPD		to 29 DPD	and > DPD
		USD'000	USD'000		USD'000	USD'000		USD'000	USD'000
Loans and advances to customers at amortised cost									
- Corporate and commercial	314,997	-	-	(325)	-	-	-%	-%	-%
- non-bank financial institutions	-	-	-	(70)	-	-	-%	-%	-%

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iii) Credit risk measurement and analysis (continued)

Summary of credit risk (excluding debt instruments measured at FVOCI) by stage distribution and ECL coverage by industry sector (continued)

	Gross carrying/nominal amount			Allowance for ECL			ECL coverage %		
	Stage 1	Stage 2	Total	Stage 1	Stage 2	Total	Stage 1	Stage 2	Total
	12-month ECL USD'000	Lifetime ECL USD'000	USD'000	12-month ECL USD'000	Lifetime ECL USD'000	USD'000	%	%	%
Loans and advances to customers at amortised cost	1,129,633	90,784	1,220,417	(61)	(596)	(657)	0	1	0
- Corporate and commercial	491,103	90,784	581,887	(61)	(596)	(657)	0	1	0
- non-bank financial institutions	638,530	-	638,530	-	-	-	-	-	-
Loans and advances to banks at amortised cost	541,221	36,001	577,222	(172)	(226)	(398)	0	0	0
Other financial assets measured at amortised cost	1,073,485	738	1,074,223	(48)	(1)	(49)	0	0	0
Loan and credit other credit related commitments	473,343	-	473,343	(2)	-	(2)	0	-	0
- Corporate and commercial	330,717	-	330,717	(2)	-	(2)	0	-	0
- Financial	142,626	-	142,626	-	-	-	-	-	-
Financial guarantee and similar contracts	31,897	15	31,912	-	-	-	-	-	-
- Corporate and commercial	7,337	15	7,352	-	-	-	-	-	-
- Financial	24,560	-	24,560	-	-	-	-	-	-
<b>At 31 December 2022</b>	<b>3,249,579</b>	<b>127,538</b>	<b>3,377,117</b>	<b>(283)</b>	<b>(823)</b>	<b>(1,106)</b>	<b>0</b>	<b>1</b>	<b>0</b>

Stage 2 days past due analysis for loans and advances to customers at 31 December 2022

	Gross carrying amount			Allowance for ECL			ECL coverage %		
	Stage 2 USD'000	Of which: 1 to 29 DPD	Of which: 30 and > DPD	Stage 2 USD'000	Of which: 1 to 29	Of which: 30 and >	Stage 2 %	Of which: 1 to 29	Of which: 30 and >
		USD'000	USD'000		USD'000	DPD		DPD	DPD
Loans and advances to customers at amortised cost	90,784	-	-	(596)	-	-	-%	-%	-%
- Corporate and commercial	90,784	-	-	(596)	-	-	-%	-%	-%
- non-bank financial institutions	-	-	-	-	-	-	-%	-%	-%

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iii) Credit risk measurement and analysis (continued)

#### Reconciliation of changes in gross carrying/nominal amount and allowances for loans and advances to banks and customers including loan commitments and financial guarantees

The loss allowance recognised in the period is impacted by a variety of factors, as

- Transfers between stage 1 and stages 2 or 3 due to financial instruments experiencing significant increases (or decreases) of credit risk or becoming credit-impaired in the period, and the consequent "step up" (or "step down") between 12-month and Lifetime ECL;
- Additional allowances for new financial instruments recognised during the period, as well as releases for financial instruments de-recognised in the period;
- Impact on the measurement of ECL due to changes in PDs, EADs and LGDs in the period, arising from regular refreshing of inputs to models;
- Impacts on the measurement of ECL due to changes made to models and assumptions;
- Discount unwind within ECL due to the passage of time, as ECL is measured on a present value basis;
- Foreign exchange retranslations for assets denominated in foreign currencies and other movements; and
- Financial assets derecognised during the period and write-offs of allowances related to assets that were written off during the year (see note 3(g)(vi)).

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

**(b) Credit risk (continued)**

**(iii) Credit risk measurement and analysis (continued)**

	Non-credit impaired					
	Stage 1		Stage 2		Total	
	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000
At 1 January 2024	2,906,115	(158)	323,296	(395)	3,229,411	(553)
Transfers of financial instruments:	(63,732)	17	63,732	(14)	-	3
- transfers from stage 1 to stage 2	(99,249)	17	99,249	(14)	-	3
- transfers from stage 2 to stage 1	35,517	-	(35,517)	-	-	-
Net remeasurement of ECL arising from transfer of stage	-	-	-	(18)	-	(18)
Net new and further lending/repayments	320,853	(23)	-	-	320,853	(23)
Changes in risk parameters - credit quality	(236,087)	32	(224,670)	391	(460,757)	423
Asset derecognised (including final repayment)	(436,306)	9	(46,346)	1	(482,652)	10
<b>At 31 December 2024</b>	<b>2,490,843</b>	<b>(123)</b>	<b>116,012</b>	<b>(35)</b>	<b>2,606,855</b>	<b>(158)</b>
ECL release for the year		35		360		395
<b>Total change in ECL for the year</b>						<b>395</b>

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iii) Credit risk measurement and analysis (continued)

	Non-credit impaired					
	Stage 1		Stage 2		Total	
	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000
At 1 January 2023	3,249,509	(362)	127,608	(714)	3,377,117	(1,076)
Transfers of financial instruments:	3,177	(227)	(3,177)	227	-	-
- transfers from stage 1 to stage 2	(35,442)	-	35,442	-	-	-
- transfers from stage 2 to stage 1	38,619	(227)	(38,619)	227	-	-
Net remeasurement of ECL arising from transfer of stage	-	28	-	-	-	28
Net new and further lending/repayments	(49,396)	(52)	232,628	(104)	183,232	(156)
Changes in risk parameters - credit quality	-	373	-	195	-	568
Asset derecognised (including final repayment)	(297,175)	82	(33,763)	1	(330,938)	83
At 31 December 2023	2,906,115	(158)	323,296	(395)	3,229,411	(553)
ECL charge for the year		204		319		523
Total change in ECL for the year						523

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iii) Credit risk measurement and analysis (continued)

2022	Non-credit impaired					
	Stage 1		Stage 2		Total	
	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000	Gross carrying/ nominal amount USD'000	Allowance for ECL USD'000
At 1 January 2022	2,781,836	(19)	255,260	(16)	3,037,096	(35)
Transfers of financial instruments:	120,594	11	(120,594)	(11)	-	-
- transfers from stage 1 to stage 2	(41,071)	25	41,071	(25)	-	-
- transfers from stage 2 to stage 1	161,665	(14)	(161,665)	14	-	-
Net remeasurement of ECL arising from transfer of stage	-	1	-	(34)	-	(33)
Net new and further lending/repayments	1,214,232	(176)	18,450	(67)	1,232,682	(243)
Changes in risk parameters - credit quality	-	(216)	-	(599)	-	(815)
Asset derecognised (including final repayment)	(867,153)	37	(25,508)	13	(892,661)	50
At 31 December 2022	3,249,509	(362)	127,608	(714)	3,377,117	(1,076)
ECL release for the year		(343)		(698)		(1,041)
Total change in ECL for the year						(1,041)



**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

**(b) Credit risk (continued)**

(iv) Credit exposure

*Maximum exposure*

Our credit exposure is spread across a broad range of asset classes, including trading assets, loans and advances to customers, loans and advances to banks. The following table presents the maximum exposure to credit risk from balance sheet and off-balance sheet financial instruments, before taking account of any collateral held or other credit enhancements (unless such credit enhancements meet accounting offsetting requirements). For financial assets recognised on the balance sheet, the maximum exposure to credit risk equals their carrying amount; for financial guarantees and similar contracts granted, it is the maximum amount that we would have to pay if the guarantees were called upon. For loan commitments and other credit-related commitments, it is generally the full amount of the committed facilities.

		2024	2023	2022
	Note	USD'000	USD'000	USD'000
Cash and cash equivalents	(A)	819,788	1,243,288	896,930
Trading assets	(B)	2	260	1
Loans and advances to banks	(C)	352,916	237,160	576,824
Loans and advances to customers	(C)	592,255	906,833	1,219,760
Reverse repurchase agreement - non trading	(D)	201,742	188,646	-
Investment securities	(E)	765,762	804,027	700,841
Other assets	(F)	2,522	3,801	2,910
Financial guarantees and other credit-related contingent liabilities	(G)	68,688	84,055	31,912
Loan and other credit-related commitments	(H)	565,602	395,001	473,343
<b>At 31 December</b>		<b>3,369,277</b>	<b>3,863,071</b>	<b>3,902,521</b>

Total exposure to credit risk changed in 2024 with loans and advances being the largest element as compared to previous year where cash and cash equivalents were the largest.

*(A) Cash and cash equivalents*

The Bank held cash and cash equivalents of USD0.8bn at 31 December 2024 (2023: USD1.2bn, 2022: USD0.9bn) which represent its maximum credit exposure on these assets. The cash and cash equivalents are held mainly with Group's companies and BoM.

*(B) Trading assets*

The Bank held trading assets of USD2k as at 31 December 2024 (2023: USD260k, 2022: USD1k). An analysis of the credit quality of the maximum credit exposure is as follows:

		2024	2023	2022
	Note	USD'000	USD'000	USD'000
Derivative assets (Bank counterparties)	17	2	260	1

The derivative assets are held mainly with other Group's companies.

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

*(b) Credit risk (continued)*

*(iv) Credit exposure (continued)*

*(C) Loans & advances neither past due nor impaired*

The table below set out information about the credit quality of financial assets:

	Loans and advances to customers			Loans and advances to banks		
	2024 USD'000	2023 USD'000	2022 USD'000	2024 USD'000	2023 USD'000	2022 USD'000
Neither past due nor impaired	592,319	907,298	1,220,417	352,980	237,218	577,222
<b>Gross</b>	<b>592,319</b>	907,298	1,220,417	<b>352,980</b>	237,218	577,222
Less: allowance for impairment	(64)	(465)	(657)	(64)	(58)	(398)
<b>Net</b>	<b>592,255</b>	906,833	1,219,760	<b>352,916</b>	237,160	576,824

The credit quality of the portfolio of loans and advances that were neither past due nor impaired can be assessed by reference to the internal rating system adopted by the Bank.

Credit quality classification	IRB	Loans and advances to customers			Loans to banks		
		2024 USD'000	2023 USD'000	2022 USD'000	2024 USD'000	2023 USD'000	2022 USD'000
Strong	CRR 1	2,038	964	606,620	257,403	142,794	137,092
	CRR 2	-	8,160	203,036	90,513	50,796	440,130
Good	CRR 3	514,354	623,232	332,269	5,000	25,548	-
Satisfactory	CRR 4	45,171	237,493	15,153	-	-	-
	CRR 5	29,997	35,964	50,160	-	18,022	-
Sub-standard	CRR 6	-	11	11,000	-	-	-
	CRR 8	759	1,474	2,179	-	-	-
	Total	592,319	907,298	1,220,417	352,916	237,160	577,222

*(D) Reverse repurchase agreement - non trading*

Reverse repurchase agreement of USD201.7m (2023: USD188.6m, 2022: None) are held for liquidity purposes.

*(E) Investment securities*

Investment securities of USD762.6m (2023: USD767.2m, 2022: USD675.6m) represents investment in US Government Treasury Bills and Government of Mauritius Treasury Bills which are held for liquidity purposes. Investment securities of USD3.2m (2023: USD36.9m, 2022: USD25.3) represents investment in corporate bonds.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (b) Credit risk (continued)

##### (iv) Credit exposure (continued)

Maximum exposure (continued)

##### (F) Other assets

The Bank held a mandatory balance of USD332,000 (2023: USD1,433,000, 2022: USD580,000) with the BoM.

##### (G) Financial guarantees

Financial guarantee contracts are contracts that require the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument. Such financial guarantees are given to banks, financial institutions and other bodies on behalf of customers to secure loans, overdrafts and other banking facilities.

##### (H) Loan commitments

As at 31 December 2024, the Bank held USD565.6m (2023: USD395.0m, 2022: USD473.3m) as undrawn credit facilities with corporate customers CRR 6 or below.

##### (v) Concentration of exposure

The Bank monitors concentrations of credit risk by sector and by geographic location. An analysis of concentrations of credit risk at the end of the reporting period is shown below:

2024	Note	Sovereign		Corporate*	Banks	Others	Total
		USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Cash and cash equivalents	16	16,230	-	-	803,558	-	819,788
Trading assets	17	-	-	-	2	-	2
Loans and advances to banks	18	-	-	-	352,980	-	352,980
Loans and advances to customers	19	-	592,319	-	-	-	592,319
Reverse repurchase agreement - non trading	33	-	-	-	201,742	-	201,742
Investment securities	20	762,579	3,185	-	-	-	765,764
Other assets		332	-	-	-	2,190	2,522
		<b>779,141</b>	<b>595,504</b>		<b>1,358,282</b>	<b>2,190</b>	<b>2,735,117</b>
Financial guarantees and other credit-related contingent liabilities	30	-	67,526	-	1,164	-	68,690
Loan commitments	31	-	454,604	-	111,023	-	565,627
		<b>-</b>	<b>522,130</b>		<b>112,187</b>	<b>-</b>	<b>634,317</b>

\* inclusive of non-bank financial institutions

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

**(b) Credit risk (continued)**

**(v) Concentration of exposure (continued)**

	Note	Sovereign	Corporate*	Banks	Others	Total
		USD'000	USD'000	USD'000	USD'000	USD'000
Cash and cash equivalents	16	16,608	-	1,226,680	-	1,243,288
Trading assets	17	-	-	260	-	260
Loans and advances to banks	18	-	-	237,218	-	237,218
Loans and advances to customers	19	-	907,298	-	-	907,298
Reverse repurchase agreement - non trading	33	-	-	188,646	-	188,646
Investment securities	20	767,150	36,885	-	-	804,035
Other assets		1,433	-	-	2,368	3,801
		<u>785,191</u>	<u>944,183</u>	<u>1,652,804</u>	<u>2,368</u>	<u>3,384,546</u>
Financial guarantees and other credit-related contingent liabilities	30	-	83,055	1,000	-	84,055
Loan commitments	31	-	395,023	-	-	395,023
		<u>-</u>	<u>478,078</u>	<u>1,000</u>	<u>-</u>	<u>479,078</u>

\* inclusive of non-bank financial institutions

	Note	Sovereign	Corporate*	Banks	Others	Total
		USD'000	USD'000	USD'000	USD'000	USD'000
Cash and cash equivalents	16	35,201	-	861,729	-	896,930
Trading assets	17	-	-	1	-	1
Loans and advances to banks	18	-	-	577,222	-	577,222
Loans and advances to customers	19	-	1,220,417	-	-	1,220,417
Investment securities	20	675,574	25,316	-	-	700,890
Other assets		2,728	-	-	182	2,910
		<u>713,503</u>	<u>1,245,733</u>	<u>1,438,952</u>	<u>182</u>	<u>3,398,370</u>
Financial guarantees and other credit-related contingent liabilities		-	24,688	7,224	-	31,912
Loan commitments	31	-	473,343	-	-	473,343
		<u>-</u>	<u>498,031</u>	<u>7,224</u>	<u>-</u>	<u>505,255</u>

\* inclusive of non-bank financial institutions

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

**(b) Credit risk (continued)**

Concentration by location for loans and advances is measured based on the location of the borrower.

<b>2024</b>		<b>North America</b>	<b>Europe</b>	<b>India</b>	<b>Other Asia Pacific</b>	<b>Middle East and Africa</b>	<b>Others</b>	<b>Total</b>
		<b>USD'000</b>	<b>USD'000</b>	<b>USD'000</b>	<b>USD'000</b>	<b>USD'000</b>	<b>USD'000</b>	<b>USD'000</b>
Cash and cash equivalents	16	25,701	55,074	62	712,091	26,819	41	819,788
Trading assets	17	-	-	-	2	-	-	2
Loans and advances to banks	18	-	12,044	-	279,751	61,185	-	352,980
Loans and advances to customers	19	-	27,777	111,216	12,129	441,197	-	592,319
Reverse repurchase agreement - non trading	33	-	-	-	201,742	-	-	201,742
Investment securities	20	759,100	-	-	-	6,664	-	765,764
Other assets		-	-	2,075	-	447	-	2,522
		<b>784,801</b>	<b>94,895</b>	<b>113,353</b>	<b>1,205,715</b>	<b>536,312</b>	<b>41</b>	<b>2,735,117</b>
Financial guarantees and other credit-related contingent liabilities	30	-	250	947	64,071	3,422	-	68,690
Loan commitments	31	50,000	6,058	-	173,038	336,531	-	565,627
		<b>50,000</b>	<b>6,308</b>	<b>947</b>	<b>237,109</b>	<b>339,953</b>	<b>-</b>	<b>634,317</b>

<b>2023</b>		<b>North America</b>	<b>Europe</b>	<b>India</b>	<b>Other Asia Pacific</b>	<b>Middle East and Africa</b>	<b>Others</b>	<b>Total</b>
		<b>USD'000</b>	<b>USD'000</b>	<b>USD'000</b>	<b>USD'000</b>	<b>USD'000</b>	<b>USD'000</b>	<b>USD'000</b>
Cash and cash equivalents	16	4,280	12,744	57	1,204,877	21,330	-	1,243,288
Trading assets	17	-	260	-	-	-	-	260
Loans and advances to banks	18	-	-	-	211,154	25,154	910	237,218
Loans and advances to customers	19	-	52,104	309,870	230,146	315,178	-	907,298
Reverse repurchase agreement - non trading	33	-	-	-	188,646	-	-	188,646
Investment securities	20	790,141	-	-	-	13,894	-	804,035
Other assets		-	-	2,139	-	1,662	-	3,801
		<b>794,421</b>	<b>65,108</b>	<b>312,066</b>	<b>1,834,823</b>	<b>377,218</b>	<b>910</b>	<b>3,384,546</b>
Financial guarantees and other credit-related contingent liabilities	30	-	-	841	75,709	5,507	1,998	84,055
Loan commitments	31	-	10,168	21,088	158,335	205,432	-	395,023
		<b>-</b>	<b>10,168</b>	<b>21,929</b>	<b>234,044</b>	<b>210,939</b>	<b>1,998</b>	<b>479,078</b>

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

**(b) Credit risk (continued)**

Concentration by location for loans and advances is measured based on the location of the borrower.

2022	Note	North	Europe	India	Other Asia	Middle	Others	Total
		America			Pacific	East and Africa		
		USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
Cash and cash equivalents	16	140,085	116,803	116	599,077	40,768	81	896,930
Trading assets	17	-	1	-	-	-	-	1
Loans and advances to banks	18	-	100,285	42,006	235,671	68,796	130,464	577,222
Loans and advances to customers	19	-	33,727	413,139	485,437	288,114	-	1,220,417
Investment securities	20	671,877	-	-	-	29,013	-	700,890
Other assets		-	-	2,148	-	762	-	2,910
		<u>811,962</u>	<u>250,816</u>	<u>457,409</u>	<u>1,320,185</u>	<u>427,453</u>	<u>130,545</u>	<u>3,398,370</u>
Financial guarantees and other credit-related contingent liabilities	30	-	-	801	21,513	3,445	6,153	31,912
Loan commitments	31	-	17,934	35,036	223,605	196,768	-	473,343
		<u>-</u>	<u>17,934</u>	<u>35,837</u>	<u>245,118</u>	<u>200,213</u>	<u>6,153</u>	<u>505,255</u>

**(vi) Measurement uncertainty and sensitivity analysis of ECL estimates**

*Methodology*

At 31 December 2024, four scenarios were used to capture the latest economic expectations and to articulate management's view of the range of risks and potential outcomes. Each scenario is updated with the latest economic forecasts and distributional estimates every quarter.

Three scenarios, the Upside, Central and Downside are drawn from consensus forecasts, market data and distributional estimates of the entire range of economic outcomes. The fourth scenario, the Downside 2, represents management's view of severe downside risks. Consensus estimates are deployed as conditioning variables in a proprietary expansion of the scenario variables.

The Central scenario is deemed the 'most likely' scenario, and usually attracts the largest probability weighting. It is created using consensus forecasts, which is the average of a panel of external forecasts.

The outer scenario represent the tails of the distribution and are less likely to occur. The Consensus Upside and Downside scenarios are created with reference to forecast probability distributions for select markets that capture economists' views of the entire range of economic outcomes. In the later years of those scenarios, projections revert to long-term consensus trend expenctions. Reversion to trend expectations is done with reference to historically observed quarterly changes in the values of macroeconomic variables.

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

**35. Financial Risk Management (continued)**

**(b) Credit risk (continued)**

**(vi) Measurement uncertainty and sensitivity analysis of ECL estimates (continued)**

*Methodology (continued)*

The fourth scenario, the Downside 2, is designed to represent management's view of severe downside risks. It is globally consistent, narrative-driven scenario that explores a more extreme economic outcome than those captured by the consensus scenarios. In this scenario, variables do not, by design, revert to long-term trend expectations and may instead explore alternative states of equilibrium, where economic activities moves permanently away from past trends.

The consensus Downside and the consensus Upside scenarios are each constructed to be consistent with a 10% probability. The Downside 2 is constructed to a 5% probability. The Central scenario is assigned the remaining 75% probability. This weighting scheme is deemed appropriate for the unbiased estimation of ECL in most circumstances. However, management may depart from this probability-based scenario weighting approach when the economic outlook and forecasts are determined to be particularly uncertain and risks are elevated.

At 31 December 2024, consensus forecasts and distributional estimates were assessed to inadequately reflect the consequences of the US election on the global economic outlook. Forecasts lag and there is increased uncertainty as to how economic policy will change and how tariffs will be implemented. Scenarios were constructed using the standard methodology, as described, before an adjustment to account for policy changes was subsequently applied. The adjustment is based on a modelled update to the Central scenario and incorporated a detailed narrative of US economic policy proposals, including specific tariff rates. The modelled results were then layered onto the Central scenario. Outer scenarios are adjusted in parallel.

The scenario adjustment entailed no change in scenario probability weights, which remained in-line with the Forward Economic Guidance framework. Uncertainty relating to the policy outlook have been addressed in the scenarios directly. Measures of dispersion and uncertainty have remained low but may reflect lags in the consensus economic forecasting process. Scenarios produced to calculate ECL are aligned to the Group's top and emerging risks.

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

**35. Financial Risk Management (continued)**

**(b) Credit risk (continued)**

**(vi) Measurement uncertainty and sensitivity analysis of ECL estimates (continued)**

*Critical accounting estimates and judgements*

The calculation of ECL under IFRS 9 involved significant judgements, assumptions and estimates at 31 December 2024. These included:

- the selection and configuration of economic scenarios, given the constant change in economic conditions and distribution of economic risks; and;

- estimating the economic effects of those scenarios on ECL, where similar observable historical conditions cannot be captured by the credit risk models.

- the identification of customers experiencing significant increases in credit risk and credit impairment, particularly where those customers have accepted payment deferrals and other reliefs designed to address short-term liquidity issues, or have extended those deferrals, given limitations in the available credit information on these customers. The use of segmentation techniques for indicators of significant increases in credit risk involves significant estimation uncertainty and;

- For wholesale, a global methodology is used for the estimation of the term structure of probability of default ('PD') and loss given default ('LGD'). For PDs, the Bank considers the correlation of forward economic guidance to default rates for a particular industry in a country. For LGD calculations, the Bank considers the correlation of forward economic guidance to collateral values and realisation rates for a particular country and industry. PDs and LGDs are estimated for the entire term structure of each instrument.

For impaired loans, LGD estimates take into account independent recovery valuations provided by external consultants where available or internal forecasts corresponding to anticipated economic conditions and individual company conditions. In estimating the ECL on impaired loans that are individually considered not to be significant, the Bank incorporates forward economic guidance proportionate to the probability-weighted outcome and the Central scenario outcome for non-stage 3 populations.



## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (c) Liquidity risk

Liquidity risk is the risk that the Bank will encounter difficulty in meeting obligations associated with its financial liabilities that are settled by delivering cash or another financial asset.

##### (i) Management of liquidity risk

The Bank's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Bank's reputation.

Markets Treasury ("MKTY") receives information from other business units regarding the liquidity profile of their financial assets and liabilities and details of other projected cash flows arising from projected future business. MKTY accordingly maintains a portfolio of liquid assets, largely investment securities, loans and advances to banks and other inter-bank facilities, to ensure that sufficient liquidity is maintained within the Bank as a whole.

The daily liquidity position is monitored and regular liquidity stress testing is conducted under a variety of scenarios covering both normal and more severe market conditions. All liquidity policies and procedures are subject to review and approval by ALCO.

The Bank relies on capital, deposits from customers and borrowings from banks as its primary sources of funding. Deposits from customers generally have short maturities and a large proportion of them are repayable on demand. The short-term nature of these deposits increases the Bank's liquidity risk as compared to borrowing from banks which have longer term maturities.

##### (ii) Exposure to liquidity risk

Risk is managed by cash flow matching and maintaining sufficient cash resources, investing in high credit-quality investments with deep and liquid markets, monitoring investment concentrations and restricting them where appropriate, and establishing committed contingency borrowing facilities.

The Bank uses the Liquidity Coverage Ratio ("LCR") framework as the basis for its liquidity management and ensures that an adequate stock of unencumbered high-quality liquid assets ("HQLA"), that can be converted easily and immediately into cash to meet the liquidity needs for a 30 calendar day liquidity stress scenario, are maintained. The LCR is calculated as a percentage of the stock of HQLA over net cash outflows over a 30-day time period and is monitored, managed and reported to senior management daily and to ALCO on a monthly basis. At 31 December 2024, the Bank maintained an LCR ratio of 345.2% (2023: 274.1%; 2022: 227.5%) against a set regulatory limit of 100% (2023 and 2022: 100%).

In addition to regulatory metrics, HSBC makes use of an 'Internal Liquidity Metric' from its Liquidity Risk Framework, which is used to monitor and manage liquidity risk via a low-point measure across a 270-day horizon taking into account recovery capacity over 3 stress conditions (Idiosyncratic, Market Wide and Combined).

As from 30 June 2024, BoM Guideline on Net Stable Funding Ratio (NSFR) became effective. The NSFR aims at decreasing funding risk and promoting resilience over a one-year time horizon by creating incentives for a bank to fund its activities with more stable sources of funding on an ongoing basis thereby reducing its probability of distress and by the same token potential broader systemic stress. The Bank is expected to meet the NSFR requirements on an ongoing basis which is based on the NSFR standards published by the Basel Committee on Banking Supervision and must be read in conjunction with BoM Guideline on Liquidity Risk Management. The Bank maintained an NSFR of 203.3% as at 31 December 2024 against a minimum regulatory NSFR of 100%.

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

(c) *Liquidity risk (continued)*

(iii) Maturity analysis for financial assets and financial liabilities

The table below sets out the remaining contractual maturities of the Bank's financial assets and financial liabilities. The expected cash flows can be significantly different from the contractual cash flows. The most common example of such instruments is the current deposit accounts reported under deposits from customers which are largely contractually repayable on demand. However, those deposits are not expected to be fully withdrawn immediately but to remain with the Bank for a longer period.

		Less than 1 month	1-3 months	3 months to 1 year	1-5 years	More than 5 years	TOTAL
	Note	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
<b>2024</b>							
<i>Non-derivative liabilities</i>							
Deposits from customers	24	(2,019,011)	(246,470)	(85,052)	-	-	(2,350,533)
Other borrowed funds	25	(21,060)	(2,203)	(1,431)	(7,687)	-	(32,381)
Other liabilities		(3,027)	(24)	(94)	(462)	(283)	(3,890)
- Of which lease liabilities		(12)	(24)	(94)	(462)	(283)	(875)
		(2,043,098)	(248,697)	(86,577)	(8,149)	(283)	(2,386,804)
<i>Derivative liabilities</i>							
Trading:							
Outflow		(62,563)	-	(355)	-	-	(62,918)
Inflow		62,503	-	351	-	-	62,854
		(60)	-	(4)	-	-	(64)
Loan commitments		(71,941)	(81,525)	(412,161)	-	-	(565,627)
Financial guarantees and other credit related contingencies		(43)	(542)	(65,238)	(2,867)	-	(68,690)
<i>Non-derivative assets</i>							
Cash and cash equivalents	16	819,788	-	-	-	-	819,788
Loans and advances to banks	18	-	151,084	120,595	81,301	-	352,980
Loans and advances to customers	19	278,852	119,201	39,421	154,845	-	592,319
Reverse repurchase agreement - non trading	33	201,742	-	-	-	-	201,742
Investment securities	20	-	398,647	366,055	1,062	-	765,764
Other assets		2,475	35	12	-	-	2,522
		1,302,857	668,967	526,083	237,208	-	2,735,115
<i>Derivative assets</i>							
Trading:							
Outflow		(199)	-	-	-	-	(199)
Inflow		201	-	-	-	-	201
		2	-	-	-	-	2
Net liquidity gap		(812,283)	338,203	(37,897)	226,192	(283)	(286,068)

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

**(c) Liquidity risk (continued)**

(iii) Maturity analysis for financial assets and financial liabilities (continued)

	Note	Less than 1 month USD'000	1-3 months USD'000	3 months to 1 year USD'000	1-5 years USD'000	More than 5 years USD'000	TOTAL USD'000
<b>2023</b>							
<i>Non-derivative liabilities</i>							
Deposits from customers	24	(2,222,531)	(260,233)	(163,608)	-	-	(2,646,372)
Other borrowed funds	25	(39,825)	(2,349)	(36,154)	(303,168)	-	(381,496)
Other liabilities		(4,192)	(181)	(268)	(120)	-	(4,761)
- Of which lease liabilities		(45)	(181)	(268)	(120)	-	(614)
		<u>(2,266,548)</u>	<u>(262,763)</u>	<u>(200,030)</u>	<u>(303,288)</u>	<u>-</u>	<u>(3,032,629)</u>
<i>Derivative liabilities</i>							
Trading:	17						
Outflow		(438)	-	(360)	-	-	(798)
Inflow		434	-	357	-	-	791
		<u>(4)</u>	<u>-</u>	<u>(3)</u>	<u>-</u>	<u>-</u>	<u>(7)</u>
Loan commitments		-	(26,378)	(367,645)	(1,000)	-	(395,023)
Financial guarantees and other credit related contingencies		-	(2,083)	(1,049)	(80,224)	(699)	(84,055)
<i>Non-derivative assets</i>							
Cash and cash equivalents	16	1,243,288	-	-	-	-	1,243,288
Loans and advances to banks	18	74	50,052	61,207	125,885	-	237,218
Loans and advances to customers	19	205,724	214,092	143,762	343,720	-	907,298
Reverse repurchase agreement - non trading	33	188,646	-	-	-	-	188,646
Investment securities	20	-	413,435	389,466	1,134	-	804,035
Other assets		3,572	141	88	-	-	3,801
		<u>1,641,304</u>	<u>677,720</u>	<u>594,523</u>	<u>470,739</u>	<u>-</u>	<u>3,384,286</u>
<i>Derivative assets</i>							
Trading:	17						
Outflow		(110,530)	-	-	-	-	(110,530)
Inflow		110,790	-	-	-	-	110,790
		<u>260</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>260</u>
Net liquidity gap		<u>(624,988)</u>	<u>386,496</u>	<u>25,796</u>	<u>86,227</u>	<u>(699)</u>	<u>(127,168)</u>

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

**(c) Liquidity risk (continued)**

(iii) Maturity analysis for financial assets and financial liabilities (continued)

	Note	Less than 1 month USD'000	1-3 months USD'000	3 months to 1 year USD'000	1-5 years USD'000	More than 5 years USD'000	TOTAL USD'000
<b>2022</b>							
<i>Non-derivative liabilities</i>							
Deposits from customers	24	(2,031,003)	(155,855)	(121,047)	-	-	(2,307,905)
Other borrowed funds	25	(132,756)	(55,638)	(102,409)	(499,143)	-	(789,946)
Other liabilities		(4,715)	(140)	(166)	(74)	-	(5,095)
- Of which lease liabilities		-	(140)	(166)	(74)	-	(380)
		(2,168,474)	(211,633)	(223,622)	(499,217)	-	(3,102,946)
<i>Derivative liabilities</i>							
Trading:	17						
Outflow		(66,855)	-	(363)	-	-	(67,218)
Inflow		66,818	-	361	-	-	67,179
		(37)	-	(2)	-	-	(39)
Loan commitments		(159,579)	(92,906)	(220,857)	-	-	(473,342)
Financial guarantees and other credit related contingencies		-	(6,153)	(402)	(25,357)	-	(31,912)
<i>Non-derivative assets</i>							
Cash and cash equivalents	16	896,930	-	-	-	-	896,930
Loans and advances to banks	18	50,594	45,685	312,464	168,479	-	577,222
Loans and advances to customers	19	309,696	290,223	280,209	340,289	-	1,220,417
Investment securities	20	-	675,623	-	25,267	-	700,890
Other assets		497	2,393	10	10	-	2,910
		1,257,717	1,013,924	592,683	534,045	-	3,398,369
<i>Derivative assets</i>							
Trading:	17						
Outflow		(293)	-	-	-	-	(293)
Inflow		295	-	-	-	-	295
		2	-	-	-	-	2
Net liquidity gap		(1,070,371)	703,232	147,800	9,471	-	(209,868)

Assets have been shown at carrying amount in the above tables.

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (d) Market risks

Market risk is the risk that changes in market prices, such as interest rates, foreign exchange rates and credit spreads (not relating to changes in the obligor's / issuer's credit standing) will affect the Bank's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

##### (i) Management of market risks

The Bank separates its exposure to market risk between trading and non-trading portfolios. Trading portfolios are held by the Markets & Securities Services and include positions arising from market making and proprietary position taking, together with financial assets and liabilities that are managed on a fair value basis.

All foreign exchange risk within the Bank is transferred and managed by Markets & Securities Services. Accordingly, the foreign exchange position is treated as part of the Bank's trading portfolios for risk management purposes.

Overall authority for market risk is vested in RMM. The Group Market Risk is responsible for the development of detailed risk management policies (subject to review and approval by ALCO) and for the day-to-day review of their implementation.

##### (ii) Exposure to market risks – trading portfolios

There are a range of tools used to monitor and limit market risk exposures including sensitivity analysis, Value at Risk ("VaR") and stress testing. The VaR of a trading portfolio is the estimated loss that will arise on the portfolio over a specified period of time (holding period) from an adverse market movement with a specified probability (confidence level). The VaR model used by the Bank is based upon a 99 percent confidence level and assumes a one-day holding period. The VaR model used is based mainly on historical simulation. Taking account of market data from the previous two years, and observed relationships between different markets and prices, the model generates a wide range of plausible future scenarios for market price movements.

Although VaR is an important tool for measuring market risk, the assumptions on which the model is based do give rise to some limitations, including the following:

- The use of historical data as a proxy for estimating future market moves may not encompass all potential market events, particularly those that are extreme in nature.
- the use of a one-day holding period for risk management purposes of trading and non-trading books assumes that this short period is sufficient to hedge or liquidate all positions.
- The use of a 99% confidence level by definition does not take into account losses that might occur beyond this level of confidence.
- VaR is calculated on the basis of exposures outstanding at the close of business and therefore does not reflect intra-day exposures.

**HSBC Bank (Mauritius) Limited****Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)****(d) Market risks (continued)****(ii) Exposure to market risks – trading portfolios (continued)**

The Bank uses VaR limits for total market risk and specific foreign exchange, interest rate, and equity and other price risks. The overall structure of VaR limits is subject to review and approval by the CRCO and CEO. VaR limits are allocated to trading portfolios.

The Bank uses Present Value of Basis Point (“PVBP”) which is one of the most widely used methods for quantifying outright interest rate risk. It expresses the impact on the present value of a position of a one basis point (1bp) rise in the interest rate used to calculate the present value.

PVBP is calculated net within each currency and gross across currencies.

This is a more accurate expression of interest rate sensitivity and exposure than any other method and is the most appropriate method for books where the value of the book is very sensitive to interest rate movements.

PVBP cannot, however, be readily calculated by mental arithmetic, unlike some other forms of limit. The PVBP of a given position is affected not only by the nominal amount of the position and its term but also by any coupon, for example on a bond, and by the actual level of interest rates used to calculate the present value.

A summary of the risk position of the Bank’s trading portfolios at year end is as follows:

USD'000	31-Dec	Average	Maximum	Minimum
<b>2024</b>				
Foreign currency risk	<b>200</b>	<b>176</b>	<b>346</b>	<b>90</b>
Interest rate risk (PVBP)	<b>0.103</b>	<b>0.059</b>	<b>0.302</b>	<b>0.018</b>
<b>2023</b>				
Foreign currency risk	162	110	287	26
Interest rate risk (PVBP)	0.302	0.068	0.405	0.001
<b>2022</b>				
Foreign currency risk	287	193	336	92
Interest rate risk (PVBP)	0.405	0.342	1.020	0.045

**(iii) Exposure to interest rate risks – non trading portfolios**

The principal risk to which non-trading portfolios are exposed is the risk of loss from fluctuations in the future cash flows or fair values of financial instruments because of a change in market interest rates. Interest rate risk is managed principally through monitoring interest rate gaps and by having pre-approved limits for re-pricing bands. The ALCO is the monitoring body for compliance with these limits. Aggregate non-trading interest rate risk positions are managed by Market Treasury, which uses investment securities, loans and advances to banks, deposits from customers and other borrowed funds to manage the positions.

A summary of the Bank’s interest rate gap position on non-trading portfolios is shown on the following page.

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

(d) **Market risks (continued)**

(iii) Exposure to interest rate risks – non trading portfolios

		Carrying amount	Less than 3 months	3 - 6 months	6 - 12 months	1 - 5 years	More than 5 years	Non-interest bearing
	Note	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
<b>2024</b>								
Cash and cash equivalents	16	819,788	776,266	-	-	-	-	43,522
Loans and advances to banks	18	352,980	322,490	20,052	-	10,438	-	-
Loans and advances to customers	19	592,319	572,131	330	523	19,335	-	-
Reverse repurchase agreement - non trading	33	201,742	201,742	-	-	-	-	-
Investment securities	20	765,765	398,647	228,394	137,662	1,062	-	-
Other assets	23	2,522	-	-	-	-	-	2,522
		<b>2,735,116</b>	<b>2,271,276</b>	<b>248,776</b>	<b>138,185</b>	<b>30,835</b>	<b>-</b>	<b>46,044</b>
Deposits from customers	24	(2,347,401)	(2,263,551)	(74,978)	(8,872)	-	-	-
Other borrowed funds	25	(31,981)	(23,164)	(1,381)	-	(7,436)	-	-
Other liabilities	26	(3,890)	(32)	(25)	(51)	(384)	(175)	(3,223)
		<b>(2,383,272)</b>	<b>(2,286,747)</b>	<b>(76,384)</b>	<b>(8,923)</b>	<b>(7,820)</b>	<b>(175)</b>	<b>(3,223)</b>
Interest sensitivity gap		<b>351,844</b>	<b>(15,471)</b>	<b>172,392</b>	<b>129,262</b>	<b>23,015</b>	<b>(175)</b>	<b>42,821</b>
		Carrying amount	Less than 3 months	3 - 6 months	6 - 12 months	1 - 5 years	More than 5 years	Non-interest bearing
	Note	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
<b>2023</b>								
Cash and cash equivalents	16	1,243,288	1,166,564	-	-	-	-	76,724
Loans and advances to banks	18	237,218	50,125	187,093	-	-	-	-
Loans and advances to customers	19	907,298	555,066	231,251	76,957	44,024	-	-
Reverse repurchase agreement - non trading	33	188,646	188,646	-	-	-	-	-
Investment securities	20	804,035	413,282	361,384	28,236	1,133	-	-
Other assets	23	3,801	-	-	-	-	-	3,801
		<b>3,384,286</b>	<b>2,373,683</b>	<b>779,728</b>	<b>105,193</b>	<b>45,157</b>	<b>-</b>	<b>80,525</b>
Deposits from customers	24	(2,639,336)	(2,480,899)	(54,754)	(103,683)	-	-	-
Other borrowed funds	25	(379,564)	(7,262)	(26,732)	(9,077)	(301,674)	-	(34,819)
Other liabilities	26	(4,761)	(226)	(134)	(134)	(120)	-	(4,147)
		<b>(3,023,661)</b>	<b>(2,488,387)</b>	<b>(81,620)</b>	<b>(112,894)</b>	<b>(301,794)</b>	<b>-</b>	<b>(38,966)</b>
Interest sensitivity gap		<b>360,625</b>	<b>(114,704)</b>	<b>698,108</b>	<b>(7,701)</b>	<b>(256,637)</b>	<b>-</b>	<b>41,559</b>
		Carrying amount	Less than 3 months	3 - 6 months	6 - 12 months	1 - 5 years	More than 5 years	Non-interest bearing
	Note	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000	USD'000
<b>2022</b>								
Cash and cash equivalents	16	896,930	805,047	-	-	-	-	91,883
Loans and advances to banks	18	577,222	96,279	18,628	293,836	168,479	-	-
Loans and advances to customers	19	1,220,417	599,919	132,938	147,271	340,289	-	-
Investment securities	20	700,890	675,623	-	-	25,267	-	-
Other assets	23	2,910	-	-	-	-	-	2,910
		<b>3,398,369</b>	<b>2,176,868</b>	<b>151,566</b>	<b>441,107</b>	<b>534,035</b>	<b>-</b>	<b>94,793</b>
Deposits from customers	24	(2,304,375)	(2,185,700)	(74,193)	(44,482)	-	-	-
Other borrowed funds	25	(768,783)	(188,013)	(100,128)	-	(480,642)	-	-
Other liabilities	26	(5,095)	(140)	(83)	(83)	(74)	-	(4,715)
		<b>(3,078,253)</b>	<b>(2,373,853)</b>	<b>(174,404)</b>	<b>(44,565)</b>	<b>(480,716)</b>	<b>-</b>	<b>(4,715)</b>
Interest sensitivity gap		<b>320,116</b>	<b>(196,985)</b>	<b>(22,838)</b>	<b>396,542</b>	<b>53,319</b>	<b>-</b>	<b>90,078</b>

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

(d) *Market risks (continued)*

(iv) Exposure to currency risks

The Bank is exposed to currency risk through transactions in foreign currencies. The Bank's main operations are in US Dollar, Pound Sterling, Euro, Japanese Yen and Indian Rupee. As the currency in which the Bank presents its financial statements is the US Dollar, the Bank's financial statements are affected by movements in the exchange rates between these currencies and the US Dollar. The net open foreign exchange position was as follows:

	2024 USD'm	2023 USD'm	2022 USD'm
Pound Sterling	-	-	(0.01)
Euro	0.01	0.06	0.05
Japanese yen	0.01	-	(0.01)
Indian rupee	0.07	0.07	0.12
Other foreign currencies	0.09	0.03	0.12
	<b>0.18</b>	<b>0.16</b>	<b>0.27</b>



## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **35. Financial Risk Management (continued)**

##### *(e) Capital management*

##### **Regulatory capital**

The Bank's lead regulator, the BoM, sets and monitors capital requirements for the whole banking sector in Mauritius. The BoM *Guideline on Scope of Application of Basel III and Eligible Capital* was issued in June 2014 and was revised in June 2021.

Basel III is a comprehensive set of reform measures, established by the Basel Committee on Banking Supervision (BCBS), to reinforce the regulation, supervision and risk management of the banking sector. The objective of the reforms is to improve the banking sector's ability to absorb shocks arising from financial and economic stress, whatever the source, thus reducing the risk of spillover from the financial sector to the real economy. Basel III seeks to improve the quality of capital that banks hold and provide a more transparent definition of different types of capital.

The Bank's regulatory capital consists of the sum of the following elements:

- (a) Tier 1 capital, which comprises of Common Equity Tier 1 (CET1)
- (b) Tier 2 capital

For each of the two categories above, there is a single set of criteria described in the above named guideline that the instruments are required to meet before they are included in the relevant category. For the purpose of determining the capital adequacy ratio, the capital base is the sum of Tier 1 and Tier 2 capital net of regulatory adjustments applied.

The Bank's regulatory capital is analysed as follows:

- Tier 1 capital (all qualifies as CET1 capital), which includes ordinary stated capital, statutory reserve, reserves for own shares, fair value reserves and retained earnings reserves.
- Tier 2 capital, which includes general banking reserve.
- Regulatory adjustment applicable to CET1 capital which is only the deduction of deferred tax asset and the defined pension fund asset net of defined benefit fund liabilities.

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**  
for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

*(e) Capital management (continued)*

**Regulatory capital (continued)**

The Bank's regulatory capital adequacy position at 31 December 2024 was as follows:

USD'000	Reference	2024	2023	2022
<b>Tier 1 Capital</b>				
<b>CET 1 capital</b>				
Paid Up Capital	A	72,957	72,957	72,957
Other disclosed reserves	B	73,054	72,890	73,101
Retained Earnings	C	192,461	193,671	154,124
<b>CET 1 capital before regulatory adjustments</b>		<b>338,472</b>	339,518	300,182
Regulatory adjustment: Deferred tax	D	(171)	(198)	(418)
Defined benefit scheme asset	F	(689)	(484)	(635)
<b>Tier 1 capital</b>		<b>337,612</b>	338,836	299,129
<b>Tier 2 Capital</b>				
Eligible Provisions	E	8,293	9,205	12,704
<b>Tier 2 Capital</b>		<b>8,293</b>	9,205	12,704
<b>Total Capital</b>		<b>345,905</b>	348,041	311,833
Total on-balance sheet risk-weighted credit exposures		659,554	631,444	998,449
Total non-market-related off-balance sheet risk-weighted credit exposures		59,018	104,709	17,735
Total market-related off-balance sheet risk-weighted credit exposures		127	275	135
Risk weighted assets for operational risk		160,514	109,917	63,437
Aggregate net open foreign exchange position		177	163	275
<b>Total risk weighted assets</b>		<b>879,390</b>	846,508	1,080,031
<b>Capital Adequacy ratio</b>		<b>39.3%</b>	41.1%	28.9%

**HSBC Bank (Mauritius) Limited**

**Notes to and forming part of the financial statements (continued)**

for the year ended 31 December 2024

**35. Financial Risk Management (continued)**

*(e) Capital management (continued)*

**Regulatory capital (continued)**

Each component of the capital base is mapped by cross reference to a full reconciliation of the Bank's statement of financial position as at 31 December 2024 as described in the following table:

USD'000	Statement of financial position as in published financial statements	Capital Base under Basel III	Reference
Assets			
Cash and cash equivalents	819,788		
Trading assets	2		
Loans and advances to banks	352,916		
Loans and advances to customers	592,255		
Reverse repurchase agreement - non trading	201,742		
Investment securities	765,762		
Property, plant and equipment	1,279		
Deferred tax assets	171	171	D
Other assets	3,341	689	F
<b>Total assets</b>	<b>2,737,256</b>		
Liabilities			
Deposits from customers	2,347,401		
Trading liabilities	64		
Other borrowed funds	31,981		
Current tax liabilities	6,563		
Other liabilities	4,482		
<b>Total liabilities</b>	<b>2,390,491</b>		
Shareholders' Equity			
Share capital and share premium	72,957		
of which amount eligible for CET1	72,957	72,957	A
Retained earnings	192,461	192,461	C
Other reserves	81,347		
of which Other disclosed reserve	73,054	73,054	B
of which General banking reserve	8,293	8,293	E
<b>Total equity and liabilities</b>	<b>2,737,256</b>		

## HSBC Bank (Mauritius) Limited

### Notes to and forming part of the financial statements (continued)

for the year ended 31 December 2024

#### 35. Financial Risk Management (continued)

##### (e) Capital management (continued)

#### Regulatory capital (continued)

The amount of general banking reserves that qualify for inclusion within Tier 2 capital is subject to a maximum of 1.25% of credit risk weighted assets calculated under the standardised approach.

Banks are required to apply a capital conservation buffer which aims at promoting the conservation of capital and build-up of adequate buffers above the minimum during normal times which can be drawn down during stressed period.

As of 28 June 2021, banks are required to meet the following minimum capital requirements in relation to risk-weighted assets (RWAs):

- (a) 9.0% Common Equity Tier 1/RWAs;
- (b) 10.5% Tier 1 capital/RWAs, and
- (c) 12.5% total capital/RWAs.

Various limits and minima are applied to elements of the capital base. The restriction applicable to the Bank is on the amount of general banking reserves that may be included as part of Tier 2 capital.

The Bank's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholder's return is also recognised and the Bank recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position.

The Bank has complied with all externally imposed capital requirements throughout the year.

	2024	2023	2022
	%	%	%
CET 1 capital adequacy ratio	38.4	40.0	27.7
<i>Regulatory Limit – Minimum CET 1 CAR</i>	9.0	9.0	9.0
Tier 1 capital adequacy ratio	38.4	40.0	27.7
<i>Regulatory Limit – Minimum Tier 1 CAR</i>	10.5	10.5	10.5
Total capital adequacy ratio	39.3	41.1	28.9
<i>Regulatory Limit – Minimum Total CAR</i>	12.5	12.5	12.5

The Bank is a wholly owned subsidiary of The Hongkong and Shanghai Banking Corporation Limited and has an issued stated capital of USD72,956,783 as at 31 December 2024. The main features of the stated capital are that it is perpetual and there are no circumstances under which distributions are mandatory.

## **HSBC Bank (Mauritius) Limited**

### **Notes to and forming part of the financial statements (continued)**

*for the year ended 31 December 2024*

#### **35. Financial Risk Management (continued)**

##### **(e) Capital management (continued)**

#### **Regulatory capital (continued)**

##### **Capital allocation**

The allocation of capital between specific operations and activities is, to a large extent, driven by optimisation of the return achieved on the capital allocated. The Bank follows the standardised approach locally for the management of its regulatory capital. However, the Bank ultimately being part of the Group, it is subject to PRA requirements where the Group Internal Risk Based Approach (IRBA) is followed for internal capital management purposes. The amount of capital allocated to each operation or activity is based primarily upon the Group Internal Risk Based Approach (IRBA). ALCO then manages the balance between the notional capital allocated to businesses and the actual invested capital to ensure the Bank does not fall below the minimum required for regulatory purposes. The process of allocating capital to specific operations and activities is undertaken independently of those responsible for the operation and is subject to review by ALCO as appropriate.

Although maximisation of the return on risk-adjusted capital is the principal basis used in determining how capital is allocated within the Bank to particular operations or activities, it is not the sole basis used for decision-making. Account also is taken of synergies with other operations and activities, the availability of management and other resources, and the fit of the activity with the Bank's longer term strategic objectives. The Bank's policies in respect of capital management and allocation are reviewed regularly by the Board of Directors.

#### **36. Subsequent event**

The directors approved the payment of a dividend of USD125m (USD1.7 per share) for the financial year 2024 on 24 March 2025 subject to regulatory approval.

The directors are not aware of any matter or circumstance arising since the end of the financial year to the date of this report which could significantly affect the financial position of the Bank at 31 December 2024.

#### **37. Parent and ultimate parent company**

The Bank is a wholly owned subsidiary of The Hongkong and Shanghai Banking Corporation Limited, a company incorporated in Hong Kong. HSBC Holdings plc, a company incorporated in the United Kingdom is the ultimate parent and controlling party.

## **Additional cautionary statement regarding ESG and climate-related data, metrics and forward-looking statements**

The *Annual Report and Accounts 2024* contains a number of forward-looking statements (as defined above) with respect to the Group's (including the Bank's) ESG targets, commitments, ambitions, climate-related pathways, processes and plans, and the methodologies and scenarios the Group (including the Bank) uses, or intends to use, to assess the Group's (including the Bank's) progress in relation to these ('ESG-related forward-looking statements').

In preparing the ESG-related information contained in the *Annual Report and Accounts 2024*, the Group (including the Bank) has relied on a number of key judgements, estimations and assumptions of the Group and the processes and issues involved are complex. The Group (including the Bank) has used ESG (including climate) data, models and methodologies that it considers, as of the date on which they were used, to be appropriate and suitable to understand and assess climate change risk and its impact, to analyse financed emissions, operational and supply chain emissions, to set ESG-related targets and to evaluate the classification of sustainable finance and investments. However, these data, models and methodologies are often new, are rapidly evolving and are not of the same standard as those available in the context of other financial information, nor are they subject to the same or equivalent disclosure standards, historical reference points, benchmarks or globally accepted accounting principles. In particular, it is not possible to rely on historical data as a strong indicator of future trajectories in the case of climate change and its evolution. Outputs of models, processed data and methodologies are also likely to be affected by underlying data quality, which can be hard to assess and the Group (including the Bank) expects industry guidance, market practice, and regulations in this field to continue to change. The Group (including the Bank) also face challenges in relation to its ability to access data on a timely basis, lack of consistency and comparability between data that is available and its ability to collect and process relevant data. Consequently, the ESG-related forward-looking statements and ESG metrics disclosed in the *Annual Report and Accounts 2024* carry an additional degree of inherent risk and uncertainty.

Due to the unpredictable evolution of climate change and its future impact and the uncertainty of future policy and market response to ESG-related issues and the effectiveness of any such response, the Group (including the Bank) may have to re-evaluate its progress towards its ESG ambitions, commitments and targets in the future, update the methodologies it uses or alter its approach to ESG (including climate) analysis and may be required to amend, update and recalculate its ESG disclosures and assessments in the future, as market practice and data quality and availability develop.

No assurance can be given by or on behalf of the Bank as to the likelihood of the achievement or reasonableness of any projections, estimates, forecasts, targets, commitments, ambitions, prospects or returns contained herein. Readers are cautioned that a number of factors, both external and those specific to the Group (including the Bank), could cause actual achievements, results, performance or other future events or conditions of the Bank to differ, in some cases materially, from those stated, implied and/or reflected in any ESG-related forward-looking statement or metric due to a variety of risks, uncertainties and other factors (including without limitation those referred to below):

### **Additional cautionary statement regarding ESG and climate-related data, metrics and forward-looking statements (continued)**

- Climate change projection risk: this includes, for example, the evolution of climate change and its impacts, changes in the scientific assessment of climate change impacts, transition pathways and future risk exposure and limitations of climate scenario forecasts;
- ESG projection risk: ESG metrics are complex and are still subject to development. In addition, the scenarios employed in relation to them, and the models that analyse them have limitations that are sensitive to key assumptions and parameters, which are themselves subject to some uncertainty, and cannot fully capture all of the potential effects of climate, policy and technology-driven outcomes;
- Changes in the ESG regulatory landscape: this involves changes in government approach and regulatory treatment in relation to ESG disclosures and reporting requirements, and the current lack of a single standardised regulatory approach to ESG across all sectors and markets;
- Variation in reporting standards: ESG reporting standards are still developing and are not standardised or comparable across all sectors and markets, new reporting standards in relation to different ESG metrics are still emerging;
- Data availability, accuracy, verifiability and data gaps: the Group's (including the Bank's) disclosures are limited by the availability of high-quality data in some areas and the Group's (including the Bank's) own ability to timely collect and process such data as required. Where data is not available for all sectors or consistently year on year, there may be an impact to the Group's (including the Bank's) data quality scores. While the Group (including the Bank) expects its data quality scores to improve over time, as companies continue to expand their disclosures to meet growing regulatory and stakeholder expectations, there may be unexpected fluctuations within sectors year on year, and/or differences between the data quality scores between sectors. Any such changes in the availability and quality of data over time, or the Group's (including the Bank's) ability to collect and process such data, could result in revisions to reported data going forward, including on financed emissions, meaning that such data may not be reconcilable or comparable year-on year;
- Developing methodologies and scenarios: the methodologies and scenarios the Group (including the Bank) uses to assess financed emissions and set ESG-related targets may develop over time in line with market practice, regulation and/or developments in science, where applicable. Such developments could result in revisions to reported data, including on financed emissions or the classification of sustainable finance and investments, meaning that data outputs may not be reconcilable or comparable year-on year; and;
- Risk management capabilities: global actions, including the Group's (and the Bank's) own actions, may not be effective in transitioning to net zero and in managing relevant ESG risks, including in particular climate, nature-related and human rights risks, each of which can impact the Group (including the Bank) both directly and indirectly through its customers, and which may result in potential financial and non-financial impacts to the Group (including the Bank).

## **Additional cautionary statement regarding ESG and climate-related data, metrics and forward-looking statements(continued)**

In particular:

- the Group (including the Bank) may not be able to achieve its ESG targets, commitments and ambitions (including with respect to the positions set forth in the Group's thermal coal phase-out policy and its energy policy, and its targets to reduce its on-balance sheet financed emissions and, where applicable, facilitated emissions in its portfolio of selected high-emitting sectors), which may result in the Group's (including the Bank's) failure to achieve some or all of the expected benefits of its strategic priorities;
- and the Group (including the Bank) may not be able to develop sustainable finance and ESG-related products consistent with the evolving expectations of its regulators, and its capacity to measure the environmental and social impacts from its financing activity may diminish (including as a result of data and model limitations and changes in methodologies), which may affect its ability to achieve its ESG targets, commitments and ambitions, including its net zero ambition, its targets to reduce its on-balance sheet financed emissions and, where applicable, facilitated emissions in its portfolio of selected high-emitting sectors and the positions set forth in its thermal coal phase-out policy and energy policy, and increase the risk of greenwashing.

Any forward-looking statements made by or on behalf of the Group (including the Bank) speak only as of the date they are made. The Group (including the Bank) expressly disclaims any obligation to revise or update these ESG forward-looking statements, other than as expressly required by applicable law.

Written and/or oral ESG-related forward-looking statements may also be made in the Group's (including the Bank's) periodic reports to its regulators, public offering or disclosure documents, press releases and other written materials, and in oral statements made by the Group's (including the Bank's) Directors, officers or employees to third parties, including financial analysts.

The Group's data dictionaries and methodologies for preparing the above ESG-related metrics and third-party limited assurance reports can be found on: [www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre](http://www.hsbc.com/who-we-are/esg-and-responsible-business/esg-reporting-centre).